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|-----------|----------|------------|----------|
| Austria | 5022 | Indonesia | Rp3100 |
| Bahamas | Bd1450 | Israel | NS3.50 |
| Bahrain | Bd1.40 | Italy | L1600 |
| Canada | C\$1.00 | Japan | ¥1000 |
| Ceylon | C\$0.75 | Jordan | Jds100 |
| Denmark | Dkr100 | Korea | ₩1000 |
| Egypt | E£2.25 | Labrador | \$125.00 |
| Finland | Fmk7.00 | Latvia | Lv1.00 |
| France | Ffr4.50 | Madagascar | Mal100 |
| Germany | D42.20 | Mexico | Ps2000 |
| Greece | D100 | Morocco | Md1.00 |
| Hong Kong | Hk\$1.10 | Nepal | Np100 |
| India | Rs100 | Norway | Nkr10.00 |
| USA | \$1.00 | | |

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,476

Monday February 29, 1988

D 8523 A

Middle East: cries for water in the desert, Page 18

World News

Norway freezes wages and prices

Norway is today due to implement a two-week wage and price freeze. It plans to introduce a permanent law to prohibit increases for wages and prices above 5 per cent.

The Government has won support from Norwegian trade unions for limiting wage increases to a maximum of 5 per cent on price guarantees and curbs for interest rates which have spiralled to 16-17 per cent. Page 2

Paris fire kills 5

A fire engulfed a residential building in south-east Paris leaving five people dead and 10 seriously injured.

Japan poll defeat

Japan's ruling Liberal Democratic Party (LDP) lost a key by-election to a communist in a defeat which could disrupt Government plans for a new tax.

Tutu calls for defiance

Archbishop Desmond Tutu and other religious leaders called for a church-led defiance campaign against the latest South African restrictions imposed on black opposition groups. Neo-Nazi demand independent state. Page 2

Bush ahead in Maine

Aides to George Bush claimed victory for the vice president in Maine's Republican presidential caucuses, as Massachusetts Governor Michael Dukakis took an early lead in the state's Democratic caucuses.

Brazil 'disintegrating'

President Jose Sarney of Brazil said in a published interview that his country was going through "political disintegration" and that his opponents had launched a campaign of hatred against him.

Philippine rebel attack

Communist rebels killed 19 of the Philippine army's elite anti-guerrilla Scout Rangers in the year's bloodiest rebel attack. Page 2

Iran-Iraq accusations

Iraq said its warplanes attacked the Iranian towns of Dezful and Hamadan in retaliation for Iranian bombardment of its border towns. Iran has also threatened reprisals against Iraq for an alleged raid. Earlier story, Page 2

Bomb kills 3 in Dhaka

Bomb explosions in Dhaka killed three people as Bangladeshi opposition protesters set vehicles on fire, an opposition leader said.

Senegal election

Voting in Senegalese presidential elections passed calmly after several days of conflict between rival political groups. President Abdou Diouf looks certain to be re-elected. Page 2

Bulgarian poll choice

Bulgarians went to the polls to elect councils and mayors in the first elections giving voters a choice of more than one candidate.

Vassiliou sworn in

Cypriot President George Vassiliou was sworn in and invited Turkish Prime Minister Turgut Ozal to talks on reunification of the divided island.

Weizsäcker in Africa

West German President Richard von Weizsäcker this week begins a four-nation African tour.

Chinese jobs

About 1,000 people attended the opening of Peking's first city-wide labour market.

Albanian holiday

The first group of 130 Yugoslav tourists arrived in Tirana in what was seen as further indication of Albania's gradual opening to the world.

Business Summary

UK telecom venture to have assets of £400m

NEW UK joint venture telecommunications company being formed by General Electric Company and Plessey will have assets of around £400m (\$707m). Page 18

JEAN MANTILET, 87-year-old founder and chairman of Moulinex, the French kitchen appliance group, signed an agreement to hand over control of the company to top management after his death. Page 19

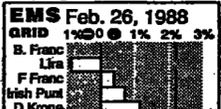
SOVIET UNION and Czechoslovakia have agreed a limited convertibility of their currencies in commercial relations. Page 3

NORWAY'S Government today imposes a two-week preliminary wage and price freeze until a law can be passed banning wage and price rises beyond 5 per cent. Page 2

HONG KONG banks are to resume interest payments on large savings deposits, reducing the likelihood that negative interest rates will be imposed. Page 2

EUROPEAN monetary system: There is no sign of pressure for changes to currency values within the EMS. The dollar has traded steadily this year and money has not been flowing from US currency into the D-Mark. This has kept the D-Mark steady, relieving pressure on other EMS members.

The lira remained bottom of the system last week. The Italian Treasury suggested UK participation in the exchange rate mechanism could lead to a widening of the 2.25 per cent fluctuation band governing most EMS currencies. Italy also made sterling's full membership a condition for ending its 5 per cent fluctuation band. Currencies, Page 34



The chart shows the two currencies of European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross-rates from which no currency (except the Euro) may move by more than 3% per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (ECU), itself derived from a basket of European currencies.

SAGA PETROLEUM, Norwegian independent oil company, saw 1987 profits, before extraordinary items, fall to Nkr456m (£40.4m). Page 20

RUO ESTATES HOLDINGS, holding company with interests in tea and coffee in Malawi, saw pre-tax profits fall to \$27,232 from \$1.4m the year before. Page 23

LEADING LEISURE, leisure, property and security company claiming to be the largest on the Third Market, more than doubled pre-tax profits to \$2.4m last year. Page 23

SUTER, industrial conglomerate, is to sell three South African operations for \$5m. The businesses were acquired last year through Mitchell Cotts, engineering and trading company. Page 2

AMERICAN Medical International, US hospitals group, has had its cash offer to buy back up to \$450m worth of its outstanding Eurobonds delayed by bondholders. Page 19

RAMUS HOLDINGS, USM-quoted wholesale distributor, reported a fall in half-year pre-tax profits to \$39,000. Page 25



Hooded Palestinians being held by Israeli troops on the West Bank at the weekend

Shultz peace efforts appear to be faltering

MR GEORGE SHULTZ, US Secretary of State, said yesterday after a meeting with Mr Hosni Mubarak, the Egyptian President, that he remained hopeful about a resumption of peace efforts.

However, there was little optimism about the success of his mission in Middle East capitals.

Mr Shultz's attempt to narrow differences between parties to the Arab/Israeli dispute appeared to be faltering because of deep divisions in the Israeli coalition Government over the basis of a possible settlement. Halfway through his shuttle mission, the elusive common ground Mr Shultz is seeking still appears to be missing.

He twice met Mr Yitzhak Shamir, the Israeli Prime Minister, yesterday before and after his talks in Cairo with Mr Mubarak. He also held a morning meeting with Mr Shimon Peres, the Israeli Foreign Minister and Labour leader.

Mr Peres said later on Israeli Radio: "Nothing is dead, nothing is at a dead-end. It is a very complicated issue, and may take time."

Mr Shultz has also encountered strong Arab resistance to his initiative which falls well short of regional demands for discussion on a comprehensive peace in the context of an international conference.

The "Shultz Initiative," details of which have not been published, envisages an accelerated process of Palestinian self-rule in the West Bank and Gaza and a commitment by the protagonists to begin talks on the final status of the territories within a specified time.

After a two-and-a-half hour meeting with Mr Mubarak, Mr Shultz said: "I can say we both feel that we have a package that is promising." He added, with a smile in the direction of Dr Esmat Abdel Meguid, Egypt's Foreign Minister, that "at least, we (the US) think that it is promising; but whether anybody else would think it's promising is the question."

Mr Shultz said he was seeking a "comprehensive peace" in the Middle East. "That means that we have to consider all the countries involved. We have to consider security issues, we have to consider the Palestinian people, their aspirations, their legitimate rights..."

He was scheduled to fly to Jordan today for a second round of talks with Jordanian officials, before travelling to London on Tuesday for a meeting with King Hussein. He has indicated that he may return to the Middle East after attending

Gatt says world trade set to maintain 4% growth

WORLD TRADE, straggling off any effects of last October's crash on stock markets, grew by 4 per cent in volume last year and is set to expand at least as rapidly this year, says the General Agreement on Tariffs and Trade (GATT).

Last year's gain was the second strongest annual increase this decade, the organisation says in its latest assessment of trade developments published today. It was powered by a 5 per cent climb in trade in manufactured goods and featured a notable recovery in the exports of the heavily indebted countries.

By value, world merchandise exports increased 15.5 per cent to a record \$2,450bn in 1987.

In addition to the larger volume, the gain in value reflects higher dollar prices for oil and some other commodities and the appreciation of major currencies, such as the Yen and the D-Mark, against the dollar.

For the second year West Germany's exports, expressed in dollars, outpaced those of the US by \$294bn against \$253bn.

Preliminary estimates indicate that world merchandise trade increased faster in volume in the fourth quarter of last year than the average for the first three quarters, the GATT secretariat states.

This reflects the strength of orders in the pipeline before October. However, Gatt also notes that damage to the confidence of consumers and to investors in plant and equipment appears to have been less severe than was forecast immediately after the stock market crash.

Importantly, the Gatt economists highlight developments in the second half of last year which point to an underlying strength in world trade.

The initial trade-depressing effects of the large adjustments in exchange rates and oil prices since 1986 have started to give way to trade-stimulating impulses.

Companies and countries, such as the US, which benefit from more competitive exchange rates and lower energy prices, responded more slowly than those who were adversely affected. Japanese managements reacted quickly to the stronger Yen and the oil-exporting countries reduced imports sharply in 1986.

Now Gatt finds evidence that this top-sided reaction is being corrected notably in the higher export figures and lower trade deficits of the US during the last two months.

Other encouraging signs for Gatt are the improved trade performance of the heavily indebted countries last year and the "increased realism evident in recent deliberations on the debt problem."

Barring either a further major upheaval in financial markets or a serious recession in the US, Gatt believes world trade should grow at least as fast this year as it did in 1987.

Panama faces general strike

BY LIONEL BARBER IN WASHINGTON

GENERAL Manuel Noriega, Panama's military strongman, was last night braced for a series of strikes from today, called by opposition leaders protesting against the dismissal of President Eric Delvalle.

The tepid reaction reflects a wait-and-see attitude among Latin American states loath to become embroiled in Panama's domestic crisis.

President Reagan cancelled plans to spend the weekend at Camp David so that he could meet his senior advisers, while US officials said their room manoeuvre was hampered by the lack of a strong and viable opposition in Panama.

Mr Delvalle's failed attempt to remove General Noriega on Thursday - which prompted the

Gorbachev promises response to Armenian demands

BY CHRISTOPHER BOBINAKI IN MOSCOW

MR MIKHAIL GORBACHEV, the Soviet leader, has promised to respond to Armenian demands for re-unification at a meeting in three weeks, giving him a respite from the Soviet Union's most serious regional crisis since he became leader.

Hundreds of thousands of people demonstrated last week in Yerevan, the capital of Armenia, demanding the return of Nakhorno-Karabakh, a predominantly Armenian region administered since 1923 by the neighbouring republic of Azerbaijan.

In response to Mr Gorbachev's pledge to consider their demands, the demonstrators agreed to suspend their action until March 25.

Two people are reported to have been killed in disorders in the Agdamsky district of Azerbaijan.

Mr Sergei Grigoryants, a dissident who edits a journal called Glasnost which is outside the official publishing network, briefed journalists yesterday after a two-day visit to the Armenian capital.

He said the demonstrators had disciplined themselves to avoid clashes. He added that airport workers told him 28 platoons of troops were on standby and he himself saw two planes with armed soldiers on the edge of the runway.

Mr Grigoryants said that he saw no troops on the streets, Yerevan residents told him that Armenian police had been dismissed and there were more than the usual number of ethnic Russian police on the streets.

Mr Gorbachev's promise to consider the demonstrators' demands was given to two leading Armenian writers, Ms Shira Kaputikian, a poetess, and Mr Zori Balayan, a literary critic. Both are members of an Armenian national committee elected last Wednesday by the Yerevan demonstrators.

Mr Gorbachev faces a difficult decision. Any concessions made to the Armenians would threaten to encourage similar national claims elsewhere in the Soviet Union.

However, given the strength of feeling in Armenia, failure to accede to re-unification would demand on March 25 would probably produce a repeat of the demonstrations.

Brazil agrees key elements for debt accord

BY ALEXANDER NICOLL IN LONDON

BRAZIL and its leading creditor banks have taken an important step on their remarkably rapid path towards reconciliation by agreeing on key elements of a new loan and debt restructuring accord.

As part of the agreement reached in New York late on Saturday night, Brazil will make a \$700m interest payment to banks this week, a much larger amount than had been expected.

The two sides have set \$5.5bn as the commercial banks' share of Brazil's financing needs for 1987, 1988 and the first half of 1989. They have also agreed that Brazil will pay interest at 5% above money market rates on the new loan and on rescheduled debt, following the precedent set by Mexico last year.

The preliminary accord, which must be followed by further weeks of talks on the remainder of the terms, was announced by Mr Fernando Milhet, Brazil's central bank president, and Mr William Rhodes, the Citibank executive who chairs Brazil's Bank Advisory Committee.

Mr Rhodes said the negotiations so far and the interest payment indicated "significant progress in restoring Brazil's traditionally good relations with its commercial bank creditors."

Mr Rhodes said the negotiations have improved markedly since the appointment last month of Mr Mailson da Nobrega as Finance Minister. He has publicly acknowledged the costs to Brazil of the inter-

Cocoa producers may hold stocks to lift prices

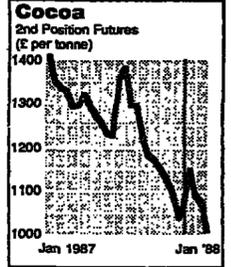
BY DAVID BLACKWELL IN LONDON

COCOA producing countries may hold back their cocoa from the world market in an effort to stop a slide in prices.

The International Cocoa Organisation is likely to introduce the scheme at a crisis meeting in London.

It could involve taking 120,000 tonnes of cocoa off the market by keeping it in storage in the countries of origin, such as Brazil and the Ivory Coast.

With world production continuing to outstrip demand, renewed support buying by the organisation's buffer stock manager has failed to halt the fall in prices to historic lows in real terms. The second position futures contract - a benchmark



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THE MONDAY PAGE INTERVIEW

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 Mexico: Moment of truth for economy
 Lex: Selling steel to biased buyers

OVERSEAS NEWS

Socialists in France ease state group line

THE FRENCH Socialist party is adopting a cautious and pragmatic approach to nationalisation in its manifesto for the spring presidential election...

Gulf war stepped up as Iran bombs southern Iraq in retaliation

IN A MARKED escalation of the Gulf war, Iranian aircraft yesterday bombed southern Iraq in revenge for attacks the previous day on an oil refinery on the outskirts of Tehran...

Armenian protests held with 'discipline'

AN ESTIMATED 1m Armenians disciplined themselves to avoid clashes during demonstrations in Yerevan last week and not a single arrest was reported...

Deborah Hargreaves reports on the latest power struggle in Chicago's City Hall

Political squabbling heightens in the Windy City

MR HAROLD WASHINGTON, Democratic mayor of Chicago, died suddenly of a heart attack in November, had a familiar gripe about the city...

The political squabbling in Chicago's City Hall has long been a familiar sight. One investment banker said: "My main concern is the impression that our city council proceedings give to the rest of the country and the rest of the world..."



Sears Tower, the world's tallest building, looms over Chicago

S Africa's neo-Nazis demand independent Afrikaner state

HUNDREDS of brown-shirted, armed members of the neo-Nazi Afrikaner Weerstandsbeweging (AWB) gathered in Pretoria's Union Buildings at the weekend, demanding an independent Afrikaner state...

Senegal set to return Diouf

BY SIMON CLARKE in Dakar. VOTING IN the Senegalese presidential and legislative elections passed calmly in the capital on Sunday, after several days of conflict between rival political groups, students and police in other towns...

HK banks to revive savings interest

HONG KONG banks are to resume paying interest on large savings deposits, which further reduces the likelihood that negative interest rates will be imposed in March...

Balladur says no decision on Les Echos bid

MR EDOUARD Balladur, the French Finance Minister, said last night he had fundamentally no prejudices against an association between the Financial Times and Les Echos, France's leading business daily newspaper...

Pretoria's death toll in Angola rises

THE OFFICIAL South African death toll has risen to 40 since its latest intervention in the Angolan civil war, according to reports from Johannesburg...

Rebels kill elite troops in Philippines ambush

COMMUNIST rebels killed 13 of the Philippine army's elite anti-guerrilla Scout Rangers at the weekend in the year's bloodiest rebel attack, Reuters reports from Manila...

Strauss rage 'reflects a sense of his dwindling power'

MR FRANZ Josef Strauss, the Bavarian Prime Minister, has moved on to the attack in what observers believe to be an important political ruse at the bleak prospect of his chances of returning to power in Bonn have probably gone for good...

Mr Manfred Bonnell, the Christian Democrat mayor of Stuttgart, capital of Baden-Wuerttemberg, says Mr Strauss' "lack of self control" has not helped the CDU's efforts to hold on to its absolute majority in the state in March...

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Handwritten Arabic text at the bottom of the page: "سكوا من الأصل"

Turkish move extends aid deal with US

BY JIM BODGENER IN ANKARA

RATIFICATION by Ankara at the weekend of an important side-letter to its 1980 US Defence and Economic Co-operation Agreement (Deca) has stabilised relations between two key Nato allies.

Turkey's President Kenan Evren will go to the US in June for a deferred official state visit.

The side-letter extends Deca for another five years, backdated to 1985. It reaffirms a pledge by the US Administration to seek every means of fulfilling its proposed annual military and economic aid budget for Turkey.

In recent years, aid allocations have been cut severely by Congressional budget stringency.

Turkey is also unpopular in Congress because of its unmoderated support for the regime in northern Cyprus and for refusing to recognise the alleged genocide of 1.5m Armenians by Ottoman forces during the First World War.

However, Senator Robert Byrd, Senate majority leader, brought assurances a fortnight ago that recent debates on these issues had not gone against Turkey.

To drive home protests about insufficient US assistance, Ankara has tacitly linked increased US military aid with the continued presence of important US military bases.

The medium and long-term future of Deca seemed uncertain when it was not extended in 1985, but continued on an annual basis. The letter was signed by both sides in Washington last spring.

However, the Turkish Government then refused to ratify it.

The economic and military aid package for fiscal 1988, which ends on September 30, totals \$625.3m. Levels earlier in the decade were around \$800m-\$900m annually.

The surprise announcement of the side-letter over the weekend continues a series of foreign policy initiatives in which the government of Prime Minister Mr Turgut Ozal has reached an accommodation in contentious disputes.

EC set to approve Rabat fisheries pact today

BY DAVID BUCHAN IN BRUSSELS

EC FISHERIES ministers are today expected to approve the agreement which the Commission last week reached with Morocco, despite some Portuguese discontent at facing increased Moroccan competition in canned sardines on the EC market.

The agreement, if approved, will allow Spanish and Portuguese boats back into Moroccan waters, from which they had been excluded since January 1 in the absence of an EC-Moroccan arrangement. In the interim, the EC has been paying compensation to the laid-up Iberian fishermen.

The deal is to run for four years and will allow Community boats up to an annual total of 95,000 tonnes of fish in Moroccan waters. This will mean a 10 per cent reduction in fishing activity by Spain, which has some 700 vessels dependent on Moroccan waters for their catch, but it is a smaller cut than Rabat initially demanded.

In return, Morocco is to receive Ecu (\$4.8m) a year from the EC budget, plus licence fees paid by EC fishermen. The most controversial aspect - certainly for Portugal whose sardine industry plays a relatively large part in its economy - is the increased access for duty-free Moroccan canned sardines to the EC market. This will rise to 17,500 tonnes a year, from 14,000 tonnes at present.

Portugal, under the interim arrangements in its EC accession treaty, is currently permitted to ship up to 6,000 tonnes of canned sardines into the Community of Ten (minus Spain). France is also thought to be somewhat unhappy about Morocco's new market access arrangements but the overall agreement only needs a qualified majority of EC member-states for approval.

The EC ministers are also due to discuss a plan to increase white fish imports to help Community processors, new arrangements for West German and Danish boats in a hitherto disputed area of the Baltic, and Commission plans to limit price supports for tuna.

Moscow, Prague agree currency convertibility

BY LESLIE COLTITT IN BERLIN

THE SOVIET Union and Czechoslovakia have agreed a limited convertibility of their currencies in commercial relations - the first members of the Warsaw Pact to take this step.

A forthcoming meeting of Comecon in Prague is expected to recommend the establishment of realistic exchange rates and eventually multilateral convertibility between the currencies of member-nations.

The lack of convertible currencies in Comecon is regarded by the Soviet Union and most of its allies as the main barrier in the way of boosting the low effectiveness of Comecon internal trade.

The Czechoslovak party newspaper Rude Pravo said Czechoslovak and Soviet companies would be able to arrange payments in Czechoslovak koruna and Soviet roubles. Until now trade between Comecon countries was based on the transferable (tr) rouble. However, the tr rouble is a book-keeping unit and not a currency. Its main drawback is that a surplus in trade with one partner cannot be used elsewhere in Comecon.

Rude Pravo said the agreement marked the introduction of "internal convertibility" between the two currencies. Czechoslovakia, it noted, wanted to achieve similar accords with other Comecon members.

The Soviet-Czechoslovak agreement was designed to facilitate dealings between companies in the two countries which established direct relations in the past year.

Moscow has encouraged direct contacts as the first step in a reform of Comecon designed to move co-operation from governmental level down to the company level.

SHIPPING REPORT Dry cargo market rates strengthen further

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

RATES strengthened further on the dry cargo markets last week and brokers said there was strong evidence that increases would continue on the back of Soviet grain purchases.

Denholm Coates, the London brokers, said the US Gulf to Continent rate settled at \$14.30 and the Gulf to Japan rate for 55,000 tons was fixed at \$26 for March.

Timecharter rates also strengthened.

In the tanker markets, business slowed further in the Middle East, with few inquiries for tonnage reported and even fewer fixtures.

Brokers said traders were reluctant to commit themselves to purchases because of the continuing downward trend in crude oil prices, and the large volumes of unsold oil float off Europe and North America.

Rates fell as a consequence of the low level of interest and the last reported fixtures from the Gulf were for a VLCC to the West at Worldscale 31 and a 220,000 tons deadweight vessel to Korea at Worldscale 36.

The situation in the clean market was similar and a 45,000-ton cargo to Japan was fixed at Worldscale 115. Brokers said prospects were brighter for owners loading in the Red Sea.

William Dullforce on how exchange rates changes showed up in the export figures Bullish Gatt looks for 4% growth in trade

A REMARKABLE change for the better in the outlook for world trade is recorded, albeit with qualifications, in the latest assessment by the General Agreement on Tariffs and Trade published today.

Last March, after a depressing analysis of trends in 1986, the Gatt secretariat foresaw a slackening in the growth in the volume of trade to 2.5 per cent in 1987 from the 3.5 per cent annual rates reached in the two preceding years.

In fact, Gatt now reports, trade volume climbed by 4 per cent last year - the second strongest annual gain this decade.

Moreover, in spite of the upheaval on the stock markets last October, growth was apparently faster in the fourth quarter than it was, on average, for the previous three quarters. Gatt economists now hope for expansion of at least 4 per cent this year.

Twelve months ago Gatt was worried about "one of the poorest performances in three decades" for trade in manufactured goods in 1986. Last year growth in manufactures, which account for more than two-thirds of total world trade, accelerated to 5 per cent from 3.5 per cent in 1986.

This was the chief element in the unexpectedly strong expansion in overall trade although agricultural products, with a climb of 4 per cent, had their largest annual advance since 1981. Poor harvests in some

| | Imports 1986 | Imports 1987 | Exports 1986 | Exports 1987 |
|----------------------------------------------------|--------------|--------------|--------------|--------------|
| United States ¹ | 11 | 2½ | 0 | 11½ |
| West Germany | 6½ | 5½ | 1½ | 5 |
| Japan | 12½ | 7 | -1½ | -1½ |
| Other developed countries | 7½ | 6 | 4 | 4 |
| Hong Kong, S Korea, Singapore, Taiwan ² | 14 | 22 | 17 | 22 |
| Opec | -20 | -12 | 10½ | -2 |

¹ Figures based on data from US Department of Commerce, Bureau of the Census
² Data for Hong Kong and Singapore include a significant amount of re-exports or imports for re-export

countries led to heavier buying on the world market and bigger flows of food aid last year.

To explain the brightening in the trade picture, the Gatt secretariat focuses on the big variations in exchange rates over the past three years. A year earlier it had argued that the huge imbalances of the big traders - the US, West Germany and Japan - were not declining because they had failed to support exchange rate realignments with changes in macro-economic policy.

In the report out today Gatt charts the percentage changes in countries' real exchange rates between 1986 and 1986 against the percentage changes in their export and import volumes between 1986 and 1987. The result is illuminating for the exports, ambiguous for the imports.

Thus, the 1986 depreciation of around 12 per cent in the dollar's exchange rate is reflected in the 11.5 per cent growth in the volume of US exports in 1987. The decline of 1.5 per cent in Japan's exports last year mirrors what is in effect an appreciation of more than 20 per cent in the yen's exchange rate in 1986.

On the other hand, no readily apparent relationship is revealed between the 1986 exchange rate changes and 1987 import volumes. On the contrary imports by countries with appreciating currencies such as West Germany, Italy and the Netherlands grew less than imports by Britain and Canada, countries with depreciating currencies.

Gatt concludes that, while the level of world demand is the determining influence on export performance, domestic demand is a second key determinant applying to import performance. Domestic demand is, of course, greatly influenced by national fiscal and monetary policies.

Accordingly, Gatt finds that the trade-stimulating effects of the exchange rate adjustments - and of changes in oil prices - are starting to come through. However, it also repeats its call for governments to adapt their fiscal policies to allow the trade imbalances to be corrected more quickly.

Another encouraging change spotlighted is the modest improvement in the trade performance of 15 heavily-indebted developing countries last year.

Their trade expanded less rapidly than world trade but increases of 10 per cent in exports and 7 per cent in imports represented a turnaround from 1986 when both declined.

Three main factors are cited for this improvement: the increase in oil prices which favoured the oil exporters, especially Mexico; higher metal

Despite the stock markets crash, growth in the last quarter appeared faster than the average for the rest of the year

Gatt pledge sought on farm reform

THE General Agreement on Tariffs and Trade should secure a firm commitment on a framework for long-term agricultural reform when trade ministers meet for their mid-term review of the Uruguay Round of multilateral trade negotiations in Montreal in December, Tim Coome reports from Bariloche, Argentina.

This was a main conclusion of a meeting of agriculture ministers from the Cairns group of non-aligned "free-trade" farm producers which ended in Bariloche at the weekend.

The ministers said the reform framework would involve strengthening Gatt rules "particularly in respect of eliminating both domestic and export subsidies".

Short-term action "should be directly linked to and consistent with long-term reform" in a clear effort to reconcile the differing positions of the US and EC on the issue.

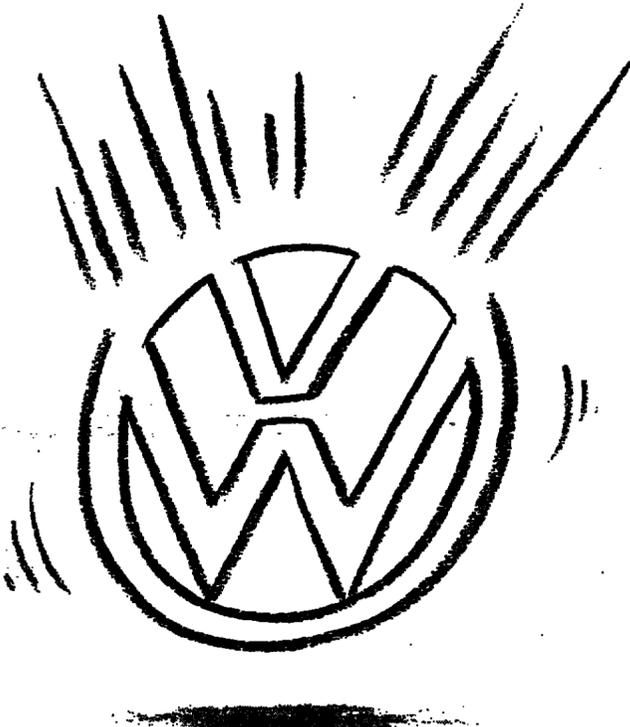
Ministers agreed the mid-term review should also encompass:

- A freeze followed by reductions in global support, production and export subsidies for agriculture in 1988-90.
- Immediate increases in market access opportunities in 1989-90.
- Agreement on management of agricultural surpluses.

While the 4 per cent increase in the volume of world trade last year, and that forecast for 1988, represent improvements over the average 3 per cent annual rise recorded so far this decade, they still fall short of the 5 per cent average for the 1970s and the 8.5 per cent of the 1960s.

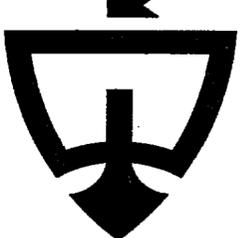
Last year, however, the margin by which trade grows faster than production returned to the 1 per cent of the 1970s from the 0.5 per cent average for the first seven years of the current decade.

One year does not make a trend but the margin is interesting in that it reflects the rate of specialisation in the world economy and is also sensitive to business cycles. It should widen in boom periods.



Surprising news for VW on March 10th.

Our preliminary results for 1987 will be published on Thursday, March 10th. You may find them mildly surprising too.



ROVER GROUP

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| | Dec '87 | Nov '87 | Oct '87 | Dec '86 | % change over previous year |
|----------------|---------|---------|---------|---------|-----------------------------|
| W. Germany | 121.3 | 121.1 | 121.1 | 120.1 | +1.0 |
| France | 168.8 | 168.7 | 168.5 | 163.7 | +2.9 |
| Italy | 215.7 | 215.3 | 214.8 | 205.1 | +5.2 |
| Netherlands | 123.2 | 123.5 | 123.6 | 122.0 | +1.3 |
| Belgium | 144.7 | 144.7 | 144.6 | 142.7 | +1.4 |
| United Kingdom | 154.5 | 154.7 | 153.9 | 149.0 | +3.7 |
| USA | 140.2 | 140.0 | 139.4 | 134.3 | +4.4 |
| Japan | 115.7 | 115.6 | 115.2 | 114.6 | +0.5 |

Source: (except US) Current

UK NEWS

Plan to link business with schools

BY RALPH ATKINS AND PHILIP BASSETT, LABOUR EDITOR

GOVERNMENT PLANS for reviving inner cities, intended to be announced next week, will incorporate a major role for private sector finance and copy a US scheme linking business and education.

criticism that it is lightweight. Opponents are also likely to question how committed the private sector will be to increasing investment in inner cities when there is little prospect of significant short-term returns.

Philip Bassett reports on British interest in a scheme to link employers and schools Bringing a Boston 'miracle' back home

IF, as looks likely, the British Government intends to take a further major employment initiative and propose a new partnership between business and schools, then it seems clear that the model will be the Boston Compact scheme in Massachusetts.

Britain's level. Other programmes, particularly its Employment and Training Choices (ET) scheme - non-compulsory workfare - have been instrumental in helping reduce unemployment, but Boston leaders see the Compact as vital in making sure labour supply matches the needs of local companies in both quality and quantity.

Franchises of 15 TV companies for auction

By Raymond Snoddy

THE GOVERNMENT has decided to auction the franchises of Britain's 15 commercial television companies when the present franchises run out in 1992.

The decision was taken by a Cabinet committee chaired by the Prime Minister, Mrs Margaret Thatcher, earlier this month and the proposal will be included in a policy document on broadcasting to be published in July.

At a conference on Friday, Mr Christopher Bland, chairman of LWT (Holdings), the owners of London Weekend Television, warned that none of the five major ITV network companies would survive if the Government pressed ahead with plans to award ITV franchises to the highest bidder.

As suggested by the Pencilcock Commission, the Government now envisages a two-stage process. Companies judged fit to hold an ITV franchise by the IBA and who meet European Community nationality requirements, will go into a final round where the franchise may go to the highest bidder.

A final decision has not yet been taken on the form of bidding but last month Mr Douglas Hurd, the Home Secretary, announced that three proposed national commercial radio channels would go to the highest bidder after an initial qualifying round.

One possibility being considered by ministers is that the applicants will be free to choose their own form of bidding - either in straight cash or in percentage of future advertising revenue.

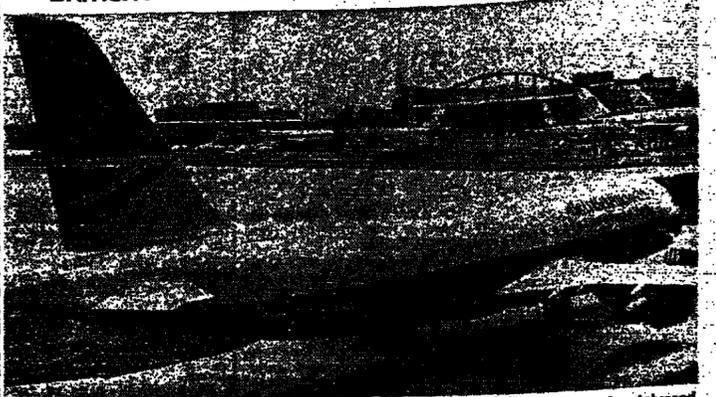
The auction decision is the first of a series of policy choices which will shape the future of British broadcasting well into the next century include the structure of Channel 4 and the possibility of allowing new television channels.

APPOINTMENTS

BATCo chairman

BAT INDUSTRIES, the tobacco financial services responsible site has appointed Mr Barry Bramley as chairman of the British-American Tobacco Company (BATCo) which is responsible for the group's worldwide but not cloud whether it would provide general entertainment funded by advertising or be a film channel funded by subscription.

BRITISH AIRWAYS' FIRST AIRBUS A320 COMPLETED



British Airways' first Airbus A320 leaves the paint shop at Toulouse in France, yesterday. The first of 10 originally ordered by BCal before it merged with BA last December, the aircraft will be the first product from the European consortium to be operated by BA.

Government warned on lack of funds for medical training

BY ALAN PIKE, SOCIAL AFFAIRS CORRESPONDENT

MEDICAL education and research will deteriorate rapidly because of a shortage of funds unless the Government tackles the problem in its health service review, leaders of the profession have warned.

The Academic Medicine Group, representing leading figures in medical education and charities, told Mr Moore in a letter that traditional high standards of training and research could no longer be taken for granted.

"Academic medicine has suffered severely in the past decade and the National Health Service is, itself, now facing funding difficulties," says the letter.

"We have to say that it can no longer be assumed that standards of training and research will be maintained at the levels which we have known hitherto."

The letter is the latest reflection of high-level concern in universities and teaching hospitals that financial pressures are

seriously undermining the international status and reputation of British medical education and research.

It is signed on behalf of the Academic Medicine Group by Sir Christopher Booth, director of the Medical Research Council clinical research centre; Sir Raymond Hoffenberg, president of the Royal College of Physicians; Sir Maurice Shock, rector of Lincoln College, Oxford, and a former chairman of the Committee of Vice-Chancellors and Principals; and Sir David Weatherall, Nutfield Professor of Clinical Medicine at Oxford University.

The group welcomes the review of the NHS now being conducted by the Government and says it appreciates the need for a spur for good management and cost-effectiveness.

However, it is concerned that the review might be "too narrowly focused on the immediate delivery of care in the health service, and pay insufficient attention to the training and research on which the NHS

depends." High standards of clinical care depend on the quality of training and research, it says. If major changes are imminent, it should be recognised that decisions taken now will go far to determine clinical standards in 20 or 30 years.

"Until recently the NHS has provided an admirable environment which has enabled the university medical schools largely to undertake the basic tasks of training of doctors and of research. That symbiosis is now under great strain."

The group says it would welcome the opportunity of discussing with Mr Moore the need to give training and research a high place on the agenda in the Government's NHS review.

The Association of Clinical Professors of Medicine has recently complained of funding for medical research through both the University Grants Committee and the NHS being "relentlessly run down in real terms."

Background, page 6

Government can afford £3.5bn tax cuts in budget, review says

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

MR NIGEL LAWSON, the Chancellor of the Exchequer, could announce tax cuts of £3.5bn in next month's Budget and still claim to be sticking to a cautious economic strategy, the London Business School says today.

In its latest economic review, the LES, which takes a similar view to the Treasury on how the economy works, says tax cuts on that scale would allow the government to keep the public sector borrowing requirement (PSBR) in surplus.

The buoyancy of government revenues might also encourage Mr Lawson to recast his medium-term objectives for the appropriate level of borrowing, the Chancellor said the aim was to hold the public borrowing to around 1 per cent of national income - equivalent

to a deficit of around £4.5bn a year. With the expectation of a surplus rather than a deficit, for this year and next, Mr Lawson may choose to keep the 1 per cent guideline, but include in the borrowing calculation the £5bn received each year from privatisation.

That would imply a medium-term target for the PSBR showing an annual surplus of about £0.5bn, although the outcome in the current financial year could be much better.

In its review of the economic outlook, the LES says that Government policy over the next year should be directed at restraining domestic demand in the economy to limit the deterioration in Britain's overseas trade position.

On present trends, it fore-

casts a current account deficit of £4.1bn in 1988, up from £2.4bn last year, widening to £5.5bn in 1989. Tax cuts totalling more than £3.5bn would result in a more rapid deterioration, with each extra £1bn reduction in income tax cuts leading to an almost equivalent rise in the current account gap.

Unusually, the Business School's overall forecast is similar to that published by the National Institute of Economic and Social Research, a rival forecasting group which has tended in the past to be much more pessimistic.

Their joint concern about the outlook for the trade position is likely to intensify pressure on Mr Lawson to adopt a cautious approach to tax cuts.

Details, page 8

Industrial pacemakers - electronics and electrical engineering

Professionals in the fields of planning, design and manufacture look forward

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Sun Alliance faces union dispute

BY JIMMY BURNS, LABOUR STAFF

THE SUN Alliance insurance group could face industrial action because of its refusal to grant recognition rights to the Banking Insurance and Finance Union (Bifun).

The union announced at the weekend that it planned to organise a series of local ballots in support of a rolling campaign of industrial action, including a series of one-day strikes and

overtime bans.

The union has been in growing conflict over the issue of union recognition since Sun Alliance acquired Phoenix Assurance in August 1984, where Bifun had sole recognition rights for 9,000 staff.

Early in 1988 Sun Alliance said it was prepared to give sole bargaining rights to the white-collar union ASTMS and

withdrew recognition rights from Bifun.

Recently the two unions signed an agreement to end their long-running inter-union dispute. However, Bifun said yesterday the company was refusing to negotiate with either union, and had chosen instead to recognise the newly-created TUC Sun Alliance Staff Union.

MENT on March 21 as deputy managing director responsible for developing UK pension fund business. He joins from Henderson Administration, where he is joint deputy managing director of Henderson Pension Fund Management.

Mr Charles Dobson has joined the MAYFLOWER GROUP as a director of Sterling Brokers. He was a director of Butler Till.

Mr Jim Murphy has been appointed sales director of L. NOEL & SONS, Oswaldtwistle. He was sales manager.

Mr Ronald E. Beattie has been appointed to the board of TEXAS EASTERN NORTH SEA, INC., UK subsidiary of Texas Eastern Corporation, US. Mr Beattie retired from the board of National Westminster Bank Group last year, and remains on NatWest's City & West End regional board.

Mr Chris Dickens has been appointed sales director at BRITISH SATELLITE BROADCASTING. He is worldwide media director at Young & Rubicam in New York. He will be responsible for setting up the media sales department and for developing the BSB network.

Mr Charles Lindsell will be joining the board of MIDLAND MONTAGU ASSET MANAGEMENT

From March 1 Mr D.A. Fischel, company secretary, becomes finance director of TRANSATLANTIC HOLDINGS, and Miss K.A. Hutchinson is appointed company secretary.

Mr John E. Batten has been appointed director, card services, at FINITE GROUP, Milton Keynes. He was senior manager - card products division, Midland Bank.

Mr Bill Morgan, a senior manager with Coopers & Lybrand, has been appointed an executive member of the CITY TAKE-OVER PANEL. He has been seconded for 18 months.

EAGLE STAR TRUST COMPANY has appointed Mr Alan Crowe as chairman in succession to Mr John Duckworth who has retired. Mr Crowe has been a member of the board for four years.

TROLLOPE & COLLS CONSTRUCTION, a Trafalgar House company, has promoted Mr John Lorimer and Mr Dave Shadwell to associate director.

Mr Mel Hague, at present director of operations at the London Docklands Development Corporation, becomes chief executive of the LONDON ARENA on June 30.

سكنا من الامم



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And although the odds of finding a needle in a haystack were slightly shorter, this didn't deter our doorman.

To him, the lost umbrella came as a personal challenge.

With the chances of finding it slim by anyone's standards, he was on the case.

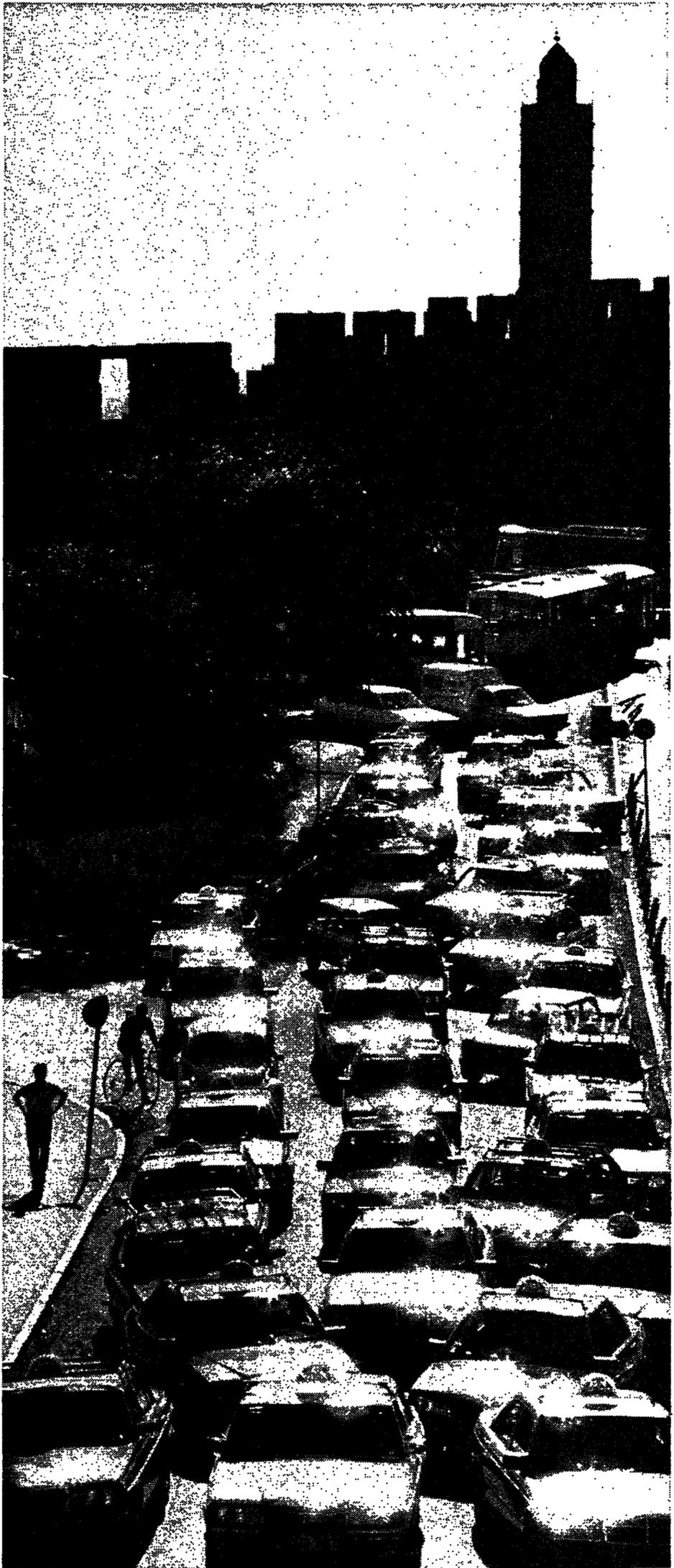
Two days later, the taxi was located and the broly returned to its incredulous owner.

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Pension schemes warned self-investment 'unwise'

BY BARRY RILEY

CORPORATE pension schemes which insist on investing in their companies' shares are to be asked by the National Association of Pension Funds to submit to a code of best practice. The NAPF has stopped short of asking its member schemes to abandon self-investment, although it believes that the practice is best avoided. Self-investment is not common, but there are some prominent examples, notably Lucas Industries, where three group schemes own 14.6 per cent of the ordinary shares. The practice has been investigated by a working party set up

by the NAPF. Tentative conclusions are to be circulated to interested parties in the next week or two.

It is understood that the working party will set out several reasons why self-investment is in general unwise. There can be conflicts of interest between the company and the fund and there are likely to be problems in exercising voting rights. Dealings by the fund in the company's shares could also give the wrong signals to the market place.

Member schemes are to be told that if they insist on self-

investment they should only do so under controlled conditions. Independent advice should be sought and there should also be full disclosure of the relevant shareholdings.

The NAPF working party also suggests that an agreed voting policy needs to be decided and there should be a long-term strategy for the future of any holding.

The NAPF says its policy in such controversial matters is to establish general principles while emphasising that responsibility rests with each individual fund.

Clinical research unit given £6m grant

By David Fishlock, Science Editor

THE MEDICAL Research Council is to make a £6m, 15-year commitment to set up an Oxford biochemical and clinical magnetic resonance research unit.

It will be directed by Professor George Radda, British Heart Foundation professor of molecular cardiology at Oxford University.

Prof Radda said the long-term commitment guaranteed his research programme in nuclear magnetic resonance, the new medical imaging process, until his retirement.

His research is into the performance of living cells and how this may be disturbed by disease and genetic disorders.

His unit, in the grounds of the John Radcliffe Hospital, is to be relocated with a medical imaging centre planned by the area health authority.

With the help of other sources of funding, including the British Heart Foundation, Prof Radda has built up a team of 40 spending more than £1m a year.

Alan Pike on the twin cash constraints affecting doctors' training Medical schools fear the cuts

LEADING figures in Britain's medical schools are voicing increasing anxiety over being trapped between the financial problems of the National Health Service and equally strong spending constraints in the universities.

A warning to Mr John Moore, Social Services Secretary, from the Academic Medicine Group that standards of medical training and research could face "quite rapid deterioration" is only the latest of a number of recent danger signals.

The Association of Clinical Professors of Medicine, which has some 150 members, spoke of a lack of hope for the future and its "increasing alarm at the speed at which our country's medical research prestige and achievements have been run down."

Britain, the association told the House of Lords Science and Technology Committee, was no longer seen by many overseas postgraduate doctors as a good place to train. "This is not only because our National Health Service hospitals are so grossly underfunded. It is also because our medical science is now perceived at such a low ebb."

And in evidence to the Commons Social Services Committee, which is investigating NHS funding, the Committee of Vice-Chancellors and Principals said: "NHS budgetary constraints are leading to the closing of beds - to an alarming extent in some areas - a reduction of consultants' theatre sessions and a faster throughput of patients."

UK UNIVERSITIES earned \$68m from research and similar services for industry and commerce in 1986-87, the Committee of Vice-Chancellors and Principals says today. This is a 10 per cent increase on 1985-86, writes Michael Dixon.

The institutions also achieved a 16 per cent rise to \$47m in income from short courses staged for companies and other external organisations. But the

biggest single increase in the universities' non-Government-sourced income came from UK charities, which provided \$38m - 23 per cent more than in 1985-86.

As a result of the rise in such outside earnings, the money the institutions receive in block grants through the University Grants Committee has fallen to \$5 per cent of their total income, against 77 per cent in 1974-75.

made up by short-term contract staff financed by medical charities, the pharmaceutical industry and other outside sources. But the Committee of Vice-Chancellors and Principals said these staff, mainly funded for research purposes, "cannot provide an adequate substitute for public expenditure for patients' care and medical education." The Association of Clinical Professors of Medicine also said there were dangers in medical schools devoting too much time and effort to liaising with industry and trying out new products into areas of diagnosis and treatment which were not based on medication.

"With rare exceptions, pharmaceutical companies do not significantly support basic research in university departments."

Reliance on the pharmaceutical industry and medical charities, said the association, had changed the pattern of activity in university medical departments, with priority projects given to research projects which are non-academically most promising in medical, but which are not necessarily in the best interests of the health service.

Applied research supported by the pharmaceutical industry was increasingly going abroad because of lack of adequate facilities in Britain.

One thing the clinical professors wanted to see was the creation of a range of competitive "new blood" posts at a cost of about \$18m per year.

"More patients being treated faster, in fewer hospital beds, is having an increasingly serious effect on the quantity and quality of clinical teaching in many areas which will have a consequential effect on the NHS's future doctors."

There is a strong relationship between the university medical schools and the NHS, and the schools are affected by both health service and University Grants Committee funding decisions.

"The fact that the NHS has generally worked well is the result of training and research which took place years ago," said Sir Raymond Hoffenberg, president of the Royal College of Physicians and one of the signatories of the letter to Mr Moore. "There are now grounds for concern that we are not providing the same base of training and research for the future."

According to the Committee of Vice-Chancellors and Principals, cuts in UGC funding resulted in a loss of 551 university-financed clinical academic staff between 1981 and 1986-87. This was 21 per cent of the total, and other non-clinical academic posts have also been lost. The number of medical students changed little.

To maintain standards of patient care and medical education, said the vice-chancellors, research staff had been cut. They believed funding pressure within the health service had reduced the contribution which NHS staff were able to make to medical education. Problems had been aggravated by lack of money to replace equipment.

The Committee of Vice-Chancellors and Principals estimated about \$75m was needed to re-equip the nation's medical schools.

In terms of numbers, the reduction in UGC-funded academic staff has been more than

Housing bill 'will hit homeless'

FINANCIAL TIMES REPORTER

THE GOVERNMENT'S housing bill, published today, will make matters worse for Britain's homeless, according to both public and private sector organisations.

They accuse the Government of being wrong in its analysis of trends and say its proposals are "flawed" by an anti-local authority philosophy.

The report, A Future For Rented Housing, published at the start of National Housing Week, comes from the National

Housing Forum comprising bodies in the public and private sectors brought together to discuss the Government's proposals.

It says the package will do little for those households facing the worst housing circumstances and in most need. The proposals will, "in the medium term, actually harm the housing opportunities of homeless people and the most disadvantaged groups in society."

The bill, it says, is unlikely to

attract significant investment into the private rented sector or lead to growth in good quality accommodation for three reasons:

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Selective health care urged

BY ALAN PIKE

A MORE selective approach to health care is urged by Mr Robert Maxwell, chief executive of the influential King Edward Hospital Fund.

In an editor's conclusion to a set of essays on the future of the NHS, published today, he suggested it might be necessary to recognise that the promise of comprehensive health care is "one to which we simply cannot deliver."

A more selective approach offered the Government the best hope of moving the National Health Service forward from its present difficulties.

Health care had become more extensive, sophisticated and expensive than when the NHS was founded 40 years ago and it had to be recognised that the service was not able to everything.

"Some things are going to have to be excluded from the NHS, so that it can do well what it takes on and so that the public and its staff can have confidence in it," says Mr Maxwell, whose fund finances health care initiatives.

A substantial proportion of expensive medical intervention in the last weeks or months of life might, he suggests, be among the facilities which had to be excluded. So might anything the private sector could do as well as the NHS, possibly with elements of public funding.

Mr Maxwell rejects the possibility of simply "giving the private sector its best" by encouraging private health insurance by tax concessions, withdrawing many central NHS services and introducing health vouchers for those in greatest need.

This approach, he maintains, might ease short-term NHS funding problems but it failed to recognise the "real limitations of the market as an effective and equitable way of providing health care."

Reshaping the National Health Service. Policy Journal, The Old Vicarage, Hermitage, Newbury, Berks. £25.

Pay bed policy 'a shambles'

By John Hunt

THE GOVERNMENT'S policy on pay beds in National Health Service hospitals is in a "shambles" Mr Robin Cook, Labour's shadow Health and Social Services Secretary, claimed last night.

He said that figures monitored by the Labour Party showed that since the Conservative Government came to power in 1979 the number of pay beds had increased by more than a fifth. However, the number of patients using them had dropped by a third and the rate of pay bed occupancy had "dropped through the floor."

Mr Cook said that the number of pay beds went up from 2,405 to 2,930, an increase of 22 per cent in the same period the number of private patients using pay beds annually had dropped from 28,258 to 65,595, a decrease of 30 per cent.

At the same time the occupancy rate of these beds had fallen from 63 per cent in 1979 to 32 per cent in 1986. The highest drop was in the north-east, where occupancy fell from 52 per cent to 32 per cent during that period.

Mr Cook said that health authorities such as Bloomsbury, London, were preparing to spend hundreds of thousands of pounds on refurbishing their private patients' wings in an attempt to attract fee-paying patients back into NHS hospitals. He said this was scandalous at a time when clinical services were being cut.

In a weekend speech Mr Roy Hattersley, Labour's Deputy Leader, claimed that Mrs Thatcher's review of the NHS was really a "shambles" attempt to dismantle it altogether. However, that intention would be kept secret by the Government until the next general election he said.

Oldest hydro-electric plant to be most modern

BY MAURICE SAMUELSON

THE ELECTRICITY industry's proposed return to private hands will strike a resonant chord at Cwm Dyll hydro-electric station, Mt Snowdon, north Wales.

The station, known locally as the Chapel in the Valley, is Britain's oldest hydro-electric plant in public service and one of the world's oldest.

It is being switched off today for alterations to lift output from 4MW to 10MW, enough to power 10,000 radiators.

It will reopen in a year as a most modern plant of its kind, poised to repay its £3m refurbishment in three years, just in time to re-enter the private sector into which it was born.

It was built to serve slate quarries and opened in 1906 by North Wales Power Co, the chairman of which was the conductor Sir Thomas Beecham. One of its four original turbines, still working, will go to a museum.

The tiny station is a few miles from the 1,800MW CEGB hydro works at Dinorwig.

A CEGB ceremony today will be attended by works-manager Mr Mike Hancock in the disused quarry which was Cwm Dyll's first client long before his birth.

Dinorwig, costing £460m, opened four years ago. It is a pumped-storage plant.

Unlike conventional hydro-electric stations, which have a continual water supply, it has to refill its reservoir nightly by pumping water up the mountain aided by cheap, off-peak power from other parts of the UK.

When it allows water from the reservoir to flow through its turbines it can reach full power in 10 seconds. This gives slower coal and oil-fired stations time to work up to power and fill gaps in supply, making it Britain's biggest safety-net in event of failure by a main power-station.

Mr Hancock, its manager, also supervises Cwm Dyll, having recently been appointed manager of the Ffestiniog group of hydro plants, named after north Wales's older, 360MW pumped-storage station.

He spent the weekend digesting news that Dinorwig and Ffestiniog, unlike the remaining CEGB power-stations, are to stay an integral part of the National Grid.

As such they will be directly controlled by the new, separate transmission company to be owned by successors to the 12 area-distribution boards.

Dinorwig is already instructed by the Grid Centre, London, so changes should not disturb its day-to-day routine.

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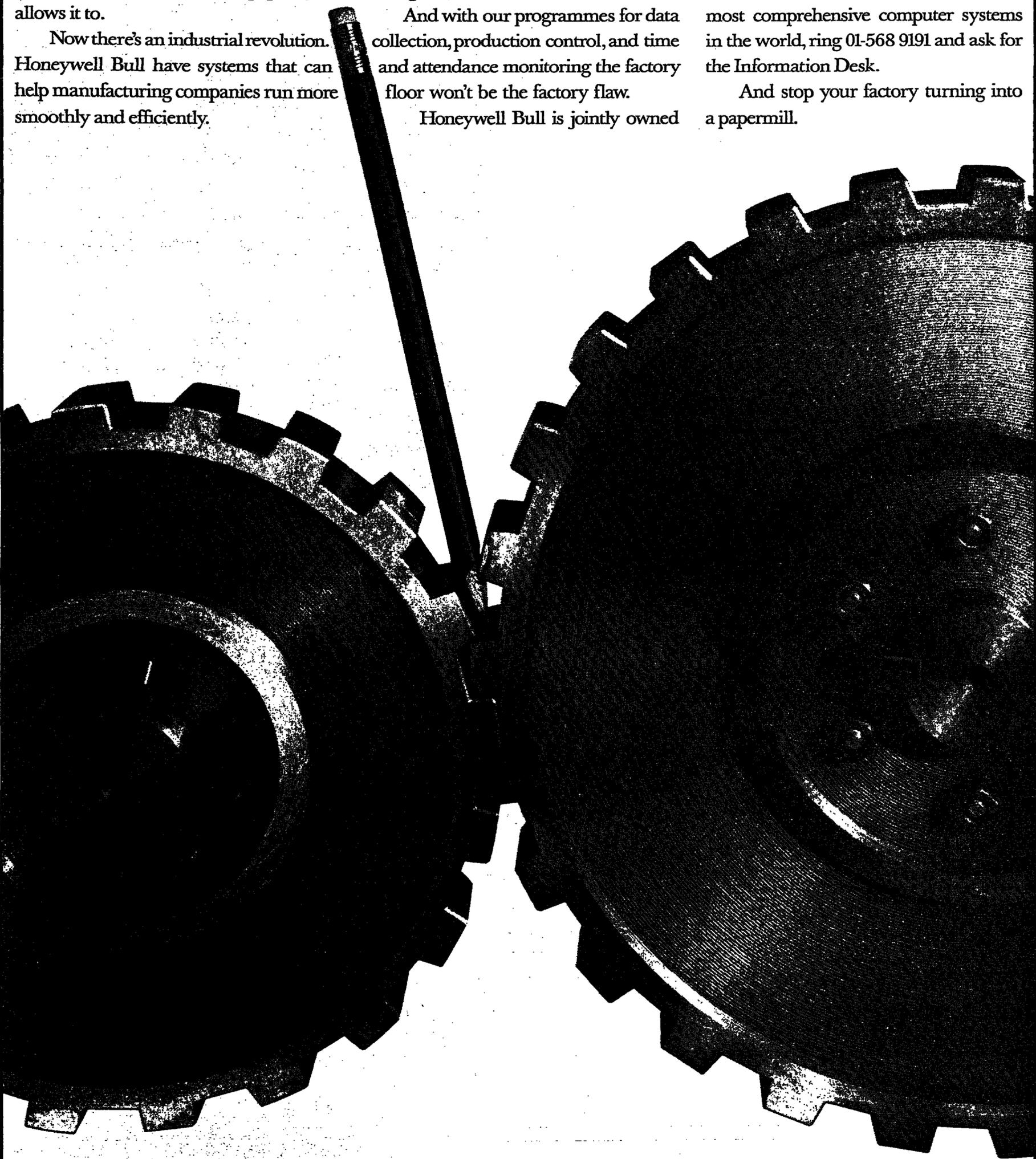
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UK NEWS

Builders 'must register to give advice on mortgages'

BY ANDREW TAYLOR

HOUSE-BUILDERS who offer to arrange endowment and investment mortgages as part of their sales effort must register as authorised investment advisers under the Financial Services Act or risk breaking the law, according to advice from leading counsel to the House-Builders Federation.

and customers with different requirements would be unwilling to tie themselves to a single agency or broker. They are unlikely, however, to apply to become authorised investment advisers, given the strict requirements which they would have to meet under the terms of the Financial Services Act.

the House-Builders Federation, said help in arranging mortgages had become an integral part of house-builders' marketing. Some companies which had forged links with societies and insurance groups received a small commission, but this was by no means always the case.

Blunkett criticises Ridley poll tax defence

By Ralph Atkins

ARGUMENTS for poll tax set out at the weekend in a pamphlet by Mr Nicholas Ridley, Environment Secretary, were called the height of hypocrisy by Mr David Blunkett, Labour MP for Sheffield Brightside.

Engineers' group examines impact of freer EC trade rules

BY NICK GARNETT

THE ENGINEERING Employers Federation said yesterday it wanted to establish closer links with trade associations over the abolition of EC trade barriers in 1992 and its likely impact on British companies.

ations have engineering-based companies in their membership. However, most of these associations are very small. Most of the big and medium-sized companies are represented by a handful of larger associations, such as the Society of Motor Manufacturers and Traders; British Aerospace Contractors; Beams, which includes electrical engineering companies; and Commet, an umbrella body for mechanical engineering.

resulted from trade between engineering companies and £77bn from sales to companies outside UK engineering industries. Of the £77bn, £9.4bn or 12 per cent came from exports.

LONDON BUSINESS SCHOOL FORECAST

Caution urged to ease trade deficit

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE GOVERNMENT needs to buttress its exchange rate and monetary policies with a cautious fiscal stance to limit the recent sharp deterioration in Britain's trade position, the London Business School says today.

the exchange rate around its current level. In these circumstances, variations in fiscal policy will mainly be reflected in changes in the balance of payments. That means that if fiscal policy contributes to faster growth in domestic demand in the economy than implied by the overall target for nominal income, the result will be a deterioration in the current account - as occurred in 1987.

Output in 1988 is projected to rise by 3 per cent after increasing by 4.7 per cent last year with the growth rate slowing further to slightly more than 2 per cent in 1989.

cent and 3.5 per cent respectively in 1988 and 1989 compared with 2.3 per cent in 1987. Growth in exports, however, will be hit by sterling's sharp appreciation last year, and by an acceleration in importers' unit costs as earnings remain buoyant and productivity gains weaken.

Pre-crash share rise a 'speculative bubble'

BY SIMON HOLBERTON

THE PERIOD before the collapse in share prices last October may well have been the aberration, not the crash itself, the London Business School says in its Economic Outlook analysis of financial markets, issued today.

index, should mean a recovery to their previous growth trend. The school makes this forecast against a background of subdued new equity and gilt-edged securities issues.

year's main losers from household interest in equities. A main effect of the stock market collapse will be that the level of equity-funding by companies drops to less than one-third of its previous level.

year UK households bought £4bn-worth of shares net, because of rising share prices and the Government's privatisation programme.

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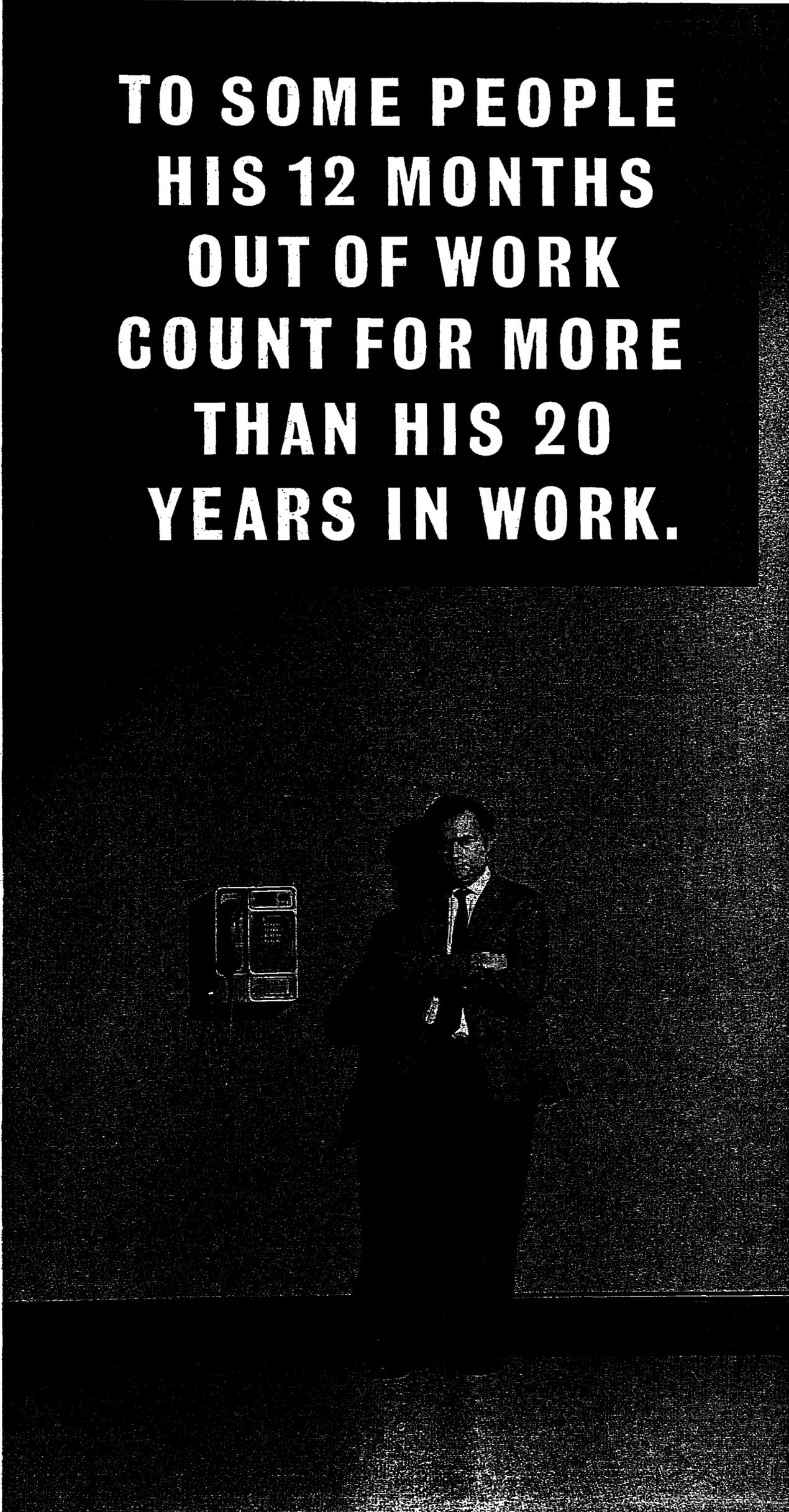
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Canada may win £30m Canary Wharf contract

By Andrew Taylor

ONE of Europe's largest structural steel contracts, for an office complex on the Isle of Dogs in London's Docklands, is in danger of going overseas, according to British companies.

The contract, expected to be worth about £30m, will be for the fabrication and erection of the steel framework for a 50-storey tower, at 240 metres the tallest office block in Europe. Tenders must be in by today.

The tower will be the centrepiece for the £3bn Canary Wharf office development by Olympia & York, the Canadian property and resources group. The contract will be the largest placed in Britain for the structural steel framework of a commercial building.

Favourite to win the work, according to British contractors, is Canron, a Canadian company which has worked widely with Olympia & York.

Canron, despite strong competition from US fabricators, won the main steel contracts for three of the four office blocks for Olympia & York's 8m sq ft World Financial Centre at Battery Park, New York.

of further contracts at Canary Wharf and the impression that the tower contract is already earmarked for a North American fabricator, has dissuaded other British companies from bidding for the work. Mr Edward Griffiths, senior construction manager for Olympia & York, denied the contract race was cut and dried. He said the decision would be based on cost and ability to deliver.

There was no preference for Canron or any other fabricator from North America, where Olympia & York had worked with a number of companies.

Dr Derek Tordoff, director of the British Constructional Steelwork Association, said he would not be surprised if the steel frame contract went to a Canadian fabricator.

"Any decision to place the main contract in Canada is likely to be because of the close relationship between Olympia & York and one or two Canadian steel fabrication companies and not because of the inability of the UK industry to supply on price, quality or capacity," said Dr Tordoff, who hoped British sub-contractors would be strongly placed to work jointly with whoever won the main contract.

The use of steel to construct office blocks has increased in Britain during the past few years. According to the British Constructional Steelwork Association, nearly 60 per cent of office blocks are built using steel frames compared with 23 per cent in 1980.

The growth in British construction output has attracted interest from Continental steel fabricators.

Fines for unfair reporting urged

By Raymond Snoddy

AN OXFORD University professor who was subjected to bomb scares and threats after the Sunday Mirror published an article that was found to be exaggerated and unfair suggested yesterday that the Press Council should be able to fine newspapers.

Professor Colin Blakemore, of Physiology at Oxford University, was speaking after a Press Council ruling that was heavily critical of a Sunday Mirror report last May. The article claimed that monkeys were being tortured in unnecessary experiments.

Speaking during a BBC interview yesterday, Prof Blakemore said he thought it would be "an excellent idea" if the Press Council, the newspaper industry's voluntary regulatory body, had the power to impose fines as well as censure newspapers.

The Press Council findings said that the Sunday Mirror article was "exaggerated, unbalanced and unfair."

It added that the article contained significant factual errors, misrepresentations and misleading photographs.

The ruling came after a speech on Friday by Mr Timothy Beaton, the Home Office minister, who warned that the press could face government regulation unless some newspapers improved their standards and took more notice of rulings made by the Press Council.

Yesterday Prof Blakemore praised the Press Council handling of his complaint but added: "It is unfortunate that all that effort and the agony I had to suffer was contained in a few lines on page 35, the bingopage, of the Sunday Mirror."

Mr David Jack, chairman of the Research Defence Society, pointed out that Prof Blakemore's work had significantly improved understanding of eye defects such as squints.

He said he hoped the Press Council decision "will bring to an end the sustained persecution of Prof Blakemore and his family by misguided supporters of Animal Aid (the animal rights group)."

Scope for budget tax cuts disputed by economists

By Ralph Atkins

BRITISH ECONOMIC growth will remain buoyant this year in spite of a world slowdown, but there is disagreement about the Government's scope for tax cuts, according to pre-budget forecasts by independent economists published at the weekend.

Most agree the British economy will grow by about 3 per cent in 1988, compared with about 4 per cent last year. But fears of overheating have led to suggestions that the size of tax cuts to be announced in the Budget might be less than previously expected.

Hoare Govett, the international stockbroker, estimates the tax give away will be little more than £26m - compared with a possible £90m Mr Nigel Lawson, the Chancellor, has at his disposal. It says this will allow the Government to repay borrowing in 1988/89 and be consistent with further tax cuts into the 1990s.

The forecast says the biggest constraint on the economy in 1988 will be inflation generated by excessive earnings increases. Prices are expected to have risen by 5 per cent by

the end of this year and by 5½ per cent in 1989. Interest rates are also likely to increase, Hoare Govett says. By the end of 1988, base rates of 10 per cent are predicted, compared with 9 per cent at present.

Morgan Grenfell, the securities house, says Budget day on March 15 is likely to be memorable "as much for its monetary pronouncements as for its statements on fiscal policy."

The time is right, it says, for Mr Lawson to announce an explicit exchange rate target for sterling against the Deutschmark. This would be "an indication of his continued commitment to fighting inflation and his refusal to accommodate excessive wage claims."

Continued sterling strength would alleviate the need for further major interest rate moves, Morgan Grenfell suggests.

It predicts a tight monetary policy will be complemented by a "prudent" fiscal policy. Tax cuts are likely to be limited to those necessary to offset "fiscal drag" - extra payments resulting as earnings rise faster than tax

allowances and as people move into higher bands. Average tax rates are expected to remain unchanged.

However, the Liverpool Research Group in Macroeconomics, based at Liverpool University, argues taxes should be cut by £6bn. This, it says, would leave the public sector borrowing requirement in slight surplus and the prospect of further surpluses until 1992 at least.

The group predicts the UK economy will grow by 3 per cent in 1988, falling to 2.8 per cent in 1989. Inflation is predicted to fall to 8.8 per cent this year and to a low of 1 per cent in 1991.

"Overheating is unlikely (and should be dealt with by tighter money if it occurs), current interest rates are sufficiently high to prevent a major effort to increase work effort significantly if top rates of tax are cut."

Commercial vehicle sales 'will rise 10%'

By Kevin Brown, Transport Correspondent

SALES of commercial vehicles will increase by 10 per cent this year to 64,000 and should continue to rise for the next four years, reaching 76,000 in 1991, according to a recently published report.

The report, commissioned by Reed Business Publishing for its magazine Motor Transport, says this would represent a strong recovery from the all-time low of 45,000 registrations in 1981, but would still be below the peak of about 80,000 reached in 1979.

The report, Road Transport Trends and Forecasts, also forecasts a steady increase in demand for road haulage, from 105.2bn tonne-kilometres carried last year to a record 117.7bn in 1991.

The forecast assumes continued growth in the wider UK economy, but the report warns that new registrations will fall substantially if a worldwide recession is triggered by strains on the US economy.

The report says the buoyant prospects should allow the road haulage industry to improve its narrow profit margins. However, commercial-vehicle manufacturers will continue to lose money unless there is "substantial rationalisation."

Romans beat City to cut-throat trade

By Michael Dixon

DEALERS returning to the City of London this morning to clash in the battle for profits could well be continuing a 1,000-year-old tradition of conflict.

Archaeologists digging near Guildhall, at the hub of the famous square mile, have found firm evidence that it was the site of a Roman amphitheatre where gladiators may have met in at least equally cut-throat competition.

The Museum of London has been carrying out the dig since July with nearly £200,000 aid from the City Corporation. Last week it unearthed carved foundations just east of the open spaces of the Guildhall which are sufficient to have supported walls at least seven feet high.

The foundations are about five metres below the present ground level, and Professor John Wilkes, of London University's Institute of Archaeology, said it was 69 per cent certain that the discovery had ended a quest that had gone on for 200 years.

Since the 17th century historians have argued that an amphitheatre must have been built by the Romans, who were followed into the square mile by other settlers from overseas. But although excavations gradually identified more and more of the ancient invaders' remains, the evidence has been inconclusive.

The findings, a headline in the Sunday Mirror, were confirmed in 1986, the amphitheatre never turned up.

Its failure to do so had been so consistent that it was the last thing the 15-strong excavating team were expecting to find. Having cleared the site, the diggers estimate they can finish all necessary recording work

before the time allotted for the dig ends in four weeks time and the site is used for a new Guildhall art gallery and extended administrative buildings. But a meeting with the City Corporation this week will consider whether the remains should be preserved for public view.

The foundations look to have been laid down in 80-100 AD, and enclosed the amphitheatre's equivalent of a seating floor - an oval arena roughly 60 metres from east to west by 58 from north to south.

It is likely to have been surrounded by an outer oval, extending the area to about 100 metres across. The outer wall, which normally stood on raised banks of earth, although temporary wooden grandstands were probably erected.

Professor Wilkes agreed yesterday that it is in neighbouring areas that the City Corporation is competing by way of computer screens now they can imagine their own predecessors doing likewise with sword and shield against breast and net.

Even the 5,000 people turned out at last year's Black Amphitheatre must have been thought that some of the square mile's workers once suffered a more drastic (timed-down) version.

The professor believes, however, that all-out gladiatorial combat on the site was rare. The playing of Roman gladiators in the Roman forum in 1986, the amphitheatre never turned up.

Its failure to do so had been so consistent that it was the last thing the 15-strong excavating team were expecting to find. Having cleared the site, the diggers estimate they can finish all necessary recording work onlookers or more.

Tighter car-ferry safety rules imposed this week

By Raymond Snoddy

TIGHTER RULES on car-ferry safety come into effect this week, nearly a year after the Herald of Free Enterprise disaster at Zeebrugge last March claimed 193 lives, mainly, an inquiry found, because of open bow-doors.

From today all ferry companies must have an approved system of boarding-cards so they know exactly how many people are aboard and their identities. The aim is to avoid the type of confusion over victims in the Zeebrugge tragedy.

close bow-doors before leaving berth, or within a ship's length of leaving berth, will be a statutory offence.

Since last month companies have had to use vehicle-deck instructor-lights to tell the bridge that doors are shut, backed by closed-circuit television surveillance.

More rules are due this year, some dealing with designated safety-officers; continual emergency-lighting on board; and provisions to ensure vessels' safe running is the responsibility of all in a company.

FT WRITERS LOOK AT THE EFFECTS OF CHANGES TO PRODUCT LIABILITY LAW

Consumers given sharper clause

By Ralph Atkins, Kevin Done, Peter Marsh, Christopher Parkes and Maggie Urry

BRITISH CONSUMERS who suffer injury or damage to property because of faulty goods will be able to gnash their teeth with force from tomorrow. Legislation about to come into effect will remove the need to prove a manufacturer's negligence. Its effect will be to sharpen the claws of consumers and, almost certainly, increase claims against manufacturers.

However, in spite of the fears of some, the product liability sections of the 1987 Consumer Protection Act should not prove a nightmare for businessmen. A straw poll by the Financial Times shows business is confident that stringent quality control procedures and a careful review of insurance and other contracts will provide adequate protection.

Comparisons with product liability laws in the US - from where numerous horror stories of zealous, hyper-litigious consumers have emerged - appear unfounded. The Confederation of British Industry is content that the wishes of industry and consumers have been fairly balanced in the act and that manufacturers have had time to prepare.

A similar message is given by the Association of Insurers and Risk Managers in Industry and Commerce, which represents the majority of risk managers. "Companies making a properly researched product with proper standards of quality control and insurance should not have anything to fear," said Mr Ian Drewer, chief executive of the association.

Britain is the first country to implement the European Community directive on product liability. It has been hailed by the National Consumer Council and the Independent Consumers' Association as a significant step forward for consumer rights.

Action can be taken for injuries or damage to property valued at more than £276. Covered by the act are producers, processors (such as pea canners), suppliers who put their name on products and companies importing into the EC.

The impact of the act will vary between industries, with companies already prone to claims likely to be affected most. However, most companies are expected to be hit by an increase in insurance premiums.

premiere were usually based on past claims and it was too early to assess the act's effect. GRE said product liability rates were reviewed annually and it was likely that the act would be taken into account this year.

"But, of course, there are many variables in any one year," it said. Pharmaceutical companies are likely to be prompted to increase their product liability insurance cover.

Dr Frank Wells, medical director of the Association of the British Pharmaceutical Industry, said the parts of the act that related to product liability involved "an implicit requirement" that patients understand about side-effects of drugs they were taking.

Dr Wells said the drugs industry was generally happy about the provisions of the act regarding liability. "Companies in industry accept that the buck stops with them," he said.

The act could also have implications for pharmacists. One of its provisions is that, when a consumer cannot identify the maker of a product that is defective, he or she has a case for bringing an action against the retailer.

This might apply to pharmacists which sometimes stock large quantities of unbranded, generic drugs - those made to a set chemical formula and which are not patented - produced by a range of companies.

Mr Peter Dodd, chief executive of UniChem, a pharmaceutical wholesaler, said this part of the act could cause "problems and expense for pharmacists. He said they might have to keep much better records, dating back many years, relating to the origin of products which they kept in stock.

The motor industry claims the product liability legislation had given a new impetus to the drive for improved quality in vehicle manufacturing.

Mr Adrian Watts, assistant legal adviser at the Society of Motor Manufacturers and Traders, the motor industry trade association, said: "Quality and safety go hand in hand. As a result of higher quality you are cutting down your risk."



Richard Weir, retailers support the legislation

previously well down the line of being sued, but now they will be much more exposed. Manufacturers are looking at their suppliers again very carefully," said Mr Watts.

Non-EC importers of vehicles are particularly affected by the legislation, as they become liable to pay any damages as if they were the producer of the product. "They are reviewing their insurance position and ability to recover any damages from their suppliers," said Mr Watts.

The motor industry expects insurance premiums on liability policies to rise by as much as 15 per cent as a result of the Consumer Protection Act, although the impact is unlikely to be immediate.

Mr Watts said: "This is an expansion of consumer rights and therefore there will be more claims. Therefore, the cost of defending oneself will rise and this will be reflected in the cost of premiums and the cost of manufacturing."

Austin Rover said it had engaged in intensive training of sales and marketing, engineering and service personnel as well as dealers. It said: "We have made them aware of the legislation and what you can and cannot do. It is the old US story about warning against putting your dog in the microwave to dry it off."

In retailing there was broad support for the product liability legislation, according to Mr Richard Weir, director general of the Retail Consortium.

Retailers are using the first line of recourse for consumers who have purchased faulty goods. Under the Sale of Goods Act a retailer is liable if the goods are shown to be defective, however until now the manufacturer was only liable if negligence was proved.

Mr Weir said: "The change in the law means that the manufacturer is directly liable regardless of whether it was negligent. It was always a message that the only effective remedy was against the retailer - which is only an intermediary. Now it is very much easier for consumers to attack the manufacturer."

Domestic appliance manufacturers have always been "reasonably vulnerable," according to Mr Jim Collins, director general of Amdea, their national association. They have been advised to ensure that instruction books are clear and well-written and that warning labels are attached to cover any potential hazards.

However, among most consumer product manufacturers, the main concern is that publicity surrounding the introduction of liability rules might prompt a flurry of activity among the hard core of "professional complainers."

Most manufacturers of durables, foods and packaged goods live with a steady trickle of crackpot letters and concocted complaints from people groundlessly seeking free replacement or compensation for imagined faults.

"A flood of these would involve an awful lot of paperwork, and we have better things to do with our time," one company lawyer said.

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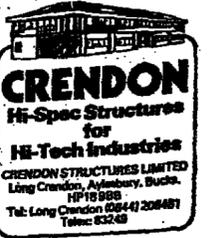


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Tunnelling beneath London

SIR ROBERT MCALPINE & SONS, in a joint venture with DELTA CIVIL ENGINEERING, has been awarded a \$6.5m contract by Thames Water Authority to construct a tunnel with 16 shafts under central London. The 3300 metre long tunnel, with an internal diameter of 2.54 metres will be driven at a depth of 40 metres. The vertical shafts connecting to the tunnel will vary in diameter from 2.44 metres to 10.3 metres. The work, which is programmed for completion in 65 weeks, will be carried out using Decon Engineering tunnelling equipment. The tunnel itself will be finished with precast concrete segmental lining.

Brighthouse hotel project

SHEPHERD has secured a 13-month contract, worth over \$4m, to design and build a Trusthouse Forte Hotel at Brighthouse. Located on the side of a low hill, conveniently close to the M62 motorway in West Yorkshire, the hotel will be a 96 bedroom, four-star hotel. It will comprise a mixture of single-storey and two-storey buildings and the design incorporates traditional style architecture and materials. They will include natural York stone and Welsh slate. Internal accommodation includes the extensive provision of public rooms, a wide range of bedroom styles, conference suites and a leisure club befitting a four-star hotel.

POCHIN CONTRACTORS (WALES) has been selected to build a \$3.5m campus in Caernarfon for Arfon Borough Council. The 57,000 sq ft complex, situated on the site of the old Caernarfon Pavilion, incorporates offices, a council suite and a multi-storey car park.



Sewer pipe replaced by thrust bore equipment

Good progress is reported from the \$4.4m Ashcroft Road to Park Treatment Works sewer replacement scheme in St Helens, Lancs, by the contractor, J.F. DONELON & CO. Working conditions demand safety procedures which include the modification of underground machinery to incorporate gas sensing hazard protection equipment.

The contract, placed by St Helens Metropolitan Borough Council, agent to the North West Water Authority, is for a 2.4 metre diameter tunnel which is being driven by thrust bore over 1.5km to replace the 1.8 metre diameter brick sewer built more than 100 years ago.

Through refuse

Much of the ground through which the tunnel passes has been formed of waste material arising from chemical processing and glass manufacture as well as being used as a tip for general and domestic refuse.

Apart from the practical difficulties of driving through ground which can vary from rock to slurry and includes bands of dense chemically hardened material which can break cutter teeth, the presence of hazardous elements such as carbon monoxide, hydrogen sulphide, methane, ammonia and chlorine, has placed the operation within the category of Group IIB gases.

The current rate of progress has been up to 20 metres per day which the contractor expects to increase to around 25 metres per day as work progresses, bringing the programmed completion date ahead of the 104 week contract period.

Donelon has also been awarded phase 7 (worth \$4m) of the Royal Docks drainage project by the London Docklands Development Corporation.

A \$1m contract, the Kearsley intercepter sewer for Bolton Metropolitan Borough Council, has also been placed with the company.

WARINGS, Portsmouth, has been awarded a \$7.3m contract by Arlington Securities for construction of an office development at Solent Business Park adjoining the M27 at Segensworth, near Fareham, Hants. Known as "1600 Parkway" the development comprises seven separate buildings, totalling 130,000 sq ft. Other contracts recently commenced by Warnings, a company within the Heaton Holdings Group, include a \$7m contract for the construction of a four-storey office building in Brighton for City Estates, a \$7.2m supermarket at Basingstoke and \$1.5m marina facilities building at Port Solent Marina, Portsmouth, for Arlington Securities.

Wiltshier wins City office developments

Two divisions of the JOHN E WILTSHIER GROUP have between them won more than \$13.5m of new work for 1988. Wiltshier Construction has started work on four sites in Chiswell Street, ECI, a \$3.1m contract to demolish a building - once the headquarters of Marks & Spencer - and erect a six-storey 17,000 sq ft office building with car parking for Five Oaks Investments; at Gough Square, ECI, a \$2.4m demolition and redevelopment will provide six storeys of offices for Sun Alliance in Bonhill Street, ECI, a \$1.9m contract with St Commercial Properties is to erect 18,000 sq ft of reinforced concrete framed offices; at Park Place, SW1, a \$1.1m contract for Laing Estates is for redeveloping a six-storey office building behind the listed facade.

A new restaurant in Jubilee Hall, Covent Garden, is due to open later in the year. Wiltshier Interiors has started fitting out work for owner American Bistro Concepts. At Heathrow airport, the company has a \$1m package of work on the refurbishment of Terminal 3. Being overseen by AMEC Projects for BAA, the work on phase two includes fitting specialist cladding panels.

Rosehaugh West End scheme for Walter Lawrence

Rosehaugh Estates has awarded a management contract to WALTER LAWRENCE PROJECT MANAGEMENT (LPM) to build an office and residential development at 7-9 Marylebone Lane, London W1, at a cost of \$5m.

Situated between Oxford Street and Wigmore Street, the seven-storey, 33,000 sq ft office building is to be clad in stock facing bricks and curtain walling.

Included in the scheme are 11 three-bedroom brick town houses with hardwood windows and slate pitched roofs. Car parking will be provided for the town houses in the basement. LPM has started a \$600,000 design & build contract on behalf of Roche Products to refurbish a building in the Roche plant complex at 40 Broadwater Road, Welwyn Garden City. The building will provide a medical and clinical department on two floors. The work involves provision of mechanical, electrical and communication facilities. Construction started in January for completion by June.

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U.S. \$200,000,000
Floating Rate Subordinated Notes due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the Interest period 29th February, 1988 to 29th March, 1988 the Notes will carry an Interest Rate of 6 1/8% per annum. Interest payable on the relevant interest payment date 29th March, 1988 will amount to US\$35.38 per US\$10,000 Note and US\$276.90 per US\$50,000 Note.

Agent Bank:
Morgan Guaranty Trust Company of New York
London

Wells Fargo International Financing Corporation N.V.
U.S. \$50,000,000
Guaranteed Floating Rate Subordinated Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Sub-period 29th February, 1988 to 31st March, 1988 the Notes will carry an Interest Rate of 6 1/8% per annum. The interest accrued for the above period and payable on 29th April, 1988 will be US\$59.20.

Agent Bank:
Morgan Guaranty Trust Company of New York
London

U.S. \$460,000,000

Azienda Autonoma delle Ferrovie dello Stato
Floating Rate Notes due 1995
By virtue of existing legislation direct and unconditional general obligations of

The Republic of Italy

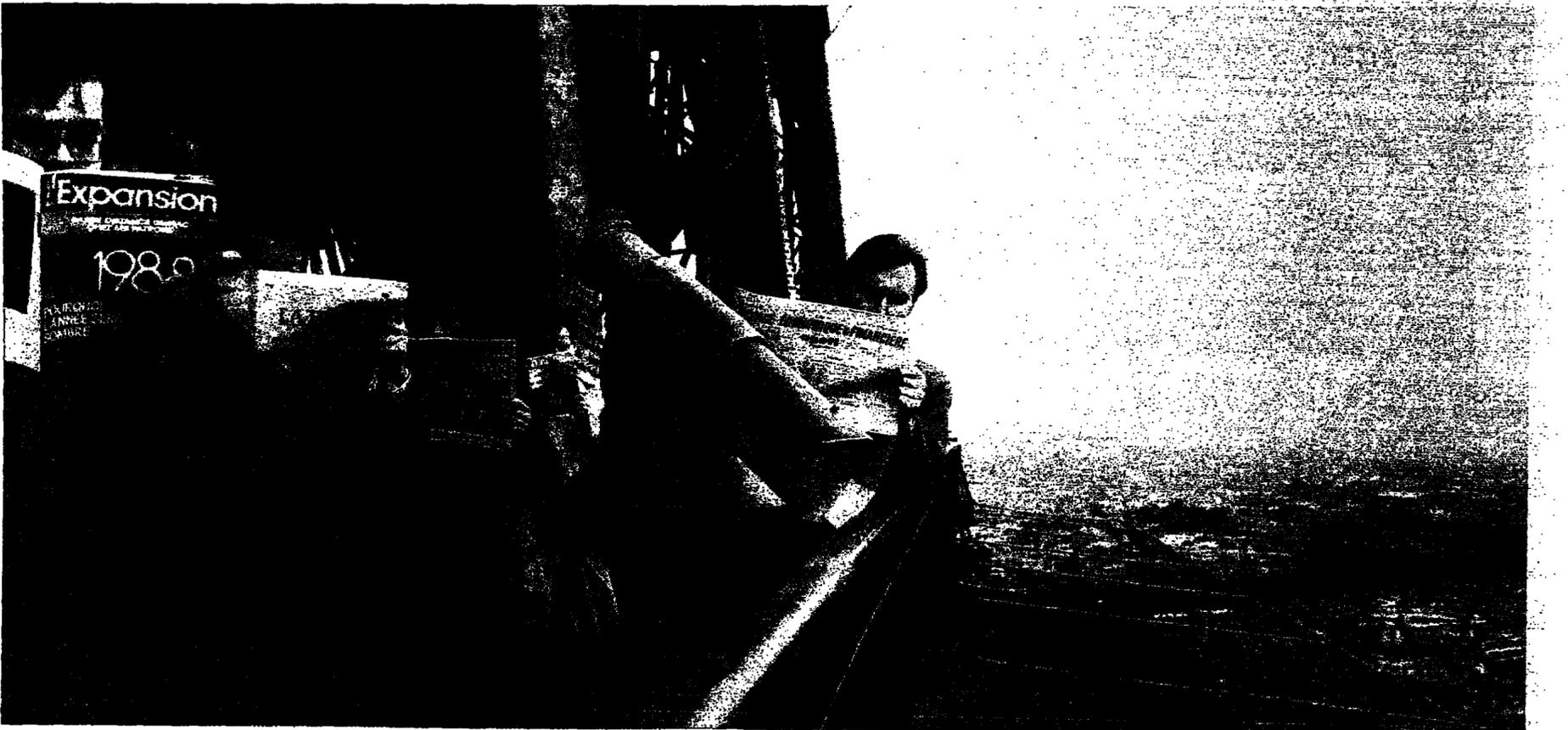
Notice is hereby given that the interest payable on the relevant Interest Payment Date March 31, 1988, against Coupon No. 6 in respect of U.S. \$10,000 Nominal of the Notes will be U.S. \$386.17 and in respect of U.S. \$250,000 Nominal of the Notes will be U.S. \$9,654.50.

February 29, 1988, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

U.S. \$125,000,000
European American Bancorp
(Incorporated in the State of New York, U.S.A.)
Floating Rate Notes Due 1992

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the three months from 29th February 1988 to 31st May 1988 the Notes will carry an interest rate of 6 1/8% per annum. On 31st May 1988, interest of U.S. \$175.69 will be due per U.S. \$10,000 Note for Coupon No. 10.

EBC Amro Bank Limited
(Agent Bank)
29th February 1988



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No other American bank knows as much about France's legal, tax and commercial systems as Chase. Le Groupe Expansion, a French publishing group, wished to expand by acquisition of financial and economic titles. In close co-operation with our local manager, le Groupe Expansion sifted through

a number of possible targets before deciding that La Vie Française, La Tribune de l'Economie and L'Agefi were the most promising prospects. Press barons are often very sensitive about relinquishing control of their titles and it took over 8 months of subtle diplomacy - as well as fine commercial judgement of the right

price to offer - before helping conclude the negotiations. The result is that Le Groupe Expansion is now France's largest economic and financial publishing empire, with a combined readership in excess of 2,000,000 and turnover exceeding FF. 800 million. This deal illustrates well the effective-

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سيدا من الامم

MANAGEMENT

Management abstracts

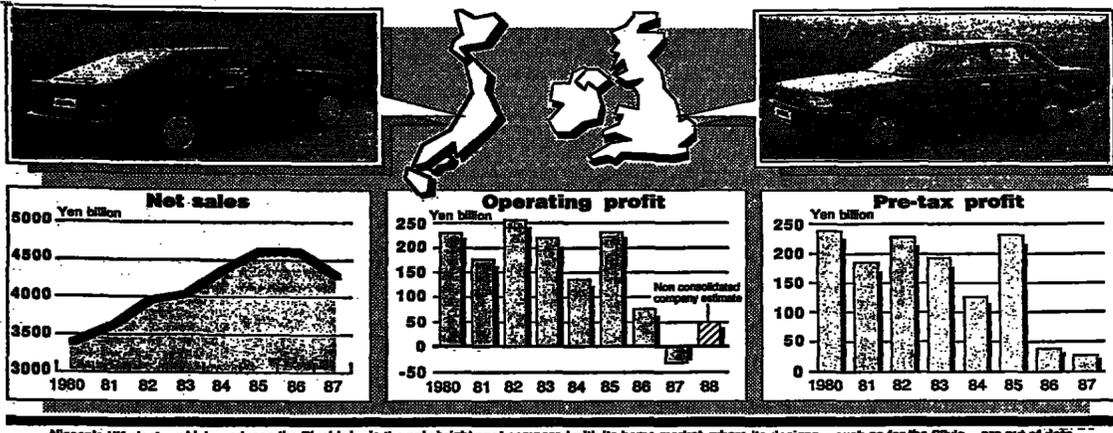
Paperless office: myth or reality? *P. Street in Accountancy Age (UK), 23 Oct 87 (1 1/2 pages)*
 Reports on Combined Lease Finance's attempts to achieve a paperless office. Describes the system adopted: a series of micros (Comart CP2000a + 3000s) linked together in an office-wide network with a terminal for each of the 44 members of staff. States that the "diary" is the crux of the system, recording every transaction made by any member of staff anywhere on the network; notes that the next step towards the "paperless office" is to establish computer links with both brokers and underwriters. Management by example: developing transformational leaders. *D A Waldman in Business (US), Jul/Sep 87 (6 pages)*

Defines transformational leadership as involving dramatic organisational changes, developing a vision of what an organisation can be, and getting others committed to carrying out that vision; suggests that, although it may exist to a greater degree at the top of the organisation, it should filter through all management levels. Traces its antecedents, outlines the characteristics of transformational leaders (concern for individuals, intellectual stimulation and charismatic inspiration); stresses the importance of match between leaders and followers. Speculates as to the benefits it can provide for the organisation. How do agencies deal with stress? *C Edwards in Campaign (UK), 23 Oct 87 (2 pages)*

A doctor reports. In this instance he assesses how two agencies: the small, Deighton and Mullen and the much larger, WCRS Mathews Marcontonio, support employees in a highly-stressed business - advertising. The jokey nature of D&M's ads seems to be reflected in a relaxed management style and company atmosphere. At WCRS, with a reputation for being tough and working people hard, the atmosphere is much sharper with explicit demands on staff performance, though there are stress-reducing facilities, such as a gym.

Which is the target, then? "Mercedes-Benz," he says with a trace of longing in his voice. "We have to add the image of a Mercedes-Benz to our corporate image. The image of Nissan must move up." It may take a decade, but Nissan just might make it.

subcontractors to increase factory automation and shed employment by assisting the companies to set up new businesses. These new businesses both absorb new workers and provide new sources of revenue.
 For example, Ikeda Bussan, a Nissan seat maker, is now making furniture and theatre seats. Kato Hatsuo, a springs and fastener company, has managed to repackage its products into materials for girdle and bra makers. A Nissan door handle and key maker is now selling its wares to coin laundries and vending machine makers. Others have been more adventurous and have invested in a chain of Mexican fast-food restaurants.
 A problem that Nissan has still to resolve in Japan is its dealers, almost all of which are making losses. Since Nissan has an equity stake in most of the dealerships, it is having to bear part of these deficits.
 One well-known method for cost savings is not a live topic among Nissan executives. "We at Nissan should not interfere with each maker's own business, such as helping them to merge. It is not our business," says Matsuura flatly. "Theoretically, it could happen, but it hasn't happened yet."
 Sales of the subcontractors, he points out, haven't fallen so far. Operating margins, however, have dropped over the last five years from 4 per cent on average to 3 per cent.
 "I can say that the industry is now in a squeeze. In 30 years, it's the worst plight the parts makers have ever been through," he says. But he believes they can make it.
 Nissan firmly believes that its new luxury car, due to be rolled out next year, will help put the company back on course. In the US, the car will be priced at about \$30,000 and aimed to compete with the low end of the Cadillac range and the best of the European imports.
 The company needs something like that to restore morale. Honda's stunning success in the US market has humbled Nissan. "They (Honda) are like a destroyer," muses Matsuura. "We are a battleship. We move more slowly."
 "So we ask our suppliers to go abroad. Alternatively, we can change our specifications so our parts can be more easily made by domestic suppliers," he says. The latter proposal, he says, is under consideration and will increase over time.
 Nissan is also helping the



Nissan's UK plant - which produces the Bluebird - is the only bright spot compared with its home market, where its designs - such as for the Silvia - are out of date

On the mend - but slowly

Protection of its subcontractors is central to Nissan's strategy. Carla Rapoport reports

BRITAIN THINKS Nissan, Japan's number two auto-maker, is wonderful. The company's new UK plant is providing hundreds of jobs, boosting pride in British craftsmanship and proving that trade wars can be settled amicably.
 Unfortunately for Nissan, the picture outside the UK is not nearly so rosy. Its profits have been drifting since the early 1980s. It chose to fling its resources at a variety of overseas projects while Honda romped home with the lucrative US market and Toyota muscled Nissan out of the way at home. In fact, Nissan's Sunderland plant in the north-east of England could now be labelled as the company's only real bright spot worldwide.

The world's fourth largest automaker is certainly in no serious danger. With total sales of more than \$35bn a year, Nissan still has the assets, engineering skills and staff loyalty that a European company would kill for. But most analysts tend to dismiss Nissan these days because the car market here is flat or when a fresh surge of growth will come.

"This year's operating profits (projected to be ¥60bn) are absolutely nothing when compared with their sales. They seem to be unable to make money," says Koji Endo, auto industry analyst for Nomura Securities, with an audible note of contempt in his voice.

These are strange words to be hearing about a Japanese company, especially at a time when most Japanese exporters are bouncing back from the worst effects of the yen's appreciation against foreign currencies.

But Nissan has seen more problems than the appreciation of the yen in recent years. It has been suffering from many of the troubles that plague many large, long-established companies - out-of-date designs, productivity and labour woes, marketing mistakes.

Indeed, Nissan executives now talk about "engineering arrogance" in much the same way that Sir John Harvey-Jones described the failure of ICI, Britain's major chemicals group, to service its customers' needs in the early 1980s.

Many of Nissan's problems are now on the mend or already solved. But unlike ICI, or, say, GKN, the UK engineering group, Nissan is dead set against shedding any labour in order to complete the job.

The company has a high export ratio (nearly 55 per cent compared with Toyota's 40 per cent) and a relatively weak domestic marketing network. The clear course of action is to cut back exports, shovel more production offshore, and build up the domestic business to take advantage of buoyant sales at home. This has been the scenario at scores of Japanese companies: why can't Nissan fall in line?

The answer goes to the heart of the Japanese auto industry's structure. About 70 per cent of Nissan's manufacturing costs are accounted for by its purchases from its subcontractors. This compares with about 40 per cent for General Motors of the US.

These small component companies have their own design and technology capabilities, which have been nurtured for decades by Nissan's finest engineers.

The peril for Nissan is easy to understand. Lower exports mean lower orders for the subcontractors. Nissan's Takaraki group of subcontractors, 104 companies with 82,500 workers, is almost entirely reliant on Nissan for its sales. Lower orders for this group would mean bankruptcies and the permanent loss of

critical R&D, manufacturing, and design functions.
 "It's in our interest that they thrive. We transfer total quality control and management systems for industrial engineering to these companies. We can give a rough sketch or ideas of components and they come up with the product - develop, design and bring forward the prototype," says Takashi Matsuura, managing director of Nissan.
 As a result, Nissan is committed to maintaining not just the jobs of every employee of Nissan, but those of its main subcontractors as well. Including its sales force, that totals more than 200,000 jobs in all. European and American companies do not normally work with this kind of constraint, so restructuring can proceed more quickly.

In the end, it could take ten years or more for Nissan to become a profitable multinational car producer. This may seem like an unacceptably long time from a Western point of view. But in Japan, working for the long term is not some kind of business jargon. Shareholders are docile and takeovers are almost unheard of.

Despite the laments of stock analysts, Nissan appears to have plenty of time to get things right. "Over-eagerness to resolve our problems in the short term is an error we have to avoid at all costs," said Yukata Kume, Nissan's President, in an interview last year.
 Nissan's efforts to revitalize its profits - without shedding any labour - have been energetic and are continuing at a steady clip.
 Over the last 18 months, the company has devoted itself to shedding its dowdy image as the old lady among Japanese car makers. It has worked on strengthening its marketing activities, rolling out trendier cars and slicker costs. The shake-up has ranged from the dropping of honorifics when speaking to a superior to pay-outs for all managers.
 "Our engineers were too proud of our technology. The attitude was that we were producing good cars and they should be accepted by the market. Now we know the customer is king," says Atsushi Muramatsu, executive managing director, who joined Nissan 18 months ago following his retirement from the influential Industrial Bank of Japan.
 Nissan intends to tackle its problems in Japan and the US, where market shares are under siege, from two direc-

tion. First, it intends to work harder on design, spice up its image and move into the more profitable luxury car business over the next several years.
 Second, it is still hacking away at costs. Ultimately, this means helping its subcontractors to survive as Nissan inevitably cuts down on its orders to them. This will happen gradually as Nissan increases production and sourcing from abroad over the next several years.
 Its pioneering investments in Mexico, Spain, and Italy as well as the UK and the US, will provide the company with its big pay-off by this time, it claims.
 The two goals, improved design and cost-cutting, are interlinked. A successful remake of its model line and a move into luxury vehicles depends in large part on the skills of its component makers. Nissan argues.
 Matsuura puts the case: "The good thing about Japanese parts manufacturers is that they can design on their own. Only the top-class parts makers overseas, like TRW, Borg-Warner... or the parts division of GM or Ford can achieve that level of service. Other parts makers can't deliver."
 Despite these qualities,

however, Nissan constantly has to pressure its suppliers for lower and lower costs in order to keep its own business from dropping into the red. This pressure is applied gently, according to Matsuura. "We have no history of lay-offs here, so this situation is difficult for us."
 Early retirement schemes and no new recruitment, he says, will allow the parts companies to shed 30 per cent of their labour in 5 years.
 A much faster method of achieving cost savings is to increase imports of raw materials from overseas. "It's easy to tackle and it's a priority," he says.
 Next, Nissan is encouraging its component makers to set up overseas facilities in places such as Korea or Mexico. "The Japanese are successful in transplanting efficient Japanese manufacturing overseas. Now we must transplant the parts technology," says Muramatsu.

"So we ask our suppliers to go abroad. Alternatively, we can change our specifications so our parts can be more easily made by domestic suppliers," he says. The latter proposal, he says, is under consideration and will increase over time.
 Nissan is also helping the

These abstracts are condensed from the abstracting journals published by Amber Information Publications. Licensed copies of the 24 each (including VAT and p.p.c. cash with order) from Amber, PO Box 25, Wembley HA9 9SL.

To The Holders of WARD FOODS OVERSEAS CAPITAL CORPORATION N.V. (now known as The Terson Company, Inc.) 5% SUBORDINATED DEBENTURES DUE 1988

IBJ Schroder Bank & Trust Company (formerly known as J. Henry Schroder Bank & Trust Company), as successor to Terson Trust (the "Company") 5% Subordinated Guaranteed Debentures Due 1988 (the "Debentures") is publishing this notice under the Indenture dated as of November 1, 1986 (the "Indenture").
 Notice is hereby given that the Company's failure to make a mandatory sinking fund payment due on November 1, 1986 under Section 3.01 of the Indenture and to make interest payments on the Debentures due November 1, 1986 and November 1, 1987 under Section 5.01 of the Indenture have been cured.
 Payment of the Debentures to be redeemed through operation of such sinking fund payment will be made upon presentation and surrender thereof, together with all coupons pertaining thereto maturing subsequent to November 1, 1986, at IBJ Schroder Bank & Trust Company, One State Street, New York, New York 10004, 8th Floor, Corporate Trust Department, or at the offices listed below.
 Payment of interest on the Debentures due on November 1, 1986 and November 1, 1987, plus accrued interest for the period payment of such interest was in default, will be made in the usual manner at the offices listed below:

- Chase Bank A.G. Headquarters Frankfurt/Main P.O. Box 4428 Tammenanlage 11 Frankfurt/Main, Germany 6000
- The Chase Manhattan Bank, N.A. 41 Rue Cambon 75001 Paris, France
- Amsterdamsche Rotterdamsche Bank, N.V. 595 Haringsteeg 1000 EE Amsterdam, The Netherlands
- Banque de Paris et Des Pays-Bas 3 Rue d'Auxin 75078, 02 Paris, France
- Ward Foods Overseas Capital Corporation N.V. (now known as The Terson Company, Inc.) By: IBJ Schroder Bank & Trust Company, as Successor Trustee Dated: February 29, 1988
- Banque de Paris et Des Pays-Bas Belgique, S.A. 108 Boulevard de la Woluwe 1000 Brussels, Belgium
- The Chase Manhattan Bank, N.A. London Branch Woolgate House, Copleman Street London EC2P 2HD England
- Banca Commerciale Italiana 6 Piazza della Scala Milan, Italy
- Banque de Paris et Des Pays-Bas pour Le Grand Duché de Luxembourg 10 (a) Boulevard Royal Luxembourg, Luxembourg
- Secured Adjustable Rate Notes due 1994 In accordance with the provisions of the Notes, notice is hereby given that for the four-year period beginning on and including February 29, 1988 and ending on and including May 30, 1992, the Notes will carry an Interest Rate of 7.375% per annum. For the Interest Payment Date on May 31, 1988, interest payable per \$100 principal amount of the Notes will be \$928.91.

Societe Concessionnaire Francaise Pour La Construction Et L'Exploitation Du Tunnel Roubin Sous Le Mont-Blanc FRF 450,000,000 Floating Rate Notes 1987-1997 Of Which FRF 300,000,000 has been issued as an Initial Tranche

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 26th February, 1988 to 25th May 1988 has been fixed at 8.0625 per cent per annum. On 26th May 1988 interest of FRF 201.56 per FRF 10,000 nominal amount of the Notes, and interest of FRF 201.53 per FRF 100,000 nominal amount of the Notes will be due against Coupon No 3. Notice to holders, including notices relating to the quarterly determination of interest rates, will be published only in "L'Agence Economique Financiere" (Paris) and "The Financial Times" (London).
 Banque Internationale A. Luxembourg Societe Anonyme

To the Holders of A. F. I. Atlantic Financial International N.V. Secured Adjustable Rate Notes due 1994 In accordance with the provisions of the Notes, notice is hereby given that for the four-year period beginning on and including February 29, 1988 and ending on and including May 30, 1992, the Notes will carry an Interest Rate of 7.375% per annum. For the Interest Payment Date on May 31, 1988, interest payable per \$100 principal amount of the Notes will be \$928.91.
 A. F. I. Atlantic Financial International N.V. 8r Paribas Corporation Dated: February 29, 1988

Company Notices

MELLON BANK NA US\$250,000,000 Floating Rate Subordinated Capital Notes Due 1996
 NOTICE IS HEREBY GIVEN that for the period 29th February 1988 to 31st May 1988 the Notes will carry an interest rate of 6 3/4% per annum. Interest payable on 31st May 1988 will be US\$88.49 per US\$100,000 note.
 Chemical Bank As Agent Bank

KUWAIT ASIA BANK E C US\$ 40,000,000 Floating Rate Certificates of Deposit 1987/89
 For the six months from 29 February 1988 to 31 August 1988 the Certificates will carry an interest rate of 7 1/2% per annum. Interest payable on 31 August 1988 will be US\$ 1836.21 per US\$ 50,000 Certificate.
 Chemical Bank International Ltd

PACIFIC BASIN FUND Notice to Shareholders
 The Board of Directors of Pacific Basin Management Company S.A., in their meeting held on 26th February 1988, has resolved to suspend the operations of the Fund and to liquidate the same. The reasons for this decision are that, because of the contracted size of the Fund and because the fixed recurring expenses have become increasingly significant in relation to the assets of the Fund, it is in the best interests of the shareholders and the management to terminate the operations of the Fund and to liquidate the same.
 The Management Company, as liquidator of the Fund, has appointed Price Waterhouse Coopers as auditors of the Fund. It is expected to reimburse to the remaining shareholders of the corresponding net asset value of the Fund on or before 31st May 1988 but no assurance can be given that this date will be reached.
 Notice should be granted to the paying agent, Banque Paribas Luxembourg S.A. at the close of business any one business day prior to the date of the meeting of the Board of Directors in Luxembourg. All accounting records and legal documents of the Fund, to be retained in the registered office of the Fund, 10 Boulevard Royal, Luxembourg, 29th February 1988.
 On Behalf of the Board of Directors
 General Manager

AKRANER AND BORGARFJORDUR HEATING CORP. US\$ 10,000,000 Floating Rate Notes due 1995
 In accordance with the terms and conditions of the Notes, notice is hereby given that the interest period from February 29, 1988 to August 30, 1988, the Notes will carry an interest rate of 7 1/2% per annum.
 The interest payable on the relevant interest payment date of August 30, 1988 against coupon No 7 will be US\$ 35,001.04 for each Note of US\$ 1,000,000.
 THE AGENT BANK CREDITBANK S.A. LUXEMBOURGEOISE

GLAL FINANCE N.V. US\$ 500 MILLION GUARANTEED FLOATING RATE NOTES 1989
 The interest rate applicable to the above notes in respect of the interest period commencing 29th February 1988 will be 7 1/4% per annum.
 The interest payable on 31st May 1988 will be US\$ 88.22 per US\$ 100,000 principal amount and US\$ 882.22 per US\$ 1,000,000 principal amount of the notes will be paid on 31st August 1988 against presentation of Coupon No. 3.
 BANK LEIHM (UK) PLC Principal Paying Agent bank leuim 10001 0000

LEUHM INTERNATIONAL INVESTMENTS N.V. US\$ 500 MILLION GUARANTEED FLOATING RATE NOTES 1989 SERIES "A"
 The interest rate applicable to the above notes in respect of the six month period commencing 29th February 1988 will be fixed at 7 1/2% per annum.
 The interest payable on 31st August 1988 against presentation of Coupon No. 1 will be US\$ 35,001.04 for each Note of US\$ 1,000,000.
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 Earnshaw, Haes & Sons Limited, 17 Tokenhouse Yard London EC2.
 29th February, 1988

THE MATSUSHITA EMPIRE
 MARCH ISSUE

THE BIGGEST AND THE BRIGHTEST?

Though Matsushita Electric is the world's largest consumer electronics company, with sales of \$31 billion, it proved no more immune to the impact of the soaring yen than its smallest competitors. By restructuring its operations, Matsushita will now try to duplicate its success in consumer electronics to become a major force in telecommunications and computers.
 Also featured are: Marketing: R.J. Reynolds unveils "Islands" technology: Linear motor cars on track Trade: Japan's ties with Israel

Editorial Office: KEIZAIKAI AYOYAMA OFFICE 2-13-18 Minami Aoyama, Minato-ku, Tokyo 107 Japan
BUSINESS TOKYO

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 (Incorporated in England No. 47322)

Number 27,188,391
 15,105,584

Following the approval of General Consolidated Trust PLC into a public company by the Secretary of State for the Department of Trade and Industry, 1988 the existing Ordinary Shares have been converted into the above-mentioned Stopped Preference Shares, Income Shares and Capital Shares.
 Copies of the final prospectus containing particulars of the above mentioned shares are available in the local Statistical Services. Copies of the final prospectus containing particulars of the above mentioned shares are available in the local Statistical Services. Copies of the final prospectus containing particulars of the above mentioned shares are available in the local Statistical Services. Copies of the final prospectus containing particulars of the above mentioned shares are available in the local Statistical Services.
 N M Rothschild & Sons Limited New Court St Swinlan's Lane, London EC4
 29th February, 1988.
 Caporn & Co 12 Tokenhouse Yard London EC4



ANTHONY HARRIS in Washington

YOU CAN SEARCH the economics textbooks from end to end without finding any mention of tact - or for that matter tactlessness - as an economic indicator, but the events of the last few weeks suggest that it deserves at least a footnote. There have been some odd displays of behaviour on view, and all seem to have something to say about the international economy.

Exhibit 1 is Mr Alan Greenspan, chairman of the Federal Reserve Board. What provoked him was a letter to all the members of the Federal Open Market Committee from the Treasury Under-Secretary for Economic Policy, Mr Michael Darby, who is a bit of an academic, had been brooding about the growth of real M2, which he thought was too slow for comfort, and he decided to share these findings with the FOMC just before their policy meeting earlier this month to set monetary targets for 1988.

Last Wednesday, after what amounted to a love-in with the House Banking Committee, Mr Greenspan went on to meet their opposite numbers in the Senate. In response to a decidedly leading question from Senator William Proxmire, he admitted that he had not been pleased.

"I objected quite strongly," he said. "I am reasonably certain that such actions will not occur in the future." And to drive the knife home, he added that he hoped that the members of the FOMC would not become so worried that they might be thought to be

responding to political pressure "that we would feel forced to do the opposite." Perhaps only somebody who has spent years listening to official denials that the UK Treasury and the Bank of England ever have the slightest difference of opinion can appreciate quite how strong this measured language is.

If the timing of his first congressional appearance had been a little different, Mr Nigel Lawson might have found himself in the line of Mr Greenspan's fire, though for just the opposite reason. In the weeks before the October crash the British Chancellor, who was setting up his stall as an international economic statesman, told the Americans not one, but several times, that they should support the dollar, borrow foreign currencies, and worst of all, raise interest rates.

Nobody likes being lectured, least of all by a country which used to be on the

receiving end of American lectures - older readers may remember Mr Ed Yeo with displeasure. The resentment Mr Lawson aroused has been quite surprising to observe. Even now, more than three months since he last offended, grumbles are to be heard, and one Wall Street commentator only last week devoted a sour paragraph to Britain's own re-emergent balance of payments deficit. Mr Lawson, he suggested, might help the invisible account by trying to market the advice he had been offering free last year.

Why so touchy? Mr Greenspan spelled it out for members of the House. The US deficit and the burden of international debt were not anything to worry about, since the numbers were small, measured against US national income, and the economy was now moving back to balance. However, the presence of so much foreign investment in Wall St

did make the US very vulnerable to any wobble in financial confidence.

The reappearance of any inflation fears, in particular, could easily provoke another dollar crisis. Clearly the Fed cannot afford any impression that it is weak because it is responding to political pressure from the Administration to ease, or for that matter failing to respond to British requests to trim up monetary policy. Mr Greenspan might have added, in difficult enough, when you are trying to deal with the thing itself, since you have to spot inflation very early if you are to act in time. When you are trying to deal with expectations, you need all the help you can get.

Now Mr Lawson and Mr Darby would not be in the doghouse if they had chosen to entrust their thoughts to diplomatic channels, or to whatever secret channels are available to under-secretaries in this very open capital. You might think, then,

that Mr James Baker, who as Treasury Secretary had to do the actual carpeting of Mr Darby, would have drawn some conclusions for his own use. On the other hand, Mr Greenspan's anger was published, however, he was openly lecturing the Koreans on their exchange rate, allowing barely a day of honeymoon for the new Government there.

Mr Baker, who is a skilled poker-player, can hardly have expected this blurt to work. New governments do not establish their authority by giving way to foreign pressure as they take office. His remarks were almost certainly intended for the newspapers back home. At a time when Mr Richard Gephardt is proving that tough talk on trade wins votes, the Administration must prove that it is not soft.

This is not altogether easy at the moment, because of the unexplained silence which has set in on the

topic which used to generate most Administration noise: Japanese policy. This used to be good for a hairy-chested speech at almost any time. But ever since the Reagan-Takeshita summit last month, not a word has been heard. This is one of those silences which Sherlock Holmes would have appreciated: like a dog that didn't bark, it says a lot.

One thing it says, which is not secret, is that Mr Reagan and the Japanese Prime Minister got on extremely well. The word is that while Mr Nakasone (his predecessor) was extremely good at statesmanlike speeches, Mr Noboru Takeshita gets quite how he does it, but the turnaround in the Japanese economy has exceeded all expectations.

The stability of the Tokyo stock market, which is generally seen as the most valuably over-valued in the world, is a source of outright wonder. Mr Takeshita is given a good deal of

credit for that too, and since his influence is thought to extend to persuading Japanese institutions to buy US bonds, it is precious to the Americans. It seems that, while he was in Washington, Mr Takeshita modestly conceded that he did, in fact, have pretty widespread influence, but he would have even more if the public pressure from Washington were to ease up. As Mr Greenspan would be the first to appreciate, it is an important matter of face. The results Mr Takeshita achieved show that he has impressive influence on both sides of the Pacific.

This influence, combined with the new-found moderation of the American consumer, do seem at the moment to hold out a realistic hope that the American economy will after all achieve a soft landing, thanks in part to the fear last October that it would not. Weak commodity prices and flat sales seem to be holding inflation at bay despite the enormous devaluation of the dollar, and for the time-being, the fear of recession seems to have faded too. But with so much riding on market confidence, nobody had better say a word out of turn.

INTERVIEW

Frankness between friends

Carla Rapoport talks to Miti's Makoto Kuroda, a man at the centre of Japan's delicate foreign trade relationships

MAKOTO KURODA, Vice-Minister for International Affairs in Japan's Ministry of International Trade and Industry (Miti), is driven to work each day in a General Motors Buick, a symbol of Japan's willingness to import foreign goods.

But Kuroda is not very happy with the arrangement. "I'm afraid that because of budget constraints, my car is not the kind meant to be used for chauffeuring. The rear seat seems to be suitable for only children or dogs or cats," he says with a smile.

Miti's chief trade negotiator is not known for his reluctance to speak his mind. He is outspoken, blunt, even arrogant. He speaks English fluently, loves to travel and to play bridge into the night. Like many others at his level of the bureaucracy, he dearsly wants Japan to be better friends with the West... but not at any price.

During his tenure, Kuroda, aged 55, has seen Japan's image turn from an economic success story to that of an economic ogre. The charge, he says, is entirely unfair. Japan doesn't cheat, conspire or mislead. Japan simply has a better planned economy than most of its trading partners. Japan, he says, is misunderstood.

Looking at Japan's long-simmering trade disputes with the US, he says with animation: "Some US businesses

are mistakenly depending on government negotiations. The US administration is facing some pressure from Congress to declare that US trade policy is to attack its trading partners." Behind this pressure, he says, is the belief that "the other side is doing something wrong, which is the reason why American exports are not increasing. We cannot deny all these allegations, but their effects are very small."

"American trade policy, unfortunately is focusing on that policy, so some businessmen are using those negotiations to promote their own cause," he says.

But surely Japan, primarily Miti, promotes the causes of industry? Yes, says Kuroda, but in an entirely different manner. Miti nurtures industry, he argues, helping to guide it away from a crisis in the first place rather than helping to dig it out of one later.

Despite Washington's willingness to attack its trading partners, Kuroda believes that the US government's attitude towards business is basically adversarial. "Government is considered to be necessary because of the need to control industry's abuses. In Japan, as in many European countries, government is here to foster industry."

This is done through consultation, planning, advice and guidance by Miti officials. Although this system smacks

of a kind of control seen in planned economies, Kuroda says its real strength is that it has always been based on free market principles.

One example, he says, is that Japan, unlike the US, passed the full force of the 1970s oil price rises straight on to consumers. "We had no other way but to absorb all the price hike in the market. The result, I think, is very

PERSONAL FILE

1922: Born in Tokyo
1955: Graduated from Tokyo University, Faculty of Law
1955: Joined Miti
1968: First Secretary, Permanent Delegation of Japan to the International Organisation in Geneva
1974: Director, International Trade Division, Consumer Goods Industries Bureau
1984: Director-General, International Trade Policy Bureau
1986: Vice-Minister for International Affairs

clear: our way of conducting the economy is much better, because the economy has adapted fairly flexibly to these changes. And that has built confidence amongst government officials as well as businessmen to rely on the force of the markets," he says.

Mr Kuroda argues that the sharply rising cost of Japan's oil imports, which absorbed 5.5 per cent of the country's

GNP by 1980, prompted the huge export surge of the 1980s. Since the appreciation of the yen, however, exports in yen terms have been steadily declining. The dollar figures have not been so obliging, he admits. When the yen/dollar exchange rate stabilises, he says with confidence, the dollar surplus will also markedly decline.

He also rejects the notion that Japanese companies have been too oriented toward exports. He points out that exports as a percentage of GNP had dropped to just 10 per cent by September last year. The economy is currently undergoing a switch, with growth now led by booming consumption at home. The battle to boost domestic demand, he says, was engineered by Miti, against fierce opposition by the more conservative Ministry of Finance.

Japan's record on imports is another area where Kuroda gives little ground. The US effort to sell semiconductors in Japan, he says, "is like trying to sell fish to the fish in a shop... we make these chips ourselves!" When reminded that Japan signed a bilateral agreement with the US in 1986 to boost its purchases of chips, Kuroda says: "No, no. We will encourage people to buy more, but there is no agreement at all of a guarantee of these purchases. They cannot take place by the decision of the buyers alone, there should be an agreement between sellers and buyers."

Japan only agreed to the chip pact, he said, because of the gun placed to its head in the form of a threatened "301" unfair trade action against Japan. That action also alleged dumping of chips in the US. Miti has since worked hard to eliminate the dumping problems and claims that it is the reason we can keep good relations with industry," he says.

often used as a political tool to punish Japan.

In fact, he believes that Japan has been much too naive in trade negotiations. Miti, he says, has helped hundreds of foreign companies solve their import problems in Japan, at the government's expense. This was unprecedented generosity on Japan's side, he says with some bitterness, but it has gone completely unrecognised by Japan's trade partners.

Mr Kuroda is a proud defender of the Japanese bureaucratic system, but he admits that it does have faults. Its main weakness, he says, is the limited amount of flexibility on issues where there is total control by one ministry. "A good example of this is agriculture," he says, admitting that Japan has been fairly criticised for its slowness in liberalising its protectionist farm policies.

The strength of Miti, he believes, is its dedication in planning for the future. "We are always trying to establish a kind of vision of the future which we hope will create good guidelines to give some direction on the way to cope for business people," he says.

"I'm always emphasising that the vision-making process may be more important than the vision itself because no one can ever predict the future in an accurate manner. We are bound to make mistakes. No one predicted this magnitude of the yen appreciation. But in the course of making the vision - consensus-building may be the word - there is an exchange of views and opinions and perceptions. "I think this is a kind of mental exercise. This exercise gives some instinctive preparation for the possible changes which we are likely to undergo. Also, at least as far as we have some confidence that it is of some help, that is the reason we can keep good relations with industry," he says.



If Miti makes mistakes, it will lose industry's respect and its power to guide industry, he claims. But this ability to build a consensus and work behind the scenes leads to a great deal of misunderstanding of Japan in the West, he says.

"I think many groups of people consider themselves to be not well understood by others, but in our case it has become famous because we are rather slow and not very good at rebutting criticisms. I am not saying we are a somewhat different species from others but here in Japan silence is golden, eloquence only comes next. I expect others

to assess, to understand me, if I do something seriously," he explains.

He says that in America and in many European countries people are more diverse than in homogenous Japanese society. As a result they are more combative. "Their history is somewhat different. Each country should have its own tradition and culture but it's necessary to accept that many kinds of people exist; we have to live together and that may require some special consideration on our part."

For Kuroda, those lessons will soon be applied to industry, where he will go after he

finishes his Miti career this time. He is not sure where he will end up, but he is sure that enforced retirement is a good thing. "Keeping bureaucrats young by asking elders to leave, in their mid-50s, makes sense. In some western European countries, the post of director-general is sometime held for five or even eight years. That is not fair. How can the ambitious young man stand fast, waiting for his promotion? In our case, the capable person is so sure of getting a responsible job, that this is our strength," he says. And at least he won't have to ride in that Buick anymore.

SOME CITY EDITORS CAN MANIPULATE THE MARKET.

(But who's manipulating them?)

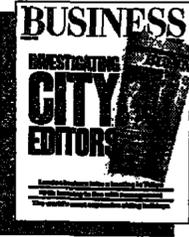
Who really benefits from the city pages of our national press? Is it the investor? Or is it, as some suspect, the PR firms and companies who often reap the rewards?

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And the fine line between information and manipulation.

We also look at the hard pressed managers of the NHS, the hard nosed brokers of the Tokyo stock market and the worlds most expensive skiing holiday.

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The value of self-esteem

WHENEVER a person suffers an injury from a legal wrong, the law confers on him a remedy by way of compensatory damages payable to him by the wrongdoer.

Such damages encompass several kinds of compensation. They may include, not only both actual and anticipated pecuniary loss, but also any social disadvantage that results, or may be thought likely to result, from the wrong which has been done. An example would be the victim's failure to gain promotion in his chosen career. All those kinds of compensation are readily quantifiable as special damages.

The law will also award general damages for the intangible loss of a person's reputation, as in libel cases. The court has to do its best in assessing the value of a person's loss of reputation suffered as a result of a libel. In doing so, the court may take into account the victim's own conduct, his status in society, the nature of the libel, and the extent of the damage flowing from the libel, the absence or refusal of any retraction or apology. In

short, the whole conduct of the defamer, from the moment of publication until the moment of truth at the court's verdict, is relevant. The general damages may include, additionally, the natural injury to the victim's feelings - the natural distress felt at having been spoken of in defamatory terms.

But what if the wrongdoing results in little or no loss of public reputation, but is predominantly an attack upon the victim's self-esteem? That question arises pertinently from the legislation since 1976 which gives a victim of racial discrimination a right to claim damages. The first case in the Court of Appeal under the Race Relations Act 1976 has now indicated the law's valuation of hurt racial feelings.

In *Alexander v Home Office* (February 12) an Afro-Caribbean prisoner serving a prison sentence had been rejected for work in the prison kitchen at Parkhurst Prison because he had been racially discriminated against. The County Court judge at Southampton had seen two reports by prison staff in which the

prisoner was described as displaying "the characteristics of black people in this country - being arrogant, suspicious of staff, anti-authoritarian and devious."

For being racially stereotyped, the judge awarded the prisoner special damages reflecting the differential of the higher pay for kitchen work and his actual pay for prison labour. In addition, he awarded him £50 for his loss of self-esteem.

The Court of Appeal concluded that such a sum of money was only minimal and hence devalued the public policy in the Act to condemn, even if it could not eradicate, racial discrimination in employment or in other areas of public life. It substituted an award of £500.

a factor in calculating the award of damages.

Since the wound of racial discrimination is almost always personalised, the damages awarded are likely to remain modest in amount.

Is this approach by the judges appropriate to reflect public approbrium of acts of racial discrimination? Ought not the prison service in the *Alexander* case be made to pay a rather higher price for indulgence in such racial stereotyping than a few hundred pounds?

In the field of libel the courts have not been slow to award aggravated damages to reflect indignation at injury inflicted on a libel victim, in making a generous rather than a more moderate award to provide adequate solace to those who suffer. For those who suffer racial discrimination, there is not merely the hurt of the moment, but the continuous knowledge that they are regarded by the racially discriminating as second-class citizens.

The Court of Appeal was alive to the fact that the finding by the County Court judge of unlawful racial dis-



crimination as a vindication of the prisoner's claim was an irrelevant consideration in the award of damages, and ought not to have been relied upon to mitigate the award to which the prisoner was entitled. Yet, a more generous award would surely have been a more appropriate response in this first and precedent-setting decision of the Appeal Court.

A second appeal currently under judgment should more accurately reflect the policy of the race relations legislation, which is to promote actively racial harmony by condemning rather more vigorously the disharmony of racial stereotyping by public servants in the course of their official duties.

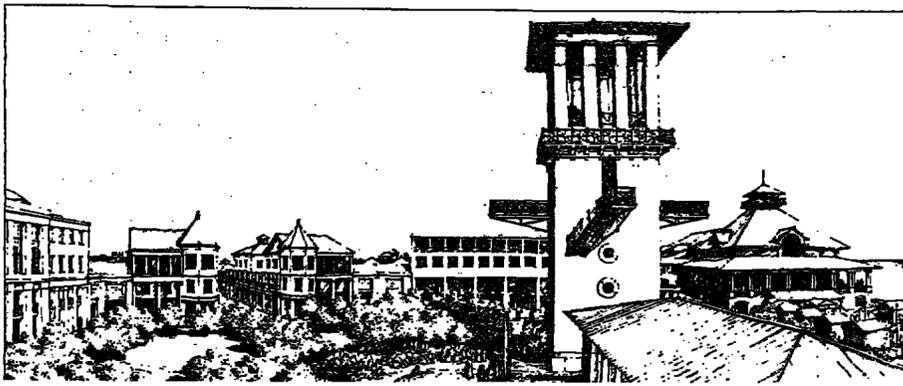
صوتنا من الامم

ARTS

Architecture/Colin Amery

Oh, it is nice to be beside the Seaside

This year in the United States there is undoubtedly a rising tide of interest in the future of the city.



Drawing of the centre of Florida's new town of Seaside dominated by Leon Krier's lookout tower

Underlying this justifiable concern by architects, academics, developers and others in this subject is a realisation that the last major wave of urban renewal in the 1960s has blighted more cities than it saved.

There is no shortage of ideas; the difficulty is to channel them into effective results. For example, for several years artist and theorist Leon Krier has been writing about a new approach to the planning of cities.

I have just seen the first flowering, albeit on a modest scale, of some of the new thinking on town planning matters in the US. Robert Davis, a property developer, inherited in the late 1970s some 80 eighty acres of land along the beaches of Western Florida near Panama City.

Materials are tightly controlled, houses are mostly timber with flat roofs, giving the place the air of a nineteenth-century Southern town. Landscaping is equally constrained - natural and indigenous planting only.

The Code is the key to the success of Seaside, a brilliantly simple document that is meticulous, but not prescriptive of variety or design development. Public buildings are not subject to the code, and indeed it is important to note that in all cases "variances are allowed on the basis of architectural merit."

Seaside's contribution to the planning debate will have to be assessed when it is a complete town. But it is already effective as a demonstration of enlightened control. A Town Architect is appointed to serve for a year, changing regularly to ensure that one aesthetic does not dominate the town.

The Possibilities/Almeida

Michael Coveney

On the night, the Almeida in Islington unveiled an intriguing programme of ten short, savage plays by Howard Barker, the news came through that the theatre's public revenue funding is to be cut by 12 per cent.

These first sketches explode from within like grenades. Not all the rest matches their ability to illustrate moral and ethical behaviour in a flash of crisis. A curious study of Judith, triumphant over Holofernes, lopping off a woman's arm, descends into meaningless bathos.

But even that scene is given a theatrical twist by the lolling upstage presence of Douglas Hodge as an insouciant Everyman. The same marvelous actor plays Alexander, trembling with guilt in his tent as his men's throats are cut within hearing distance.

playwright's forte. Except when he buttons, gloriously, in the ramblings of a paranoid, mean bookseller (Mr Woodeson in top form) on the Embankment, hugging dangerous knowledge to himself in full expectation of the consuming fires.

Heather Canning and Michael Grandage in "The Dumb Woman's Ecstasy" playwright's forte. Except when he buttons, gloriously, in the ramblings of a paranoid, mean bookseller (Mr Woodeson in top form) on the Embankment, hugging dangerous knowledge to himself in full expectation of the consuming fires.

Un ballo in maschera/Covent Garden

Max Loppert

It was nobody's fault that Friday's Ballo revival should have been such a painful, uncomfortable affair. But once again it was unfortunate that one of the Royal Opera's 1987-88 pieces of prestige casting should have turned out to offer sad reminders of the sheer chanciness of International Opera (and to lovers of this opera it seems particularly unfair that in recent times it is regularly chosen Verdi vehicle for those reminders in this house).

The leading role of Gustavo was had been confided to Giacomo Aragall, who on Friday was suffering a very bad throat; he bravely, but as it turned out unwisely, agreed to go on, and sang with painful unevenness, turning some phrases very elegantly, reducing whole passages (his solos, notably) to touch-and-go. This left a large shadow over the whole evening; it's not a happy sign, in this of all operas, when one sits longing for the tenor to be offstage, and no doubt this explains why Richard Armstrong, who has conducted the work with such mastery for the Welsh National, seemed to be doing not much more, for most of the evening, than holding onto the reins with glacial determination.

There is, however, the promise of a superior house revival here still - the old Schenk production may, in present condition, permit no more than stock musical Williamson, but the principals are at least competent, and in one case splendid, Verdi singers, and on another night things may work out quite differently. Arichipova is not the severely magnificent Ulrica one had hoped for from the great Russian veteran - the Italian language inspires in her no detailed response - but the line is certainly solid. Judith Howarth, in spite of one or two places where vocal problems remain to be solved (the high solo cadenza in the quintet, for instance) is a delightful, spirited, intelligent, sparky Oscar. As the young sailor Anthony Michaels-Moore takes his small chance with both hands.

Remains the Amelia of Margaret Price, warmly greeted by a house too infrequently supplied with her most significant operatic performances. With regret one must note that her Amelia seems to have arrived here a little late, to judge from the frayed extremities of her compass. Verdi, who regularly chooses distinguished non-Italian sopranos for his leading roles, would surely have admired her exquisitely supple and fine-balanced handling of cantilena, the care lavished on detail, the thoroughness of the musician's work. But would he have welcomed the fluted, un-vibrant, un-Italianate sound of the voice? Response to a singer's tone is not a matter of personal taste, and it is therefore as a personal confession that I admit to having found Miss Price's Amelia, for all her tremendous virtues, cool and quite unmoving.



Margaret Price and Giacomo Aragall

Our Man in Havana/Jeannetta Cochrane Theatre

Paul Driver

Under its director Tom Hawkes, Morley Opera has been successfully tackling lesser-known works for the last couple of years and now (at a time when the threat to the ILEA is a threat to Morley's existence) it has mounted an impressive staging of Malcolm Williamson's opera Our Man in Havana, composed to a libretto by Sidiq Gilliat (after Graham Greene's novel) in 1962-3, first produced at Sadler's Wells in 1963, acclaimed, and in this country, hardly heard of since.

text into specifically operatic images or forms, although there is a perpetual likelihood that the opera will collapse into a musical Williamson would appear to have wanted this ambiguity, and it is felt not only in the Rogersish or Bernsteinian flavour of the (excellent) choruses but in the light tone of the score, a lightness which suggests at one moment Verdi or Britten, at the next Mantovani. Rather like Malcolm Arnold, Malcolm Williamson can instil into a popular and aurally eye-identifying some alarming signposts. What he can't or won't do is throw in a few memorable songs; and, in spite of the lavish Cuban colour, we are left in the end with "modern opera" and all it arisoworkwardness.

Hawkes in the Jeannetta Cochrane Theatre was nicely conceived, and attractively designed. Lawrence Leonard drew a great deal of vigour from the Morley Opera Orchestra, which, all the same, was distinctly overstretched at times. Lynton Atkinson, who played the part of Bramble the vacuum-cleaner salesman and which can suggest at one moment Verdi or Britten, at the next Mantovani. Rather like Malcolm Arnold, Malcolm Williamson can instil into a popular and aurally eye-identifying some alarming signposts. What he can't or won't do is throw in a few memorable songs; and, in spite of the lavish Cuban colour, we are left in the end with "modern opera" and all it arisoworkwardness.

The work is long and fairly elaborately plotted; on first acquaintance it is difficult to see why it should have ever become an opera at all. The opera stays close to the novel; there is no overt transformation of situation and

This production by Tom

to its occasion every time.

Hallé Orchestra/Barbican Hall

David Murray

With Stanislaw Skrowaczewski happily settled in as conductor of the Hallé, their London visits have become a regular pleasure; the full house on Friday, however, may have had more to do with their guest Mstislav Rostropovich, on hand to play Dvorak's cello concerto. By now there must be few music-lovers anywhere who haven't heard him in the Dvorak (and recently his third recording of the work has appeared). Nothing in his playing has been written, the first solo entry had the vitality and the giant tone that have always been memorable, and later the sudden drops into pianissimo were as dramatic and yet as natural as ever.

paniment for it there was nothing special to note in his treatment. The orchestra had already done itself credit in Berlioz's overture "Le Corsaire"; at the start the strings fairly sizzled, and further into the piece the distinct brass without being bestial or driving without noisy glare. Skrowaczewski lavished Romantic graces upon the lyrical near-relatives, which palpitated with delicate subtleties. Berlioz would have been delighted though it is unlikely that he could have found any band capable of such finesse.

yielded for point-making, which was accomplished instead by clear switches of tone and colour. The few loud climaxes were trimmed down to brief, effective bursts. If the conductor was refusing to imitate the massiveness of middle-period Shostakovich, the result was to reveal how much the composer's mature voice can already be heard in this remarkable score.

Arts Guide

Music

TOKYO

NHK Symphony Orchestra, conducted by Tadaaki Otaka. Cities and Music from around the world. New York - Music on Street Corners. Bernstein, Gershwin, Ives. Suntory Hall (Mon) (505 1010).

PARIS

Salsburg Orchestra Ensemble plays music from the Imperial Court in Vienna and Salzburg (Mon). Salle Gaveau (46 63 20 30). Karel Rieckardt recital. Vincent Scialoja, piano (Mon). Théâtre de l'Athènes (47 42 67 27).

ITALY

Florence, Teatro Comunale. Christopher Hogwood conducting soprano Anastasia Tomaszewska Schepis, mezzo-soprano Gloria Scacchi, tenor Luca Canonici and bass Carlo Felice Cillario. Royal Festival Hall (Tue), (028 3191).

LONDON

Royal Philharmonic Orchestra conducted by Richard Pizzman with Christian Blackshaw, piano. Serge Prokofiev, Aram Khachaturian, Serge Rachmaninov and Nicolas Rimsky-Korsakov. Royal Festival Hall (Tue), (028 3191).

NETHERLANDS

Amsterdam, Concertgebouw. Ken-ichiro Kobayashi conducting the Netherlands Philharmonic with the Marek Latores, piano; Chopin, Strauss (Tue, Wed). Riccardo Chailly conducting the Concertgebouw Orchestra. Concertgebouw (Thu), (020 674 2425).

WASHINGTON

National Symphony, Sir Neville Martinson conducting. William Steinbock, violin. Schumann, Vaughan Williams Stravinsky (Tue); Mstislav Rostropovich conducting. Ann-Sophie Mutter violin. Sibelius, Bruckner (Thu). Kennedy Center Concert Hall (264 3776).

CHICAGO

Michala Petri recorder and Hanno Petri harpsichord recital. Handel, Heberle, Corelli, Telemann, Buck, Haendel, Corelli (Tue), Orchestra Hall (485 8111).

NEW YORK

Medical Elements. Daniel Asis and Robert Bestzer music directors.

UNITED ARAB EMIRATES. The Financial Times proposes to publish a Survey on the above on MARCH 24TH. For a full editorial synopsis and advertisement details, please contact: HUGH SUTTON on 01-248-8000 ext 3238 or write to him at: Brackley House, 10 Cannon Street London EC4P 4BY.

WARREN ZEAVON/HAMMERSMITH. Antony Thorncroft. Warren Zeavon is a cult figure. You could tell because there were empty seats at Hammersmith for his first London concert. He has been constant shouts from yahoos in the audience who wanted him to indulge their half-remembered image of the man. "Put more feeling into it Warren", brayed one fan, himself with the sensitivity of Robert Maxwell.

FINANCIAL TIMES

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Monday February 29 1988

The City strikes back

THE DECISION to replace Sir Kenneth Berrill as chairman of the Securities and Investments Board is regrettable for two reasons. The first is that by ignoring Sir Kenneth's publicly stated wish to stay in office for a longer period, the decision has cast doubts on the direction and authority of the SIB at a crucial stage in its development. The second is that by replacing him with Mr David Walker, who comes from the Bank of England and is to remain a Bank director, the Government has raised a question about whether the SIB is going to be developed into an agency which in subtle ways will be different to what was designed by parliament.

The central complaint against Sir Kenneth is that in developing the rule books which are to govern Britain's investment industry, he has interpreted the new Financial Services Act too literally and thereby threatened to stifle the financial services sector under a blanket of bureaucracy. If that is indeed the case, then it is the Act which should be under review, not the people who have been appointed to implement it.

Rules approved

There is a view in the Bank of England that the Act has been badly drafted, making the legislation unwieldy and over-complicated, and that it will need modifying. The Department of Trade and Industry has, however, formally approved the SIB's rule book. Does this latest decision mean that it, too, is now looking for change? As things stand, any shift in emphasis will not be visible for some time, since Mr Walker does not take up his appointment until June. Meanwhile, there will be much uncertainty within the industry about whether all the efforts required to comply with the full details of the Act will actually turn out to have been necessary.

Then there is the question of where the SIB is to fit into the UK's regulatory framework. There is an argument that the Bank of England should have a closer interest in the supervision of the securities markets, since the banking industry itself is increasingly involved in security-type activities. But that is not what was intended in the Financial Services Act: indeed, it is likely that if the Bank had pressed for wider statutory powers in this respect, it would have been snubbed. The chairman of the SIB is accountable to the Secretary of State for Trade, not to the Governor of the Bank. Mr Walker is an able man, and will no doubt go out of his way to demonstrate his independence from the Bank. But there may turn out to be a conflict between the role of a director of the Bank and that of the SIB chairman. This arises from the fact that the SIB has to perform two jobs: it has overall responsibility both for investor protection and for the working of the financial markets. Striking a balance between the two is extraordinarily difficult.

Serious problem

Sir Kenneth failed to persuade practitioners that the regime he wanted to introduce was compatible with efficient markets. The question is whether the balance will now swing too far in the opposite direction. It is no part of the SIB's job to act as a sponsor of the financial services industry, or of the City of London in its efforts to develop as a great financial centre. On the contrary, its task is to challenge established practices that work against the interest of the consumer, to encourage competition, and - when appropriate - to rock the boat. This is not the approach of the Bank of England.

Part of the present confusion arises from a serious problem of discontinuity at the Department of Trade. There have been many changes in the ministry responsible for drafting and implementing the legislation. A comprehensive speech from the Secretary of State setting out the future direction of the Financial Services Act and the role of the SIB is required.

Exercised over the Falklands

THE DIPLOMATIC furore provoked by the announcement of British military manoeuvres in the Falklands next month cannot be dismissed as formal posturing by Argentina.

Clearly Argentina has sought to wring the maximum propaganda advantage from Britain testing its capacity for rapid reinforcement of the Falklands' garrison. But the timing of these exercises has been so insensitive that damage could be done to the patient diplomatic efforts made in the wake of the Falklands' conflict to convince Latin America of Britain's desire to promote good relations with the region. The exercises come in the heat of an abortive military uprising in Argentina whose principal instigators were extreme nationalist officers who fought in the Falklands. As such they stir up the debate about the role of the military in Argentina's fragile democracy, encouraging those who want to rearm and reassert sovereignty over the islands.

Of course the Ministry of Defence planned these exercises some time ago, operating according to purely British military considerations: namely that Britain is pledged to defend the disputed islands and a credible defensive policy must involve testing rapid reinforcement over the vast distance separating the UK and the South Atlantic. The aim of the exercise, so Britain has explained to its Latin American friends, is not belligerent; rather a natural precaution given that there is a national state of belligerency with Argentina.

Poor timing
However, the combination of poor timing and crossed signals seems to have led to Britain's logic being poorly understood and little appreciated in Latin America. Like it or not, the message from the exercises is that Britain is not interested in dialogue with Argentina and cares little about the state of Argentine democracy. As a result of the ensuing rumpus, Britain has been obliged to call off a ministerial visit to Brazil, the most important commercial partner in the region, and to Uruguay whose goodwill is essential, in the absence of agreement with Argentina, for the future development of the Falklands' fishing potential. Britain is also going to be put in the dock at the Organisation of American States and seems to have irritated some elements in the US Administration.

New dimension
Sustaining such a commitment to the Falklands over the longer term raises all sorts of doubts. Mrs Thatcher is unlikely to change her mind or face real pressure to do so. Yet when Britain publicly emphasises the defensive needs of the kelpers, the Argentines, forever ones to look for ulterior motives, too easily conclude that London's overtures to restore normal relations are worthless. This is a recipe for permanent suspicion between Buenos Aires and London. Such a climate cannot help to establish a long-term basis for developing the South Atlantic's very considerable fishing resources. The most important task now is for the British Government, albeit belatedly, to explain that the run down in the Falklands garrison is part of a de-militarisation process. For the Argentine Government meanwhile to stoke up the issue further will only inflame nationalist sentiment at home and give an undesirable chance for the military to reassert themselves.

In the third of a series, Guy de Jonquieres looks at European financial houses' preparations for 1992

DISORDERLY scenes are erupting at some of western Europe's most exclusive gentlemen's clubs. From the Iberian peninsula to Scandinavia, banks and other financial institutions are casting conservatism aside and rushing to take up positions in preparation for what is starting to look like a battle for survival in the Europe of the 1990s.

The most striking sign of the upheavals is the recent wave of intra-European mergers and acquisitions. Many involve companies from countries where such deals were virtually unknown a few years ago. Hostile bids are also on the increase, a trend underlined by the raid by Mr Carlo de Benedetti, the acquisitive Italian entrepreneur, on Belgium's Societe Generale holding company.

In insurance, the French Group du Midi, which only last year won control of Britain's Equity and Law life company, has itself recently become the target of buying by investors including Italy's Generali, which last December acquired 76 per cent of Union Suisse Assurances of Geneva.

In banking, Deutsche Bank of West Germany gave the Netherlands and Societe Generale de Banque of Belgium (13.4 per cent owned by Mr de Benedetti's quarry) agreed to take 25 per cent cross-shareholdings in each other as a prelude to a possible full merger.

Several larger Scandinavian banks have forged similar defensive links with the West German Commerbank hopes to arrange a 10 per cent cross-holding with France's Credit Lyonnais once the latter is privatised. It is also scouting for partners in Spain and Italy.

Relatively few larger recent intra-European acquisitions have involved British lenders. It is debatable whether this is because UK institutions feel impregnable secure on the London market, because their most ambitious international expansion plans are aimed at the US and Japan, or because they are still too preoccupied with problems at home.

What is clear, however, is that the European Community's drive to create a single market by 1992 has emerged as a singularly opportune moment. As pressures on their traditional home markets grow, many financial institutions on the continent are being made aware for the first time of opportunities - and threats - beyond their borders.

The change in climate has been particularly marked in southern Europe, where governments have set about reforming archaic regulatory systems which have shielded banking and financial services from competition and bred inefficiency and fragmentation. In Italy, which has 1,100 banks, and in Spain, which has more than 500 insurance companies, the authorities are keen to promote rationalisation through mergers. Although it often poses political problems, the process is being produced along, particularly in Spain, by an influx of foreign competitors attracted by the economic growth

Recent European linkages in Financial Services

| Date | Acquirer / Stakeholder | Transaction | Target / Partner |
|----------|--------------------------------------------|--------------------|---------------------------------|
| Jan 1986 | ALLIANZ | W.Ger Insurance | Takeover 5200m |
| Sep 1986 | PKBANKEN | Swedish Banking | Takeover 237.8m |
| Oct 1986 | ISTITUTO BANCA CREDITO SAN PAOLO DI TORINO | Italian Banking | Acq. 6.4% shareholding |
| Dec 1986 | DEUTSCHE BANK | W.Ger Banking | Acquisition 2000m |
| Feb 1987 | PARIBAS | French Banking | Joint venture |
| Jul 1987 | BANCO DI BELGIO | Spanish Banking | 5% equity stake |
| Oct 1987 | ABBEY NATIONAL WINTERTHUR COFFERPOOL | UK Swiss Insurance | Majority stake Minority stake |
| Oct 1987 | COMPAGNIE DU MIDI | French Insurance | Takeover 6457m |
| Nov 1987 | SAN PAOLO DI TORINO AGF | Italian Banking | 49% stake/50% by 1989 11% stake |
| Dec 1987 | S.G. WARELERS | UK Banking | Gradual takeover |
| Dec 1987 | BANQUE DE ZOOETE WIEDO | UK Banking | 70% stake |
| Dec 1987 | SWISS BANK CORP | Swiss Banking | 30% stake/50% overall |
| Dec 1987 | SWISS BANK CORP | Swiss Banking | 51% stake rising to 60% |
| Dec 1987 | GENERALI | Italian Insurance | 70% stake |
| Jan 1988 | DUMENIL UNIT TRUST MANAGEMENT | French Unit Trust | Takeover |
| Feb 1988 | AMSTERDAM ROTTERDAM BANK | Neth Banking | Joint venture |
| Pending | JAMES CAPEL | Swiss Banking | Takeover |

(A) Italian bank subsidiary of Bank of America (B) Subsidiary of Swiss - French banking & investment group (C) Subsidiary of Hong Kong Bank

The search for a flying start

prospects of Europe's sunbelt and the under-development of its financial markets.

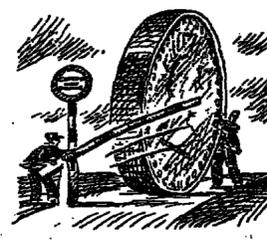
"When you meet some of the local bankers in those countries, you can see the look of fear in their eyes," says Mr James Larkin, a vice-president of American Express, the banking and travel services group. In the more mature markets of northern Europe, jealously protected commercial preserves are also yielding to fiercer competition. For instance, the larger Swiss and West German banks, which until about three years ago observed a mutual non-aggression pact, have begun to encroach more on each other's home territory.

In the Netherlands, the hold of the bigger local banks over syndicated primary bond issues has been eroded since 1984 under sustained attack from outsiders, particularly US securities firms. "The Dutch banks all have directors on the boards of their major corporate customers and they have pulled every string they can. But companies can't go on turning down better deals from elsewhere indefinitely," says one Amsterdam broker.

There are signs of change even in ultra-conservative West Germany, where financial markets are dominated by a few big commercial banks and insurance companies which wield huge shareholder power over large sections of industry. Though Germany remains one of Europe's hardest markets for outsiders to crack, regional savings banks are starting to compete in corporate lending, while retail chains are nibbling away at the banks' consumer business by offering credit and payments facilities. Indeed, some recent intra-European acquisitions seem to owe more to herd instinct than to any clearly

years has led many companies to securitize their debt, banks' margins on commercial lending have been shaved wafer-thin. Banque Indosuez says its ability to earn profits from its large corporate customers will depend largely on finding new types of services to sell to them.

The screw may be tightened still further by the recent agreement by the Group of Ten central banks to harmonise minimum capital ratios for international lending. Though the details of the agreement have yet to be worked out, it is expected



to require some commercial banks, particularly in France, to strengthen their balance sheets by issuing fresh equity. Yet if Europe's old order is being undermined, it is unclear what will emerge in its place. Banks and other financial institutions may be acquiring a taste for crossing frontiers; but many remain uncertain about how deeply to plunge in, what they will find on the other side - and how they will make money out of it.

Indeed, some recent intra-European acquisitions seem to owe more to herd instinct than to any clearly

thought-out long-term strategy. As happened in the run-up to London's Big Bang in 1986, some bidders appear motivated chiefly by fear that, if they do not acquire bridge-heads now, they may not get a second chance.

If the EC's single market programme goes to plan, it will become possible after 1992 to export financial services freely across frontiers. However, most institutions believe that, to exploit this freedom effectively, it will be essential to have sales, marketing and customer service networks on the ground in neighbouring countries. As in many other businesses, the most profitable financial sectors are those where the barriers to entry are kept high by the size of the investment needed to establish a position in the market.

This is particularly true of activities closest to the retail end of the business, such as life insurance, consumer and mortgage credit and personal banking. It also applies to lending to small and medium-sized companies, where the prerequisites for success is a solid client list, a high profile and a well established network of personal contacts. In the catchy phrase of Mr Michel Deville, chief economist of Paribas, the large French bank, control of European markets may be decided by who wins the *guerre des guichets* - the war of the banking counters. Most European banks with trans-national ambitions have concluded that building up foreign networks from scratch would be prohibitively expensive and slow. Acquisition is the most obvious course.

However, it is by no means clear that much will be lost by waiting. Deutsche Bank, which has identified France, Spain and possibly

Britain as prime countries for acquisitions, admits that it is torn between the urge to rush in now and the strong suspicion that a severe shake-out of the banking industry may occur after 1992, enabling bargains to be picked up. A similar fall-out is also widely predicted in the insurance industry, much of which still appears to function according to the sedate rules of an earlier age. Mr Bob Gullett, of the London office of American stockbrokers Fox Pitt Kelton, believes that many agents now tied to weaker companies will set up as brokers in their own right once competition intensifies. That could open up the market in countries such as West Germany, where most policies are now sold by agents working exclusively for one company.

National barriers have led to huge discrepancies between EC insurance markets. The Bureau of European Consumer Unions estimates that a typical life policy premium costs about 10 times more in Portugal and up to three times more in France and West Germany than in Britain. Rates for industrial and commercial cover, and the service offered, also differ enormously.

However, there may be relatively few other financial services sectors where falling barriers offer enticing prizes to outsiders such as opportunities to clean up fast. In much of the EC, sectors such as commercial banking, already look saturated and burdened with excess capacity. Newcomers will face a big challenge in trying to differentiate their products and services.

That may not be easy in markets where financial institutions are quick to copy. Mr Klaus Droste, a banking specialist in the Frankfurt office of management consultants McKinsey, also points out, many skills or presumed advantages which banks enjoy at home may either prove impossible to transfer abroad or may be duplicated by those already entrenched. For these reasons, some bankers, such as Mr Antoine Jeancourt-Galignani, chairman of Banque Indosuez, are sceptical about whether efforts to take other European markets by storm will pay off. His tactic will be to focus on niche markets where Indosuez can play to its strengths, such as its sizeable Asian and Nordic networks.

Warburg, the London financial group, which is already active in several parts of continental Europe, is firmly convinced that no single approach is right. "Our strategy is to look at every country individually and treat it in its own right, either by operating out of London or by establishing ourselves locally," says Mr Herman van der Wyck, the group's vice-chairman.

But many other institutions' EC expansion plans are driven less by an urge to develop new markets than to safeguard traditional ones. Commercial banks such as Commerzbank hope closer ties with partners in neighbouring countries will enable them to consolidate their domestic business by expanding services to existing customers and cutting costs. Whether such arrangements - or any of the other strategies which European bankers are studying - will provide an effective response to the harsher competitive challenges is an open question. But given the speed at which things are starting to move in Europe's financial industries and markets, it may not take many more years to discover the answers.

Previous articles in the series appeared on February 18 and 23. Further articles will appear this week.

OBSERVER

Decline of the by-election

MBARRING accidents, there should shortly be a new British political record of sorts. Almost a year has passed without a parliamentary by-election. The most recent was on March 12, 1987 when Matthew Taylor easily held Truro for the Alliance after the sitting Member, David Penhaligon, had been killed in a car crash. Three weeks before Rosie Barnes, also of the Alliance, triumphed over the Labour Party in Greenwich. Since then, nothing.

One writes that it is a record of sorts because there were special circumstances. Two by-elections were pending when Margaret Thatcher called the general election in 11 last year, so they did not take place. Nevertheless, the pattern of by-elections over the years has been changing. On the whole, they do not happen if they can be humanly avoided. During the Conservative Administration of 1959-64 - to which the present one is most frequently compared because it is a third consecutive term in office - there were 62 by-elections at an average rate of 15 a year. In Edward Heath's period as Prime Minister (1970-74), there were 30 at an average annual incidence of nine. In Thatcher's first term (1979-83) there were only 20 at an annual incidence of five. The figures for her second term are distorted by the extraordinary events in Northern Ireland where the Ulster Unionists insisted on resigning their seats and holding 15 by-elections on one day in protest at the Anglo-Irish Agreement. If those are included, there were 31 by-elections in the second term. But if they are excluded - which is quite reasonable way of assessing trends - there were only 18, or an average of four a year.

Among those 16, 11 were caused by the death of the sitting member. Only five led to a seat changing party hands and in three of those cases the result was reversed at the general election: the Tories, for example, easily won back Fulham from the Labour Party when it came to national polling day. Twice, however, the Tories burnt their own fingers. The first occasion was when William Whitelaw was elevated to lead the House of Lords and the party very nearly lost the safe seat of Penzance and the Border as a consequence. The second was when Matthew Parris deserted the Party Whips and defied parliament for television, thus turning a Conservative majority of over 15,000 in Derbyshire West to one of precisely 100.

Thus the message from the Whips Office is clear: relations to be avoided at all costs, especially where Tory seats are concerned. The effect on British politics is increasingly deleterious. It increases the power of the Whips and decreases the freedom of MPs. Someone like Francis Pym, for instance, would have liked to have stood again last time in the fairly safe expectation that he could resign his seat half way through the parliament and go to the Lords then. That sort of practice is no longer allowed.

Equally, the Government's freedom of action in the way of appointments is being inhibited. To take a not wholly hypothetical example: Lynda Chalker, the top-ranking Minister of State at the Foreign Office, would not be an eccentric choice to succeed Lord Cockfield as one of Britain's two European Commissioners in Brussels at the end of this year. Apart from anything else she would be the first woman on the board, as it were. Yet her chances must be limited by the fact that her majority in her constituency of Wallasey fell to



less than 300 in the last general election. Not least, the absence of by-elections takes some of the fun as well as the safety valve out of politics. Paradoxically, by encouraging fewer by-elections, the Government may be making them not less, but more important. All sorts of portents will be read into the next one when it comes. They will probably be wrong, but that is not the point. The system has become too rigid.

Cockfield omen
Mention of Lord Cockfield reminds one of Sir Kenneth Berrill, whose chairmanship of the Securities and Investment Board is not to be renewed. They have qualities in common. Both seem somewhat anti-establishment, can look rather pleased with themselves and appear to enjoy being up against it in the confidence that they can deal with all-comers. In the end, that was of no avail to Berrill. The same kind of whispering

Lunch times

Perhaps it is a side effect of Big Bang. Yet, whatever the reason, the anecdotal evidence is inescapable: lunches in London have been getting earlier. And there is a perfectly sound explanation: the earlier you arrive in the office in the morning, the earlier you are likely to have lunch. If you enter a London restaurant nowadays at 12.30pm, a lot of people have not only arrived, but have already started eating. If you arrive much later, it can take an excessively long time to have your order taken. The other day I was invited to lunch at 12 noon, which breaks the previous still barely acceptable standard of 12.15 being the earliest possible time.

None of that means that lunches get any shorter. Personally, I prefer the American way where it is possible to have something that might be called lunch at 11am or 4pm or whatever time you choose - even the old-fashioned 1pm. London should adapt.

Ground to air

The accountants are hitting back. They say that the story in last Thursday's Observer about them being useless was truncated. The accountant on the ground shouted back to the man in the hot air balloon: "Are you a corporate strategist?" "Yes. How did you know?" "Your head is in the clouds, you don't have your feet on the ground, you don't know where you are and you don't know where you're going."

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| Air France | 12.00 | 12.20 | Brymon | 12.00 | 14.20 |
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| Eurocity | 15.00 | 15.15 | Brymon | 16.00 | 18.20 |
| Eurocity | 18.30 | 18.45 | Brymon | 17.00 | 19.20 |
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David Gardner reports on Mexico's Economic Solidarity Pact as it is put to the test

Moment of truth for the rescue

THE MONTH just ending marks a crucial stage in the Mexican Government's plan to save the country from hyperinflation and restore conditions for growth. Mexico's novel scheme to swap part of its debt at auction, bids for which closed last Friday, is part of this attempt, but is less important than the success or failure of the attack on the inflationary spiral, which meets a vital test in February's inflation statistics. The aim of the Economic Solidarity Pact is to break this inflationary spiral by the end of February, with tomorrow as the beginning of a new, more optimistic, era. Price increases are supposed to decline from January's 15 per cent to a monthly 2 per cent by December. The annual inflation rate is scheduled to fall from 430 per cent to 30 per cent.

After tinkering with reflation throughout last year, President Miguel de la Madrid's Government has switched its priorities. Now the war against inflation, not the restoration of sustained high growth, is the cornerstone of its economic policy.

Mexicans enjoyed average annual rises of 6.6 per cent gross domestic product from 1940 to 1981. However, they also used to take for granted a relatively low inflation rate. Until the 1982 debt crisis, Mexico - in contrast to its Latin American neighbours - never experienced anything like three-digit annual price rises. This helps explain why inflation has now been identified as a greater threat than stagnation. It is a shift in strategy backed by Mr de la Madrid's preferred successor, former Planning Minister Carlos Salinas de Gortari.

The Government cannot afford to let the economy's measures go off course. The prestige of the ruling Institutional Revolutionary Party (PRI) is at an all-time low; the presidential elections due in July are likely to be amongst the most turbulent in the PRI's 71 years in power. The party is widely blamed for the financial collapse in August 1982. Foreign debt stands at \$103bn (\$56bn) and the consequent recession is the worst the country has experienced. To some extent, the regime is a victim of its own success in creating a sophisticated urban society which it can no longer satisfy.

Since taking office at the end of 1982, President Miguel de la Madrid's Government has neither been able to lead the country out of economic depression nor deliver on its promise of more democracy and respect for election results, which it has regularly rigged. There has been no growth, investment has fallen by a fifth and average wages are down by more than a third in real terms. Despite government spending cuts, in real terms, of more than 8 per cent of gross domestic product, the budget deficit is back to about 18 per cent of GDP. Interest payments on foreign and internal debt account for more than two thirds of all tax revenue and are equivalent to more than a fifth of GDP.

The news is not all bad. The de la Madrid administration has made headway on structural reform by overhauling public finances, opening up the economy and diversifying away from oil. It has also begun to limit the state's role in the economy. Given the Mexican tradition of a highly-protected, state-dominated economy, these reforms are radical.

The de la Madrid-Salinas team has not, however, been able to combine the turnaround in trade and current accounts with price and budget stability or growth. This failure has been magnified by the Government's failure to win the intellectual argument for reform and to popularise its case. Presentation has frequently been bungled - perhaps because technocrats outnumber the few indifferent politicians in the cabinet.

For example, from November 18 to December 14 Mexico had a devaluation in slow-motion, aggravating the effect on reform and to popularise the peso. This was not adequately explained; indeed, the Government had previously insisted that the peso was 50 per cent undervalued and confirmed that the current account was heading for a \$4bn surplus. Then, from March 15 onwards, the Government unveiled its "shock" plan in instalments, which remain incomplete.

Ministers and officials have now dropped the customary habit of self-congratulation; they admit a problem of credibility. "We are assuming we don't have any... not even zero, but negative credibil-



Miguel de la Madrid, Mexico's President
Joe Cummings

ity" as a senior finance official disarmingly puts it. President de la Madrid told business leaders last month that "achievements will be the decisive element in giving the plan credibility."

The theoretical framework of the pact is the so-called "heterodox shock" plans introduced in 1985-86 to combat hyperinflation in Argentina (the Austral Plan), Brazil (the Cruzado Plan) and Israel.

A variant of these plans was put before the cabinet in

requirements for the plan to work are:

- To have the real exchange rate in competitive equilibrium, ideally undervalued.
- To iron out distortions in the relative prices of basic goods like fuel and steel.
- To have the budget near balance on its "operational deficit" - after discounting the purely inflation-caused portion of the interest bill.

When the plan was being drawn up, there were prob-

lems with all of these requirements. The budget was still in operational deficit by about 3 per cent of GDP, while prices of basic goods like petrol had not risen since June, despite inflation at an annual rate of 160 per cent.

There were also judged to be difficulties with the exchange rate. Despite the heavily-undervalued peso and the current account surplus, in mid-November daily capital outflows reached \$200m. "The exchange rate is where it should be if you're not los-

ing reserves," argues one minister. "If you are, then it's not."

However, the Solidarity Pact is tailored to remedy these shortcomings. Planned spending cuts of 1.5 per cent of GDP and revenue increases of 1.4 per cent are intended to reduce the operational deficit by the amount required.

The controlled rate for the peso against the dollar, used for merchandise trade and foreign debt transactions, was devalued and, in effect, frozen on December 14. Price rises of up to 85 per cent on public sector goods and services were decreed on December 15. A 38 per cent wage increase to March 1 was then agreed in the face of a half-hearted general strike threat by the pro-PR trade union bureaucracy. In real terms, this was a wage freeze.

ing the peso to slip marginally. But the big doubt is whether the Government can cajole the private sector into toeing the line.

Part of the regime's strategy is to concentrate its arsenal of price controls on a "basic basket" of 75 goods and services. More importantly, it is using the threat of cheaper imports as an informal price control. A deal has been struck with the dominant companies - which enjoy their status thanks to the stability of the regime - to make them downward price leaders.

"We are always complaining about the oligopolies," says one minister. "Why don't we make them work for us?"

Another measure involves chocking off liquidity, as demonstrated by last month's huge rises in short-term interest rates. Rates on 28-day Treasury bills (cetes), for instance, rose 33 percentage points to 159 per cent, having already shot up 36 points since the October stock market collapse.

The Government is trying to tell both domestic and multinational companies that, if they wish to do business in Mexico this year, they must either import dollars or dip into their corporate treasuries, which are brimming after last year's return to high profits.

It is this sort of tentative indicator that leads optimists to believe the plan is biting. The test will be February's inflation rate. Preliminary indicators already show some improvement.

Lombard

Novel ways of adding value

By Clive Wolman

THE SPECTRE of the South Sea Company and the other outrageous "Bubble" ventures re-emerges whenever City financiers conjure up a new form of investment instrument which appears to be a perpetual money-making machine.

That is exactly what has been happening in one of the largest and sleepest sectors of the UK stock market, the investment trust companies which manage share portfolios, worth about £20bn. For the last 15 years, their shares have consistently been valued at discounts of between 20 and 35 per cent of the value of the underlying assets, as a permanent rebuke to the abilities of their managers and a temptation for predators prepared to take them over and liquidate their portfolios.

But recently several corporate financiers have come up with restructuring schemes which appear not only to eliminate the discounts but to make the companies worth more than the value of their underlying assets. The trick has been achieved by replacing boring old ordinary shares, which carried sole entitlement to the company's assets, with a package of exotic and complicated securities. It began with the issuing of warrants but more recently we have been offered zero-coupon loan stocks, capital shares, capital preferred shares and, in the Ivory and Sime restructuring, which was partially approved last Thursday, loan stock linked to the UK stock market index.

The potential seems unlimited. If you can increase the value of a company's securities by 30 per cent merely by printing pieces of paper with many different weird and wonderful titles on them, then an extra £6m could be conjured out of investment trusts alone. And why stop there? The same technique could be applied to all publicly quoted UK companies from British Petroleum down to the smallest, which would boost national wealth by about £100bn.

This optimistic vision runs hard up against the bleak financial orthodoxy of the last quarter century, based on the Modigliani-Miller theory of the conservation of value: you can cut up and distribute the corporate cake in as many ways as you like, but you cannot increase its size. BP will go on churning out the same amount of oil from its wells no matter how many types of securities are issued against its assets.

So what has been going on with the investment trust restructurings? A small part of the puzzle can be explained by the saving of tax. A similarly modest role should be accorded to the claim that permanent rebuke to the abilities of their managers and a temptation for predators prepared to take them over and liquidate their portfolios.

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Protection and competition

From *The Rt Hon Edmund Dell*

Sir, I quite agree with you that the unilateral removal of an import barrier may be appropriate action where those working in a protected industry show by their conduct that they undervalue the importance of achieving international competitiveness.

The remainder of your editorial ("Time to free car imports," February 23) seems more questionable. You lay great stress on the costs of protection. For example you quote Brian Smith who, working on 1983 data, calculated the cost of the voluntary export restraint agreement (VER) which limits Japanese car exports to the UK at £180 million. You also quote Alasdair Smith who, working on 1985 data, put the cost at somewhere between \$60m and \$120m. Such wide differences in estimates do not inspire great confidence in the calculations which lie behind them.

Moreover, it is not at all clear whether all the factors we need to take into account in assessing such costs have been properly considered in the models from which they are derived. One factor with which economists seem to grapple unsuccessfully in these models is the highly complex exchange rate effect of a protectionist action. Another such factor is whether protection does help to create an internationally competitive industry, as - apparently, thus far - in the case of Japan. In fact, the protection is exploited as an opportunity to relax - a phenomenon not unknown in the experience of this country.

Economic processes are rather difficult to model satisfactorily; this is confirmed by the fact that Smith did not seem entirely persuaded by Hindley's model. He notes that "our inability to model imperfectly competitive behaviour is very limited and rudimentary." While it is right, therefore, that attempts should

Letters to the Editor

be made to cost protection, the results should be treated with a measure of scepticism rather than as the undoubted truths asserted in your editorial.

Alasdair Smith also estimates that at least 50 per cent of the costs associated with the VER could be eliminated by shift from a VER to a tariff. It is ironic that the progress of international agreements has pushed governments towards the more expensive forms of protection even in those cases where it is justified.

Edmund Dell,
4 Reynolds Close, NW11

Hopes for the Shultz initiative

From *Mr S. Goldman*

Sir, I appreciate the balanced views expressed in "Mr Shultz's Initiative" (February 23).

I think just one important factor was missed: King Hussein must view the war of attrition-type fundamentalism among the rioting Palestinians with great concern. The fear of fundamentalism spreading into Jordan itself may produce the strongest import competition in the region.

Mr Begin was just as immovable as Mr Shamir in his utterances on territorial withdrawals. He returned the whole of Sinai in exchange for peace with Egypt. King Hussein is likely to find Mr Shamir equally responsive if he encourages Mr Shultz's attempts to bring peace to the region.

S. Goldman,
81 Stonegate Road,
Leeds, Yorkshire

Civil liability limits set in California

From *Mr James T. Hendrick*

Sir, A.H. Herman (February 22) makes the valid point that

NI bill would be likely to increase for a very large number of people.

Assuming that allowances go up by 4 per cent, a married man with a 6 per cent pension and a £30,000 mortgage would need to earn £27,600 before going into the higher tax band and gaining from the extra tax reduction of £27,500. The additional NI bill would be £1,047, so a 2 per cent standard rate reduction would still leave him £675 worse off overall.

Indeed, even if the upper tax rates were reduced by 15p he would have to earn £38,750 before his tax savings exceeded his additional NI bill.

Clearly the idea is a non-starter, but that does not seem to be in line with the inflation forecast at the beginning of the month - in the hope that the adjustment will be a self-fulfilling prophecy.

The Government has a proven ability to control wages and, with a foreign-exchange stockpile of \$13.5bn, it should be able to hold the peso/dollar parity - even though this month it is allow-

ing the peso to slip marginally. But the big doubt is whether the Government can cajole the private sector into toeing the line.

Part of the regime's strategy is to concentrate its arsenal of price controls on a "basic basket" of 75 goods and services. More importantly, it is using the threat of cheaper imports as an informal price control. A deal has been struck with the dominant companies - which enjoy their status thanks to the stability of the regime - to make them downward price leaders.

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The British car market is already one of the most competitive

From *Mr Anthony Fraser*

Sir, The issues in your leader of February 23, "Time to free car imports," are not as straightforward as suggested.

Abandoning 10 years of prudent market-opening policies by Japanese manufacturers would not create greater competition from imports to the benefit of the consumer. You ignore the fact that the British car market is already one of the most competitive in the world. The consumer has an enormous choice between British-assembled cars and models imported from other EC countries, EFTA, five Eastern European countries and South Korea as well as Japan.

whole, not just to one manufacturer in isolation.

You sweep aside the fact that Japanese car exports to France and Italy (and Spain) are severely restricted, preferring to focus on the US. Yet some of the strongest import competition in the UK comes from those countries, where vehicle manufacturers are sheltered from Japanese intrusion into their own markets.

You dismiss the benefits from Nissan's investment and do not explain why those benefits are "questionable." The British component supply industry takes a generally favourable view of Nissan's venture, and there will be unquestionable

benefits in increased UK exports and higher employment in the north east.

Finally, you naively suggest higher tariffs as an alternative to the self-restraint policies of the Japanese manufacturers. Your leader writer has a remarkably poor understanding of the current international trade scene if he/she believes higher tariffs are a realistic option in the context of UK membership of the EC and the current round of GATT trade negotiations.

Anthony Fraser,
Society of Motor Manufacturers and Traders,
Forbes House,
Halkin St,
London SW1

From *Mr Anthony Young*

Sir, A number of recent budget predictions refer to the possibility of the upper earnings limit for National Insurance (NI) being removed. One must assume that this idea emanates from the Treasury; it is invariably described as a "reform," - a term hard to justify on closer scrutiny.

Not only would the marginal rate of deductions be increased by 8 per cent - or 7 per cent net, if income tax is reduced as predicted - for anyone earning over £15,800 (hardly in tune with the kind of incentive-based economy which the Conservatives were elected to establish), but the total tax and



Chinese Compensation

The Foreign Compensation (People's Republic of China) Order 1987

Her Majesty's Government announces that this Order is due to come into effect on 1 March 1988. Copies are available from HMSO.

A fund of about £20 million will become available for distribution to those who can satisfy the terms of the Order.

A claim may be made by a claimant who satisfies the British nationality requirements of the Order or by a corporation, firm or association incorporated or constituted under laws in force in the United Kingdom or in any country or territory for whose international relations Her Majesty's Government in the United Kingdom is responsible.

Claims may be made:

- in respect of bonds issued or guaranteed by the Chinese authorities before 1 October 1949; claimants will need to show that they were British and the beneficial owner of the bonds on 4 June 1987; and
- in respect of property or other assets expropriated in China between 1 October 1949 and 1 January 1980; claimants will need to show that they were British both at the date of the loss and on 5 June 1987.

It is likely that the total amount of claims will greatly exceed the amount available for compensation and that distributions will be only a small percentage of the amounts claimed.

Application forms and explanatory leaflets may be obtained by sending the coupon below to the Foreign Compensation Commission, c/o Ernst & Whinney, Alexandra House, Kingsway, London WC2B 6TT. (Telephone: 01-379 7088).

Claimants whose claims were accepted for registration under The Foreign Compensation (People's Republic of China) (Registration) Order 1980 will be contacted so far as possible, but should nevertheless return the coupon.

Please note that completed application forms in respect of bonds must be received by 30 June 1988. Those in respect of property, debts and other claims must be received by 31 August 1988.

To: Foreign Compensation Commission, c/o Ernst & Whinney, Alexandra House, Kingsway, London WC2B 6TT. FT 23-2

Please send me an explanatory leaflet and application form for: (Please tick as appropriate)

Bond claims Property debts and other claims for official use only

I was/was not a 1980 Order applicant (please delete as appropriate)

Please complete in BLOCK CAPITALS

Surname/Name of Company _____

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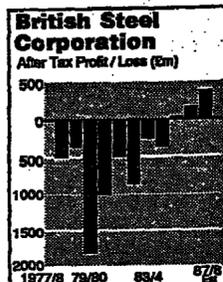
THE LEX COLUMN

Selling steel to biased buyers

Preparing British Steel for the market turns out to be so easy that the Government has pushed it to the front of the privatisation queue. However, preparing the market for British Steel will be another matter altogether.

While the electricity industry must be fast-tracked, broken down and re-designed before it can be sold, the steel industry is more or less ready to go. Last week's enabling legislation showed the preparation to be a simple matter of changing the sign above the door from British Steel Corporation to British Steel plc, and substituting the £1bn of accumulated losses from its adequate £4bn of capital.

British Steel may be a breeze for the Government's lawyers, but for its merchant bank advisers and stockbrokers it may be the most difficult privatisation yet. This time the Government will be selling to investors who may feel both cautious and smattered. While the underwriters will doubtless be prepared to forgive the Government for BP in return for higher commissions, investors will need a good deal of persuading - in both price and prospect - before spending £2bn or so on British Steel.



Industry off concrete - and has increased its share of the export market.

At the same time the products have changed completely in the last five years: the steel is lighter and stronger and the company has taken on more of the work - such as painting the steel - that would once have been done by its customers. Moreover the company will be financially equipped to cope with a downturn. It has almost no gearing, and a cash flow strong enough to withstand at least a mild recession without threatening the £300m a year it needs to spend to remain in business.

The competition

Perhaps a bigger risk in the short term than demand is price. Some steel prices are still sheltered by EC quotas while members struggle to agree on ways of reducing their 50m tonnes of overcapacity. While there is a danger that present negotiations will break down, the resulting price war would be so desperate for the whole industry that a fudged solution involving a gradual removal of quotas seems most likely. And, as one of the most efficient producers, British Steel stands to gain most from a freer market.

However, there is little cause for cheer from the steel market itself. World demand will remain flat at best, while the share of Third World producers will continue to rise. Moreover, while British Steel currently has the advantage over its competitors the signs are that its rivals, especially in the US and Japan, are re-emerging as powerful forces. It seems if British Steel is to hold out the prospect of any long term growth, it must make much of its plans to increase its steel stockholding business and to institute several overseas joint ventures.

In the end, a successful flotation will be a matter of price. As there is nothing to compare it with either at home or overseas - most international steel makers are either making losses, or profits so slim that they are on three figure p/e multiples - pricing British Steel will not be easy. Estimates reach from £1bn to £3bn so to argue that the alpha price is £2bn might be like selling £100 shares at 20p. However, £2bn implies about 8 times this year's earnings; and if, as is likely, the yield of 7 per cent or so, investors could probably be persuaded to swallow their prejudices, and live with their fears.

Bad timing

Assuming - as the City evidently does - that the market will be steady enough by the end of the year to absorb a major issue, British Steel would seem to be exactly the wrong sort of company with which to test its nerve. Just as the Government sold the most profitable of the defensive utilities, British Telecom and British Gas, to bull market investors with a preference for something a little more exciting, it has waited to sell the highly cyclical British Steel until the market has got the wind up about recession.

Moreover, investors have a deep-seated prejudice against the steel industry. Until now, the City of London has had little cause to understand it - the only quoted companies are far downstream or so specialised as to have almost nothing in common with BSC. Many UK investors hold a bundle of untraded shares about British Steel; that it is still placed in the last century, overmanned, has had labour relations and is unprofitable. Overseas investors, on the other hand, may wish they knew less about an industry that has saddled them with

The downside

Persuading investors that the Government is not rushing through the sale at a time when the company is at the peak of its cycle will be more difficult. Most of the savings from its pruning and investment have already been felt, while profits in the past two years have been greatly added to by currency movements and an unlooked-for strength in steel demand. Indeed, with most of its products priced in D-Mark and its costs largely in dollars, almost any movement in present exchange rates would be for the worse.

However, even if British Steel comes to market forecasting a slight dip in profits, it may not matter much. Investors are more worried about whether it will make heavy losses in the next recession. While it would be ridiculous to pretend that steel is not a heavily cyclical industry, it is much less than it used to be. British Steel has protected itself not just through reducing its cost base. It has expanded the range of industries it sells to - in particular has scored a dramatic victory in strengthening the construction

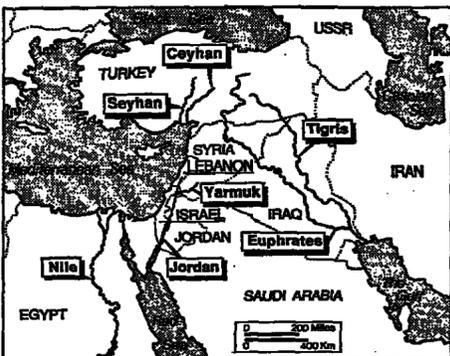
Andrew Gowers examines a US warning of an impending Middle East resources crisis

Crying out for water in the desert

THE MIDDLE EAST faces a major crisis over water supplies which threatens to cause unprecedented political upheaval in the region before the end of this century, according to a study by a group of senior US Government officials, engineering company representatives, academics and Congressional aides.

The study, published by the Center for Strategic and International Studies, a Washington-based research institute, points to the prospect of water shortages in a number of Middle Eastern countries, coupled with rivalry over the use of river waters, as an increasing source of tension in the next 10 years.

"By the year 2000, water - not oil - will be the dominant resource issue of the Middle East," it says. "Before the 21st century, the struggle over limited and growing water resources could sunder already fragile ties among regional states and lead to unprecedented upheaval within the area."



There are three areas of particular concern:

- The Jordan River basin, which provides water for Syria, Jordan and Israel. The study estimates that by the year 2000, Israel's water needs may exceed supply by 30 per cent, while in Jordan there may be a 20 per cent shortfall.
- The upper Jordan river has already been developed to maximum capacity, and there are plans to use its only partly untapped tributary, the Yarmuk, by building the so-called Unity Dam at Hama on the Jordan-Syrian border.
- Suspicion also surrounds Syrian plans to divert the Yarmuk higher up with a series of small and medium-sized dams. If these are carried out, they could substantially reduce Jordanian access to the Yarmuk for irrigation in the agriculturally-important Jordan valley, and could also affect the availability of water in Israel.

A further complication in this area is the deteriorating quality of surface water and ground water supplies. This is especially serious in the Israeli-occupied West Bank and Gaza Strip, where there is already stiff competition between Arab inhabitants and Jewish settlers for water. Contamination of supplies in Gaza by sea-water and agrochemicals is, the report says, reaching critical proportions.

These issues seem almost as intractable as the bitter political, ethnic and sectarian conflicts which divide today's Middle East. The report proposes the establishment of a co-ordinating body on water issues within the US Government, and the establishment of a Middle East water programme to further the use of advanced technologies in managing the region's resources.

However, it readily admits that the principal problems are not technical but political and emotional. The record of international co-operation in resolving Middle Eastern water problems is not encouraging.

There was the Johnston Plan for developing the Jordan Basin drawn up in the 1950s by Sir Eric Johnston, President Dwight Eisenhower's special envoy to the Middle East. Although some of this plan's technical provisions have been operated by Israel and Jordan, it has never been formally accepted by either country's political leadership.

There have been efforts at collaboration on the use of the Euphrates, with the setting up of a Trilateral Commission. But Turkey's Anatolia Project was prepared without consultation with Syria and Iraq, and the Turks have so far rejected or stonewalled suggestions for high-level negotiations on water allocation and use.

Then there is Turkey's famous plan, announced last year, for a "peace pipeline" - actually two pipelines designed to funnel water from its Ceyhan and Seyhan rivers to the Gulf states, Syria, Jordan and the West Bank. The cost of this project is estimated at least at \$20bn and, given the political friction between the countries involved, its chances of getting off the ground cannot be rated very highly.

As the report points out: "Almost all major water resources in the region are shared between two or more states. Maximum utilisation of all supplies necessitates far-reaching co-operation."

"In a region beset by ethnic, religious and political hostility, however, neighbourly goodwill has seldom existed in the past and may become even more elusive."

US Foreign Policy on Water Resources in the Middle East by Joyce Starr and Daniel Stoll; Center for Strategic and International Studies, 1800 K St, Washington DC 20006

The report is intended to highlight a problem which is often discussed in general terms but has rarely been studied in comprehensive detail. Its significance also lies in the membership of the steering group overseeing the study, which includes Mr M. Peter McPherson, deputy US Treasury Secretary, Mr T. Louis Austin, president and chief executive of Brown and Root, the engineering group, and Senator Paul Simon, one of the leading Democratic contenders for the presidency.

With such a prestigious group behind it, the report amounts to a cry of alarm for US government attention to an issue which has been all but neglected in its higher echelons, and on which there has been minimal inter-departmental co-operation.

The study says water consumption is rising fast throughout the Middle East because of a rapid population spiral, urbanisation and industrialisation. In addition, water resources are being managed inadequately through incompetence or political rivalries between states.

Anatole Kaletsky on Wall Street Case of the departed trader

A 31-YEAR-OLD trader resigns in disgust from a large New York bank after receiving an annual bonus of "only" \$2m or \$3m. Another breathtaking case of greed and hubris among the youthful nouveau riche? Or is it the latest skirmish in the battle between free-spirited financial genius and strait-jacketed bureaucracy being fought up and down Wall Street?

Last week it was the turn of New York currency traders to ponder these troubling questions, by now so depressingly familiar to stockbrokers, investment bankers and arbitrageurs.

"In 12 years in the market I have never seen a personality cut like this," said one big futures trader last week after the sudden resignation of Mr Andrew Kreiger, a vice president on Bankers Trust's currency options desk.

"Again the market has humbled someone who tried to take it over. Market forces are always greater than any one man," philosophised another. Why all this fuss about a mere vice president, a young man who held the job at Bankers Trust for less than two years?

One reason is obvious. In the past year Wall Street has been left gasping at Bankers Trust's "credible" business success - "astonishing" profits from foreign exchange dealings (to quote some of the superlatives that peppered the stockbrokers' circulars on BT's 1987 results).

The bank made \$89m in foreign exchange profit in 1987, \$338m of it in the three months after Black Monday - by far the biggest quarterly currency trading profit ever recorded by a US bank.

Options, futures and spot currencies are traded continuously in an ever-changing pattern of intertwining hedges, but the market believes that Mr Kreiger's options business was crucial to some of the bank's biggest triumphs, especially around the time of the crash.

BT has acquired a reputation as the boldest speculative trader in the currency options market. Its market share happened to coincide with the period since Mr Kreiger's arrival in the summer of 1986; indeed, the bank made less money in currencies in the whole six-year period from 1981 to 1986 than it did in the one climactic quarter between October and December last year.

It is hardly surprising, therefore, that many traders reckoned Mr Kreiger's activities to have been worth hundreds of millions of dollars to Bankers Trust; that the market had "talked for months about the size of Andy Kreiger's next bonus," according to one big Chicago dealer; or that the news of his resignation provoked alarmist rumours that BT had failed to recognise its trader's heroic stature, something more sinister might be afoot.

The markets whispered of internal audits, of trades going awry, even perhaps of Kreiger's legendary profits turning into equally spectacular losses. After all, was it really plausible that a man of Mr Kreiger's stature would simply leave BT without announcing some new career move to propel him onwards and upwards?

This is the really intriguing question at the heart of the Kreiger story. Mr Kreiger seems to epitomise the fundamental dilemma of Wall Street's much reviled yuppie.

Unlike the older generation of financiers, many of the 30-year-old millionaires did not go to Wall Street with any thoughts of long-term career development. Despite their BMWs and Rolex watches, post-1960s cynicism about money-making runs deep. Many still swear to themselves that they will drop out of the race at the moment they have accumulated enough loot.

Of course, the yuppies' definition of "enough" keeps expanding, even as they draw nearer to the precipice of middle age. Paradoxically, the very desire to escape the avaricious rat race has helped to inflame the greed and impatience that typifies Wall Street today.

What has all this to do with Mr Kreiger? He has declined to comment in any way on his departure, but those who claim to know him do not believe he was the type to be "insulted" by \$2m or more. Mr Kreiger, apparently, is a man of broad interests. Indeed, he is said to possess a Ph.D. Some say it is in Sanskrit, others suggest Chinese philosophy; but nobody thinks it is in yen-dollar swaps.

Extraordinary as it may sound, he could simply have decided he had made enough money. As one acquaintance says: "For him Bankers Trust was only a means to an end. He loved trading, but he was a peaceful, thoughtful guy. He probably got a bonus nearer \$5m or \$10m than the lower figures that jealous people are quoting. What would you do if someone dumped \$10m on you - hang around for more, or take your family off to a Greek island?"

GEC and Plessey joint venture to have assets worth £400m

BY TERRY DODSWORTH, INDUSTRIAL EDITOR, IN LONDON

THE NEW UK joint venture telecommunications company being formed by the General Electric Company and Plessey will have assets of around £400m (\$707m), according to a circular that will go out to Plessey shareholders today.

The document, which is being issued after almost five months of tough negotiations concluded last Friday, also reveals that a payment of about \$45m will be made by GEC to its partner to equalise the assets they are each putting into the new company.

Virtually all the public and private exchange manufacturing of the two parent groups, along with Plessey's pay-phone business and its Strouberg Carlson subsidiary in the US, are being contributed to the venture.

Plessey's shareholders have to vote on the deal because the assets that are being injected into the joint business are such a large proportion of the group's overall activities, accounting for almost 50 per cent of its total turnover.

If shareholders accept the agreement at an extraordinary meeting on March 25, the new telecommunications combine will be launched formally on April 1. Its results will be fully consolidated into the Plessey Group figures.

Today's circular does not elaborate on the controversial structure of the new group. Rationalisation of the manufacturing plants, which involve considerable overlap because both companies make the same System X public digital telephone exchange, will be left to the newly-appointed management team.

There have been widespread suggestions that there will be considerable scope for restructuring the production activities and shedding several thousand jobs from the present workforce of around 20,000.

Salaries, another area of potential concern because of the disparities between the two groups, will also be set by the new management.

Managerially, GEC appears to have emerged in the strongest position in the joint venture. Mr Richard Reynolds, who heads GEC's telecommunications activities, will become managing director of the operating company for the combined business, with Plessey contributing the finance director, Mr Tony Isaac.

GEC's predominance at the operating company level will be offset to some extent by the presence of Sir John Clark, chairman of Plessey, as chairman of a newly-formed six-man holding company board looking at strategic issues for the telecommunications business. Directors for this team will be drawn equally from both parent companies, with Mr Malcolm Bates, one of GEC's joint managing directors, leading the GEC side.

The circular also confirms that the Plessey parent group will retain sole ownership of its activities in Orbitel, the joint company set up with Racal to tackle the developing market for digital mobile cellular telephones. Plessey's holding in Telenet, the US-based packet switching business run by GTE, will also be kept apart from the joint venture.

Other strategic issues confronting the Plessey group will be put to shareholders, including plans for the company's defence and components sections and research and development activities.

Brussels may force Britain to tighten law

BY Ralph Atkins in London

BRITISH legislation on product liability - designed to strengthen consumer power against makers of defective products - may have to be tightened because of uncertainty about its impact on industry resulting from intervention by the European Commission.

Under the legislation, due to take effect tomorrow, consumers will no longer have to prove a manufacturer negligent to sue for injuries or damage to property. Claims are likely to become more frequent and could prompt higher insurance premiums for industry.

Particularly affected will be pharmaceutical companies and other industries already prone to claims. However, a straw poll of major companies by the Financial Times suggests that most are confident the legislation will pose no major threat.

The measure is part of the 1987 Consumer Protection Act and implements a European Community directive issued three years ago. Britain is the first country to bring the directive into force.

Uncertainty remains, however, about Britain's interpretation of a loophole in the directive. This allows a manufacturer to defend a consumer action by claiming the relevant fault arose during the product's development stage and could not have been foreseen at the time.

British officials confirmed last week a formal complaint from the European Commission has been received. Britain could be taken to the European Court in Luxembourg unless the argument is resolved.

Full details, Page 10

Cocoa organisation to discuss prices

Continued from Page 1

for the market - closed on Friday at \$1,010 a tonne, down \$20 a tone and at the lowest level since November 1982.

This has coincided with the completion of buying for the buffer stock, which holds 250,000 tonnes of cocoa - the maximum allowed under the cocoa agreement.

The buffer stock was designed to support prices by taking surplus cocoa off the market. Buying restarted only last month after being suspended since July while the ICCO wrestled at four separate meetings over what price should be defended.

Since January 19 the organisation has bought 75,000 tonnes of cocoa, topping up the 175,000 tonnes it already held. The second position futures contract has fallen by \$181 a tonne in the same period.

The irony is that the organisation would probably have been unable to buy the full amount for the buffer stock if prices had not fallen. It is funded by a levy on exports, and Brazil and the Ivory Coast, two of the biggest exporters, together own more than \$500m (517.6m) in reserves.

Today delegates from producing and consuming countries are faced with a two-pronged problem - they have to decide whether to lower the price levels they are trying to defend, and whether to introduce the "withholding scheme."

Analysts agree the scheme is likely to be implemented, but it will be a lengthy procedure, possibly taking six months before having any effect.

Consumption has risen recently, but not enough

Shultz peace mission

Continued from Page 1

a Nato heads of government summit in Brussels this week. However, he faces what seem almost insurmountable obstacles in his peace efforts. These include the opposition of the hardline Likud side of the Israeli Government to any formula that would require exchanging land for peace in the occupied territories. This faction, led by Mr Shamir, is also opposed to an international conference as a means of advancing peace efforts.

Mr Shultz has endorsed the notion of territorial compromise as the basis of a peace settlement. But at this stage he appears to have made no progress towards persuading Mr Shamir of the need for greater flexibility in the face of continuing riots in the occupied territories.

Two more Palestinians died yesterday bringing the toll to nine since Mr Shultz began his mission.

The Israeli army said yesterday it was to court-martial three soldiers accused of burying alive four Palestinians on the West Bank this month.

WORLD WEATHER

| Area | Temp | Wind | Cloud | Pressure | Humidity | Sea |
|---------------|------|------|--------|----------|----------|------|
| Algeria | 18 | 10 | Partly | 1015 | 65 | Calm |
| Amman | 12 | 10 | Partly | 1015 | 65 | Calm |
| Antwerp | 10 | 10 | Partly | 1015 | 65 | Calm |
| Athens | 18 | 10 | Partly | 1015 | 65 | Calm |
| Bahia | 22 | 10 | Partly | 1015 | 65 | Calm |
| Bangkok | 28 | 10 | Partly | 1015 | 65 | Calm |
| Bombay | 28 | 10 | Partly | 1015 | 65 | Calm |
| Buenos Aires | 18 | 10 | Partly | 1015 | 65 | Calm |
| Calcutta | 28 | 10 | Partly | 1015 | 65 | Calm |
| Canton | 22 | 10 | Partly | 1015 | 65 | Calm |
| Cebu | 28 | 10 | Partly | 1015 | 65 | Calm |
| Colon | 28 | 10 | Partly | 1015 | 65 | Calm |
| Hankow | 18 | 10 | Partly | 1015 | 65 | Calm |
| Hong Kong | 22 | 10 | Partly | 1015 | 65 | Calm |
| Kobe | 18 | 10 | Partly | 1015 | 65 | Calm |
| London | 12 | 10 | Partly | 1015 | 65 | Calm |
| Lyons | 12 | 10 | Partly | 1015 | 65 | Calm |
| Manila | 28 | 10 | Partly | 1015 | 65 | Calm |
| Medan | 28 | 10 | Partly | 1015 | 65 | Calm |
| Osaka | 18 | 10 | Partly | 1015 | 65 | Calm |
| Paris | 12 | 10 | Partly | 1015 | 65 | Calm |
| Perth | 18 | 10 | Partly | 1015 | 65 | Calm |
| Rangoon | 28 | 10 | Partly | 1015 | 65 | Calm |
| San Francisco | 18 | 10 | Partly | 1015 | 65 | Calm |
| Singapore | 28 | 10 | Partly | 1015 | 65 | Calm |
| Sourabaya | 28 | 10 | Partly | 1015 | 65 | Calm |
| Tokyo | 18 | 10 | Partly | 1015 | 65 | Calm |
| Yokohama | 18 | 10 | Partly | 1015 | 65 | Calm |

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SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Monday February 29 1988



AMERICAN MEDICAL INTERNATIONAL

Bondholders fuel controversy with delayed buyback

AMERICAN Medical International, the US hospital group, has become embroiled in controversy over its offer to purchase for cash up to \$450m worth of its outstanding Eurobonds.

In a development believed to be unprecedented in the Eurobond market, bondholders have twice delayed AMI's offer to buy a \$250m zero-coupon issue due in 2002, though they have accepted it for a \$200m zero-coupon issue due in 1997. The former offer is to be laid before them again next month, but only a significant sweetening of terms looks likely to enable AMI to win the day.

Objections have centred on the fact that AMI's offer, advertised last month, stated that bonds would only be accepted for purchase if they had been voted in favour of a resolution allowing for the removal of certain financial undertakings provided by AMI.

Critics argue that this puts undue pressure on bondholders to vote in favour of loosening the conditions, since any investor who votes against - and so is left holding the bonds - will find it has become less marketable.

"The fact that AMI is linking the ability to surrender bonds with how one votes on the resolution is tantamount to an armlock," said Mr Angus Hanton, a British private investor.

Some bondholders also complain about AMI's use of its control of proxies. It has voted them in favour of adjournment of two meetings after it had become apparent that a majority of bondholders would vote against its resolution.

The affair seems certain to worsen AMI's reputation in the Eurobond market, already damaged last summer when it sought to take advantage of a decision by the US - later revoked - to undo its double taxation treaty with the Netherlands Antilles. The US

decision threatened to make bonds issued through a Netherlands subsidiary liable to withholding tax.

AMI was then one of the few US companies to risk tarnishing its image by announcing its intention to call bonds which, having been issued through a Netherlands subsidiary, appeared to be callable under their tax clauses. This was attractive to AMI because falls in interest rates since 1982, when the bonds were issued, meant they could be refinanced more cheaply.

"After AMI attempted to exploit the withholding tax debate, this new initiative has left a bitter taste in some bondholders' mouths," said Mr Andrew Pelling, who has a small holding in one of the affected issues and is also a Eurobond syndicate manager at Nomura International.

On February 11, holders of \$75.2m worth of the nominal amount of the shorter-dated bond voted in favour of the resolution altering financial guarantees, and \$21.8m against. (Attendees represented a quorum because not all the bonds originally issued were still outstanding.) AMI thus achieved a narrow victory since it needed a 75 per cent majority.

AMI is now showing signs of bowing to pressure. It said at last Tuesday's meeting that it was considering improving its price on the longer-dated bond, for which it is offering \$19.03 for every \$100 face value. This is about three points above the recent levels at which the bond has traded in the market.

Both AMI's zero-coupon issues have underperformed other zeros in the market during the past few years, as the company has been downgraded. It is now rated Triple B plus by Standard & Poor's. On Friday, AMI officials in Beverly Hills, California, were unavailable to comment on the offers.

Clare Pearson

INTERNATIONAL BONDS

New issues stuck on a plateau

SEVEN BORROWERS raised between them \$1.23bn in the Eurodollar new issues market last week despite lacklustre activity in the seasoned issues and an unencouraging background in the US Treasury bond market.

However, doubts are emerging in the Eurobond syndication community about how long this steady flow of new paper in the primary market can go on unless a further rally in Treasury helps propel bonds off underwriters' books.

Eurobond new issue activity inevitably lags shifts in investors' preferences in the secondary market, because of the time gap between dealers spotting the "windows of opportunity," and the mandate-seekers persuading borrowers to take advantage of them.

The US Treasury market has provided no impetus for the Eurodollar sector for about two weeks.

As one syndicate manager said: "The market's medium-term view is that interest rates are going lower. But it could do with some short-term support for that thesis."

Comments made by Mr Alan Greenspan, chairman of the US Federal Reserve Board, that the Fed had eased monetary policy slightly in recent weeks provided some support last Tuesday.

However, though Mr Greenspan's comments confirmed what much of the market had risked assuming in any case, they did not eliminate the possibility of a less accommodative stance if inflation picks up later in the year.

The downward drift in the dollar last week, partly in response to Mr Greenspan's comments, widened the bond market with little in the way of encouragement.

Some syndicate managers report continuing demand for new Eurodollar paper. But the more general view is that the new issues market is now stuck on a plateau and investors see little reason to commit new funds while the market is not moving.

EUROCREDITS

Soviet bank returns for \$150m

THE SOVIET Union's Bank for Foreign Economic Affairs is raising \$150m in an important loan which marks a recognition that the terms it sought last year were too aggressive.

Crédit Lyonnais has been mandated for the eight-year deal, which carries a margin of 3% percentage points above London interbank offered rates. This compares with a 1/2 margin for the same maturity on a \$200m loan arranged last year by First Chicago, which had a difficult time in doing so. Since then, the borrower has only attempted private deals.

Front-end fees on the new loan range from 10 basis points for commitments of \$2m up to 20 basis points for \$20m, meaning that the all-in return will be above 20 basis points.

Though some bankers seized on the terms as a sign that mar-

gins for sovereign credits might have bottomed, others felt they were still too tight for the Soviet Union and were waiting to assess other banks' response.

The borrower has said it plans a range of international borrowings following its \$F100m bond issue but it is still hampered by the need to settle outstanding pre-revolutionary claims with countries other than the UK. Major Swiss banks did not take part in the bond issue.

Another sovereign making an indirect return to the market after a long absence in Spain, held back last year by the debt rescheduling of the electric utility Fecsa.

Enasa, a state holding company, is providing a guarantee for a loan to Autopistas Concesionaria Astur-Leonesa (Aucalsa), a motorway con-

cern. Chase Investment Bank has the mandate to arrange the four-year bullet loan for the dollar equivalent of \$F750m, to refinance a bond issue. It carries a margin of 15 basis points.

Hunger for Spanish exposure after last year's dearth is, perhaps, suggested by the response to a loan arranged by Bank of Tokyo for Autopistas Concesionaria Espanola, another motorway concessionaire, which has been increased by just over Y7bn to Y16.75bn.

Also increased was TI Group's deal from £200m to £300m. Chrysler Financial's from \$750m to \$1bn and Polly Peck's from £50m to £75m.

Elsewhere, Samuel Montagu is arranging a \$165m loan and guarantee facility for Shotton Paper, a subsidiary of Finland's United Paper Mills.

C.P.

Moulinex heads for management buyout

BY PAUL BETTS IN PARIS

ONE OF France's biggest business succession problems was resolved at the weekend when Mr Jean Mantelet, the 87-year-old founder and chairman of Moulinex, the French kitchen appliance company, signed an agreement to hand over control of his group to its top management after his death.

The unusual management buyout deal has lifted a cloud that has long hung over the future of Moulinex, now on the road to recovery having been rocked by heavy losses in recent years.

Mr Mantelet, who transformed his company from a small cottage industry into a multinational group with sales of FF3.5bn (\$613m) during the past 65 years, has signed an agreement promising to sell control of his company for an undisclosed amount to its three senior executives including Mr Roland Darneau, the chief executive, Mr Gilbert Torelli and Mr Michel Vannoorenbergh.

The current stock market value of Moulinex is around FF7750m.

Under the agreement, the three executives will acquire after Mr Mantelet's death his 42 per cent stake in the company and his control of about 59 per cent of the voting rights.

In recent years, there had been considerable speculation about the future of the company. Apart from the absence of direct heirs to succeed Mr Mantelet, Moulinex has had to weather major industrial problems to break into the US market, difficulties in the UK - the largest market for microwave ovens in Europe - as well as problems at home.

However, the recent recovery at Moulinex has persuaded Mr Mantelet to agree to hand over control of the company to its management after his death.

Astra to raise dividend

BY SARA WEBB IN STOCKHOLM

ASTRA, the Swedish pharmaceuticals group, lifted its profits after financial items by 12.4 per cent last year to SKr1.33bn (\$222m). The board is proposing to raise the dividend from SKr1.56 to SKr2 a share.

Group sales increased 9 per cent to SKr5.41bn, from SKr4.96bn in 1986, with most of the rise stemming from increased volumes.

This year, Astra expects group sales to increase by at least 10 per cent while earnings will improve at a slower rate and will depend to a certain extent on how successful the launch of Astra's new anti-peptic and anti-hypertension agents is in new markets.

Sales of respiratory disease agents showed the biggest increase last year, up 20 per cent to SKr1.25bn, which Astra said was due to the rapidly-growing market and its ability to offer a wide range of products.

Astra said that sales of Pulmicort, which is used for the treatment of asthma, had increased by 40-45 per cent in West Germany and the UK.

Sales of cardiovascular agents have slowed down with an increase of only 8 per cent to SKr1.58bn.

| Primary Market | Strights | Conv | FRN | Other |
|----------------|----------|------|-------|---------|
| US\$ | 1,349.6 | 79.5 | 798.0 | 6,725.2 |
| FF | 2,708.7 | 0.0 | 15.0 | 5,740.8 |
| Other | 1,722.7 | 1.8 | 831.1 | 629 |
| Prev | 4,067.0 | 32.2 | 0.0 | 1,138.6 |

| Secondary Market | US\$ | FF | FRN | Other |
|------------------|----------|---------|---------|----------|
| US\$ | 20,223.1 | 1,650.0 | 7,042.4 | 6,279.6 |
| FF | 20,018.3 | 1,000.0 | 8,546.7 | 7,064.7 |
| Other | 19,970.7 | 625.9 | 4,854.4 | 21,024.9 |
| Prev | 20,539.0 | 630.1 | 4,792.2 | 27,796.6 |

| Week to February 25, 1988 | US\$ | FF | FRN | Other |
|---------------------------|----------|----------|----------|----------|
| US\$ | 13,711.0 | 32,935.5 | 46,346.5 | 43,964.7 |
| FF | 11,851.2 | 32,132.8 | 43,964.7 | 43,964.7 |
| Other | 2,576.8 | 57,440.9 | 61,207.1 | 61,207.1 |

Week to February 25, 1988 Source: AIBD

New Issue

February 1988



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NEW ISSUE

26th February, 1988

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INTERNATIONAL CAPITAL MARKETS

UK GILTS

Pre-budget run-up fails to emerge

THE GILT-EDGED securities market moved in fits and starts last week and its performance this week should largely depend on today's release of trade figures for January.

The market appears unable to sustain any view for very long at present. A run in any direction is soon broken by profit-takers and no one appears prepared to buck the trend. Yields on long-dated securities saw a saw-tooth pattern last week to close around 9.20 per cent, slightly higher than the previous week's 9.25 per cent.

It perhaps says a lot about the state of confidence that, in this land of tradition, even something as traditional as "the pre-budget run-up" has so far failed to emerge. This is even more surprising given the technical outlook for gilts.

Assuming the Chancellor does announce the first planned Budget surplus since Mr Roy Jenkins did in 1969, as everyone fairly does, then the implications become very interesting indeed. Forecasts range from no gilts issues at all (even redemptions being unnecessary) to no, or very little, net issuance.

Since the early 1980s, gilt policy has fallen into two distinct phases, with the new financial year perhaps marking the beginning of the third.

The first lasted until late 1985 and represented the high water mark of the Government's commitment to monetarism. This was a period in which the Bank consistently over-funded the PSBR because it was concerned with the rate of growth of sterling M3.

The fact that it led to a quantum leap in the bill mountain and seemed to encourage round-tripping was one reason for ditching it, along with sounding the death knell of M3 targetry, in late 1985. Disintermediation, which led to corruption of the monetary aggregates, was the official reason for finally doing away with M3 some time later.

From then, until now, the policy has been to neutralise the effect of the PSBR (and official exchange rate intervention) on M3 through sales of gilts to the non-bank private sector, plus or minus £500m. In 1986/87 and in this financial year it has been successful.

The prospect of a zero to surplus PSBR together with the probability that official intervention is more likely to be contractionary than expansionary of M3 therefore raises the

intriguing question of what the Bank does.

In November, the Chancellor relaxed funding policy and allowed the Bank to underfund. This followed market fears that to sterilise the M3 effects of large-scale foreign exchange intervention at a time of uncertainty and perceived liquidity shortage could further destabilise markets.

Although it requires a rather long bow to be drawn, there were suggestions in the market last week that this change in policy could be used to justify over-funding in the coming financial year, thereby meeting an assumed demand for gilts.

But with M3 likely to slow considerably next year it is questionable that the Bank would want to exacerbate that trend. Another possibility is that the Bank may return to the older definition of "funding", current in the immediate post-war period, and seek to convert short and medium-term gilts into longer-term securities to supply the longer end of the market; that is, lengthen the maturity profile of the Government's debt.

The source of this stock could be the building societies. Due to changes in taxation and capital adequacy rules, a secular change in the societies' investment priorities has been underway for some time. In March 1984, the societies owned 10 per cent of the gilt market; by March 1987, this had fallen to 6.2 per cent.

They have always tended to concentrate in the "up to five years" segment of the market, but even here they have given up market share. In 1984 they owned 26 per cent (or £9bn) of that market segment and by 1987 their share had fallen to 19 per cent (£7.6bn).

The buying-in of stock and re-packaging it in longer medium-term issues (to satisfy foreign interest) and long-term issues (to satisfy pension fund demand) is one possible way for the Bank to retain a presence in the market while exerting only a minimal contractionary influence on the monetary aggregates.

The extent of the Bank's interest in doing this, however, may be restrained by its desire to see companies return to the long-term debt market, which it expects them to do in the wake of the stock market collapse.

Simon Holberton

US MONEY AND CREDIT

Interest rate influences in total balance

When Mr Alan Greenspan says "equilibrium," as he has done repeatedly in the last two weeks, he really means it. Rarely has there been such total balance between the influences on US interest rates.

Take the stock market. The bulls and bears have battled mightily on certain days this week but, in the end, the outcome was a negligible gain of nine points or 0.1 per cent on the Dow Jones Industrial Average.

Not since October's crash have the bulls and bears on Wall Street been so precisely matched in an equity market struggle which is unusually significant for fixed interest investors at present.

Such is the importance of the state of confidence on Wall Street in the US business cycle, this may well be a period when the conventional wisdom about the performance of the stock market as a whole is exactly reversed.

Today, the Federal Reserve Board's monetary policies are at least as likely to respond to the performance of the stock market as vice versa - and, so far, the stock market is flashing bright amber.

The economic influences on interest rates are equally well balanced. Some of the recent economic indicators have suggested a slightly stronger US economy than expected.

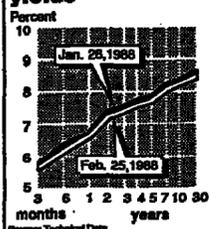
Thursday's revision of the fourth-quarter GNP figures from 4.3 per cent to 4.5 per cent showed not only that the US economy was growing strongly after the crash, but more importantly, that some of the strength was still emanating from final sales and not just boosted inventories.

But, whereas the figures for consumption, business investment and imports all proved somewhat higher than first reported, the general picture presented by the report was perfectly consistent with the original estimates - an economy in which production was outpacing demand.

Inventories grew by a whopping \$66.7bn, insignificantly less than the original report of \$83.5bn. Real final sales grew at an annual rate of 1 per cent instead of the 0.6 per cent estimated earlier, while consumption fell at a rate of 3.1 per cent, rather than 3.5 per cent. These were hardly the sort of figures to lay to rest all fears of recession once and for all - especially since they revealed a worse trade performance than the one originally reported.

However, before the bond market got carried away with gloating about a pronounced economic slowdown, another batch of figures suggested that demand had been strengthening, rather than weakening further, since the beginning of the

US Treasury yields



Source: Technical Data

delighted the bond market bulls by telling them on Tuesday that the Fed had eased policy "slightly" a few weeks earlier in response to what he perceived as economic weakness. The very next day he played to the other side of the hall with a dramatic denunciation of the Reagan Administration's attempts to meddle in monetary policy.

He rallied at the Treasury for having dared to suggest that monetary policy was too tight in a letter sent to the Fed on January 21. Mr Greenspan said he "objected quite strongly" to this kind of interference, pointed out that the economic figures were now "quite strong" and won universal plaudits for his zeal as an inflation-fighter and his assertion of political independence.

Nobody seemed to be struck by the coincidence between January 21 and the "few weeks ago" to which Mr Greenspan had earlier referred as the point when the Fed in its own independent wisdom decided that the economy was in danger of stagnating. Nobody, that is, except perhaps the traders in the oil, commodity and gold markets. Prices in all of these markets have been tumbling for a month or more - a little-noticed development which is more likely to portend recession than economic overheating.

Finally, there were Mr Greenspan's own perfectly-judged comments to the House and Senate Banking Committees to keep the market frozen between hopes of recession and fears of excessive economic growth. The new Fed chairman proved a worthy successor to Mr Paul Volcker in his ability to convince the markets of his determination to stick to a clearly defined monetary policy, while giving no real clues as to what that policy might be.

In this spirit, Mr Greenspan

Below are the economic statistics for release this week, along with market expectations as surveyed on Friday by Money Market Services of Redwood City, California:

Leading indicators in January (Tuesday) are expected to show a fall of 0.4 per cent, with forecasts ranging from minus 0.8 per cent to plus 0.2 per cent. A fall in the leading indicators would be the fourth such decline in a row, after the falls of 0.1 per cent in October, 1.2 per cent in November and 0.2 per cent in December.

New home sales in January (Wednesday) were not surveyed, but MMS itself forecasts a fall of 1 per cent, while Nomura Research Institute expects a fall of 2.3 per cent.

Manufacturing inventories, orders and shipments (Wednesday) were not surveyed, but NRI forecasts a rise of 0.3 per cent in inventories and a fall of 1 per cent in orders. Smith Barney predicts that inventories will be up by nil to 0.5 per cent, orders down by 1 to 1.5 per cent and shipments down by 1.5 to 2 per cent.

Money supply (Thursday) forecasts are as follows - M1 up by \$1bn with a range of nil to \$3.7bn, M2 up by \$2bn with a range of \$2.9bn to \$3bn, M3 up by \$7.5bn with a range of \$5.8bn to \$11.5bn.

Employment and unemployment for February (Friday) will be the week's most closely watched statistics. The market consensus expects unemployment to remain unchanged at 5.8 per cent, with estimates ranging from 5.7 to 5.9 per cent. Non-farm payroll should grow by 200,000, with forecasts varying from 100,000 to 275,000.

Anatole Kaletsky

Downturn for Saga Petroleum

By Karen Fosell in Oslo

SAGA PETROLEUM, the fledgling Norwegian independent oil company, experienced a decrease in profits in 1987, before extraordinary items, to Nkr456m (\$71.5m) compared with Nkr537m and said that it will not recommend a dividend payment "due to continued uncertainties in the energy market and the company's commitment to large, future investments."

Operating revenue increased six-fold to Nkr172m because "more oil and gas was sold at higher prices" during that period.

Plans for its \$100m-\$150m convertible Eurobond offering are still on hold because of "the significant general price collapse in domestic and foreign exchanges."

However, Saga still plans to seek a listing on the London Stock Exchange, although no fixed timing has been clarified.

The company's share of oil and gas production from the Norwegian continental shelf totalled 5.8m barrels of oil and condensate, and 180m cubic metres of gas. Asbjørn Larsen, Saga's president, said the company has some 475m barrels of oil reserves and 86m cubic metres of gas.

Earnings per share in 1987 were nearly halved to Nkr16.84. Sales of petroleum products in 1987 earned Nkr376m, compared with Nkr615m in 1986. Saga expects a positive result for the current year.

| | Last Week | 1 week ago | 4 wks ago | 12-month ago | 12-month Low |
|----------------------------|-----------|------------|-----------|--------------|--------------|
| Fed Funds (weekly average) | 6.68 | 6.75 | 6.64 | 7.78 | 5.98 |
| Three-month Treasury bill | 5.77 | 5.75 | 5.75 | 7.25 | 5.39 |
| Six-month Treasury bill | 5.68 | 5.65 | 5.70 | 6.98 | 5.13 |
| Three-month prime rate | 6.68 | 6.65 | 6.70 | 8.25 | 6.13 |
| 90-day Commercial Paper | 6.25 | 6.25 | 6.25 | 7.50 | 5.95 |

| | Last Week | Change on week | Yield | 1 week ago | 4 wks ago |
|---------------------|-----------|----------------|-------|------------|-----------|
| Three-year Treasury | 102.00 | +0.10 | 7.55 | 8.05 | 8.06 |
| Five-year Treasury | 102.00 | +0.10 | 8.00 | 8.50 | 8.47 |
| Seven-year Treasury | 102.00 | +0.10 | 8.50 | 9.00 | 8.95 |
| Ten-year Treasury | 102.00 | +0.10 | 9.00 | 9.50 | 9.45 |
| 20-year Treasury | 102.00 | +0.10 | 9.50 | 10.00 | 9.95 |
| 30-year Treasury | 102.00 | +0.10 | 10.00 | 10.50 | 10.45 |
| New All Long Index | 98.00 | +0.10 | 9.25 | 9.50 | 9.25 |

| | December 1983 = 100 | 252nd day | Change on week | Yield | 1 week ago | 4 wks ago | 26 wks ago |
|------------------|---------------------|-----------|----------------|--------|------------|-----------|------------|
| Overall | 142.89 | 142.89 | 142.23 | 138.78 | 138.47 | | |
| Government Bonds | 143.81 | 143.81 | 142.77 | 139.39 | 139.41 | | |
| Corporate Bonds | 142.99 | 142.99 | 140.51 | 137.37 | 137.50 | | |
| Stocks | 142.71 | 142.71 | 142.34 | 140.43 | 140.34 | | |
| Yield | 142.34 | 142.34 | 140.44 | 139.12 | 139.14 | | |

Source: Nomura Research Institute

FTAIBD INTERNATIONAL BOND SERVICE

| Country | Issuer | Face Value | Yield | Price | Term |
|---------|-------------------|------------|-------|--------|-------|
| USA | AMERICAN AIRLINES | 100 | 8.50 | 102.00 | 10/88 |
| | AMERICAN SALES | 100 | 8.50 | 102.00 | 10/88 |
| | AMERICAN TRADING | 100 | 8.50 | 102.00 | 10/88 |
| | AMERICAN TRADING | 100 | 8.50 | 102.00 | 10/88 |
| | AMERICAN TRADING | 100 | 8.50 | 102.00 | 10/88 |
| | AMERICAN TRADING | 100 | 8.50 | 102.00 | 10/88 |
| | AMERICAN TRADING | 100 | 8.50 | 102.00 | 10/88 |
| | AMERICAN TRADING | 100 | 8.50 | 102.00 | 10/88 |
| | AMERICAN TRADING | 100 | 8.50 | 102.00 | 10/88 |
| | AMERICAN TRADING | 100 | 8.50 | 102.00 | 10/88 |
| UK | ALCOA | 100 | 8.50 | 102.00 | 10/88 |
| | ALCOA | 100 | 8.50 | 102.00 | 10/88 |
| | ALCOA | 100 | 8.50 | 102.00 | 10/88 |
| | ALCOA | 100 | 8.50 | 102.00 | 10/88 |
| | ALCOA | 100 | 8.50 | 102.00 | 10/88 |
| | ALCOA | 100 | 8.50 | 102.00 | 10/88 |
| | ALCOA | 100 | 8.50 | 102.00 | 10/88 |
| | ALCOA | 100 | 8.50 | 102.00 | 10/88 |
| | ALCOA | 100 | 8.50 | 102.00 | 10/88 |
| | ALCOA | 100 | 8.50 | 102.00 | 10/88 |

New Issue

February 1988



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سكوا من الأصيل

IT WOULD BE
FOOLISH
TO CHANGE
THE NAME
OF ONE OF
AMERICA'S
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COMPANIES.
SO WE
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Hawley Group was our name. As such we are known as one of the great success stories in the Services Industry, with current annualised sales of over 1.5 billion dollars.

ADT is now our name. We decided on this name change for the following reasons.

The last few years have seen our business and shareholding structure become increasingly international. We are now clearly established in our chosen sectors of the Services Industry; in Security Services, Maintenance Services such as office cleaning and hospital housekeeping and in Auction Services.

This means that we are giving our customers background support in North America and Australasia, as well as in the UK and Europe.

In 1987 our continued expansion resulted in the 715m dollar purchase of ADT.

ADT, (which originally stood for American District Telegraph) is a long established electronic security services company.

And as number one in the electronic security monitoring market, ADT supplies a professional service to over a quarter of a million businesses and homes in North America and Europe. This means a network of over 140 central stations, more than 100 of which are in the US.

So over two thirds of our business is now in the US, where ADT is a very well known name indeed. And since we want to market our services under a common identity, we feel that it makes sense to change our name to ADT.

So, although we are sorry to lose our Hawley name, we are confident that our new name will help us to become the world's leading international service company in the sectors we have chosen.



WORKING ROUND THE CLOCK ROUND THE WORLD.

Downturn
for Saga
Petroleum

INTERNATIONAL COMPANIES AND FINANCE

La Générale camp confident of solidarity

BY PAUL BETTS IN PARIS AND TIM DICKSON IN BRUSSELS

THE FRANCO-BELGIAN group of shareholders who claim to control 52 per cent of Société Générale de Belgique appeared confident over the weekend that their coalition will hold together in the face of Mr Carlo De Benedetti's sharply increased offer for the company.

French-based financial holding group, to double its offer for SGB from BFR4,000 (\$1134) to BFR8,000 last Thursday had driven a wedge between the alliance.

month, all the partners in the group which claims 52 per cent of SGB are understood to have signed written commitments. Although they differ between the various parties, they all include clauses backing the Franco-Belgian group including a freeze on sale of La Générale shares for periods varying from three months to a year and an agreement to give the group pre-emption rights on the sale by one of its partners of its shares in SGB.

alongside Viscount Etienne Davignon, a director of La Générale and leading spokesman for the beleaguered SGB board, Mr Lippens explained that "like us, Elektrowatt is not against Mr De Benedetti. He emphasised that the group wanted a partnership of all shareholders - "we are partners of Suez, not followers," he said in a pointed reference to the way in which Cerus describes its shareholder allies - and he again criticised the "media circus" of the last few weeks.

from Mr De Benedetti is bound to intensify this week. Cerus and its allies now claim 45 per cent while the Franco-Belgian group consists of Suez and its partners (27 per cent), Belgacom, Elektrowatt and a syndicate of so far unidentified Luxembourg companies (16 per cent) between them, Compagnie Générale d'Electricité (CGE) of France (5 per cent) and Gest et Saux (4 per cent).

Credit Suisse payout up

By John Wicks in Zurich

CREDIT SUISSE, the big Swiss bank, reports a 3 per cent decline to SF2,600m in net profits for 1987 and says that its operating climate in the current year was likely to be "particularly demanding".

ABN profits hit by October market fall

BY LAURA RAJIN IN AMSTERDAM

ALGEMENE BANK Nederland (ABN), the largest bank in the Netherlands, saw its profits slip a modest 2 per cent in 1987 - the first decline in recent memory - under the weight of the October share crash.

Japanese clothing group ahead

By Stefan Wagstyl in Tokyo

RENOWN, Japan's largest clothing manufacturer, lifted profits by 10 per cent last year to ¥9,76m (\$76.5m), falling short of analyst forecasts due to sluggish sales of winter wear.

A warm winter hit sales in the last months of the year, holding back turnover to ¥211bn, down 2 per cent. The company also suffered from lower non-operating profits as a result of a fall in earnings from asset management.

The company expects to increase profits in 1988 thanks to expanding sales of sportswear and men's suits, lines which have been recently developed alongside the group's core business in women's clothing.

Japan's second largest brewer, Asahi, has proved that *sotchek*, the investment of surplus corporate funds in financial markets, is not dead yet.

The company's pre-tax profit for 1987 rose 5.2 per cent to ¥13m (\$101.2m), due entirely to a ¥3m increase in financial profits. Operating earnings fell 3.6 per cent amid increased competition in the domestic beer market.

Sales were up 7.1 per cent to ¥467bn, with beer up 7 per cent and wines up 21 per cent.

Adidas aims for faster expansion in US

BY ANDREW FISHER IN FRANKFURT

ADIDAS, the West German sports shoe and clothing group, aims to speed up the pace of growth in the US and Japan, both markets where it is still well below its potential.

The company also needed to improve its overall profitability, he added at a press conference. Adidas, the largest sports equipment company in the world, made higher profits in 1987, but these "still cannot be regarded as satisfactory".

CHRISTIANIA BANK, Norway's second-largest banking group, has no plans to shut down foreign exchange trading operations in foreign subsidiaries, although forex operations in one domestic unit have been stopped and bond trading has been scaled down.

The bank, which is in the process of cutting staff after running heavily into the red for 1987, said that preliminary figures for 1987 put net profits for its foreign division at slightly below Nkr200m (\$31.4m). The bank's forex operations turned in a massive Nkr346m profit for 1986.

South African retailer makes strong advance

By Jim Jones in Johannesburg

TRADEGRO, one of South Africa's largest retail and wholesale trading groups, lifted sales by almost two-fifths in the six months ended December 1987, while pre-tax profits advanced to R67.5m (\$32.3m) from R28.7m.

Group net earnings rose to 14.5 cents a share from 9.1 cents in last year's first half and against 16.3 cents for the past financial year as a whole. No dividends have been declared since 1985.

Christiania to maintain forex operations abroad

BY KAREN FOSSLI IN OSLO

CHRISTIANIA BANK, Norway's second-largest banking group, has no plans to shut down foreign exchange trading operations in foreign subsidiaries, although forex operations in one domestic unit have been stopped and bond trading has been scaled down.

operations, both domestically and abroad, are considered satisfactory. Group operating profits last year fell from Nkr1.25bn to Nkr460m which at the after tax level translated in a loss of Nkr490m. The bank, which made a 1986 net profit of Nkr842m, is not paying a dividend for 1987.

Intel optimistic after record first quarter

By Our Financial Staff

INTEL, the US semiconductor manufacturer, has made a strong start to the current year.

Mr Andrew Grove, the group's president, said that he expected first-quarter sales and earnings to grow in the "high single-digits" range compared with the fourth quarter of 1987.

Intel earned a record \$86.5m on \$525m in sales, or 16.4 per cent, against a net loss of \$17.5m or 3.3 per cent in 1986.

Mr Grove declined to provide specific forecasts for sales and earnings in the first quarter, but he said orders were "slipping up" to match the record level recorded in the previous three months while gross margins should be stable.

Jutland bank in the black for full year

By Henry Barnes in Copenhagen

JYSKE BANK, which is based in Jutland, reported net earnings of Dkr151m (\$23.4m) in 1987 compared with a 1986 loss of Dkr51m.

The bank announced a change of dividend policy. The cash dividend will be reduced from 20 to 10 per cent, totalling Dkr28.5m.

Spanish bank in property deal

By Our Financial Staff

BANCO DE VIZCAYA, the big Spanish bank, says it is planning to merge three property companies in which it has controlling shareholdings to form the largest property conglomerate in Spain.

The three companies, which have combined assets of Ptas70m (\$812m), would together have a stock market value of around Ptas50m.

Underwriting surplus for Commercial Union SA

BY OUR JOHANNESBURG CORRESPONDENT

COMMERCIAL UNION, the South African composite insurer which is an affiliate of the UK, returned to an underwriting surplus in 1987 despite a sharp increase in flood claims from Natal.

Net premiums written increased to R202m (\$97.1m) from R167m, an underwriting surplus of R10.9m was generated against a deficit of R2.7m in the year's pre-tax profit.

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Advertisement for Chase bank. Text: "The accent is definitely local. But the M & A expertise is always world class." Includes Chase logo and contact information for Christopher J. S. Clegg, Managing Director, Mergers and Acquisitions Department.

Approval given for takeover of Irving Bank

By Anatole Kalatsky in New York

THE BANK of New York has given approval for the New York State banking department for its hostile takeover bid for Irving Bank.

Scitex reduces losses as turnover surges to record

BY ANDREW WHITLEY IN JERUSALEM

SCITEX, the Israeli manufacturer of computerised imaging equipment for the printing and publishing industry, has significantly reduced losses and made record sales in its latest year.

The company, a subsidiary of the Cial group, lost \$4.6m compared with previous \$3.4m deficit. The improvement was reflected in modest profits for the last two quarters.

Scitex claims 43 per cent of the market in its specialised field. Revenues for the year reached \$159.3m.

The company's position in the European market was instrumental in helping it escape currency restraints on its other Israeli high-technology concerns suffered in the US.

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THE BANK of New York has given approval for the New York State banking department for its hostile takeover bid for Irving Bank.

The two banks are still waiting for a decision from the Federal Reserve Board. But remarks this week by Mr Alan Greenspan, Fed chairman, suggested strongly that the central bank was also likely to permit BNY's bid to go ahead.

Irving shares jumped in heavy trading on Wall Street after the banking department's announcement but were still trading short of the \$68 a share which BNY has offered in its \$1.1bn bid.

The gap between the market and offer prices appeared to reflect continuing scepticism about BNY's ability to consummate the merger even after regulatory obstacles are overcome.

Irving's board has enacted a series of "poison pill" takeover deterrents, including the placement of voting convertible preferred stock in friendly hands.

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LONDON RECENT ISSUES

EQUITIES

Table of equity market data including stock names, prices, and changes.

FIXED INTEREST STOCKS

Table of fixed interest stocks including bond names, yields, and prices.

RIGHTS OFFERS

Table of rights offers including company names, share prices, and terms.

Investment data and market commentary text.

MAGAZINE PUBLISHING

Advertisement for Financial Times magazine publishing, including contact information for Sarah Pakenham-Walsh.

Londons Airports

Advertisement for Londons Airports magazine publishing, including contact information for Tim Kingham.

FT CROSSWORD No.6,568

Crossword puzzle grid with numbers indicating clue positions.

- List of crossword clues for 'Across' and 'Down' sections.

AUTHORISED UNIT TRUSTS

Large table listing various authorized unit trusts, their managers, and performance metrics.

Handwritten Arabic text at the bottom of the page.

FT UNIT TRUST INFORMATION SERVICE

Handwritten note: "John is it"

Main table containing financial data for various unit trusts, including columns for fund names, managers, and performance metrics.

INSURANCES

Table listing insurance companies and their respective unit trusts.

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, organized into columns for various fund categories and names. Includes sections for 'MANAGEMENT SERVICES' and 'OFFSHORE AND OVERSEAS'.

Handwritten text at the bottom of the page, possibly a signature or note.

FT UNIT TRUST INFORMATION SERVICE

Table containing FT Unit Trust Information Service data, listing various unit trusts with columns for Name, Investment Objective, and other details.

LONDON SHARE SERVICE

Table containing London Share Service data, including British Funds, Foreign Bonds & Rails, and Americans, with columns for Name, Price, and other financial metrics.

Table containing Money Market Trust Funds and Money Market Bank Accounts data, listing various financial products and their details.

Handwritten text at the top center of the page, possibly a signature or note.

Continued on next page

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American companies such as American Cyanamid, American International, and American Petroleum, with columns for share price and other financial data.

CANADIANS

Table listing Canadian companies such as Alcan, Canadian National, and Canadian Pacific, with columns for share price and other financial data.

BANKS, HP & LEASING

Table listing financial institutions and leasing companies such as Bank of Montreal, Bank of Toronto, and Finance Trust, with columns for share price and other financial data.

BEERS, WINES & SPIRITS

Table listing beverage companies such as Carlsberg, Heineken, and J. & F. Martin, with columns for share price and other financial data.

BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies such as Bechtel, Bovis Lend Lease, and Hochtief, with columns for share price and other financial data.

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CHEMICALS, PLASTICS

Table listing chemical and plastic companies such as ICI, Shell Chemicals, and British Petroleum, with columns for share price and other financial data.

DRAPERY AND STORES

Table listing retail and drapery companies such as Debenhams, Debenhams Group, and Debenhams Retail, with columns for share price and other financial data.

DRAPERY AND STORES - Contd

Table listing retail and drapery companies such as Debenhams, Debenhams Group, and Debenhams Retail, with columns for share price and other financial data.

ELECTRICALS

Table listing electrical companies such as British Electric, British Thomson-Houston, and British Traction, with columns for share price and other financial data.

ENGINEERING - Contd

Table listing engineering companies such as British Leyland, British Motor, and British Overseas Airways, with columns for share price and other financial data.

FOOD, GROCERIES, ETC

Table listing food and grocery companies such as Anglo Siam, Anglo Siam Food, and Anglo Siam Beverages, with columns for share price and other financial data.

HOTELS AND CATERERS

Table listing hotel and catering companies such as Anglo Siam Hotels, Anglo Siam Catering, and Anglo Siam Hotels & Catering, with columns for share price and other financial data.

INDUSTRIALS (Miscel.)

Table listing miscellaneous industrial companies such as Anglo Siam Industries, Anglo Siam Chemicals, and Anglo Siam Textiles, with columns for share price and other financial data.

INDUSTRIALS (Miscel.) - Contd

Table listing miscellaneous industrial companies such as Anglo Siam Industries, Anglo Siam Chemicals, and Anglo Siam Textiles, with columns for share price and other financial data.

INDUSTRIALS (Miscel.) - Contd

Table listing miscellaneous industrial companies such as Anglo Siam Industries, Anglo Siam Chemicals, and Anglo Siam Textiles, with columns for share price and other financial data.

INSURANCES

Table listing insurance companies such as Anglo Siam Insurance, Anglo Siam Life, and Anglo Siam Fire, with columns for share price and other financial data.

Handwritten text at the bottom of the page, possibly a signature or note.

LONDON SHARE SERVICE

Handwritten note: 1000000000

INSURANCES - Contd

Table listing insurance companies and their share prices, including Aviva, AXA, and others.

LEISURE

Table listing leisure companies such as B&W, B&O, and others.

PROPERTY

Table listing property companies like British Land, City of London, etc.

MOTORS, AIRCRAFT TRADES

Table listing motor and aircraft trade companies.

Commercial Vehicles

Table listing commercial vehicle companies.

Components

Table listing component companies.

Garages and

Table listing garage and related companies.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publishing companies.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising companies.

SHIPPING

Table listing shipping companies.

SHOES AND LEATHER

Table listing shoes and leather companies.

SOUTH AFRICANS

Table listing South African companies.

TEXTILES

Table listing textile companies.

PAPER, PRINTING, ADVERTISING - Contd

Continuation of paper, printing, and advertising companies.

PROPERTY

Continuation of property companies.

MOTORS, AIRCRAFT TRADES

Continuation of motor and aircraft trade companies.

Commercial Vehicles

Continuation of commercial vehicle companies.

Components

Continuation of component companies.

Garages and

Continuation of garage and related companies.

NEWSPAPERS, PUBLISHERS

Continuation of newspaper and publishing companies.

PAPER, PRINTING, ADVERTISING

Continuation of paper, printing, and advertising companies.

SHIPPING

Continuation of shipping companies.

SHOES AND LEATHER

Continuation of shoes and leather companies.

SOUTH AFRICANS

Continuation of South African companies.

TEXTILES

Continuation of textile companies.

TEXTILES - Contd

Continuation of textile companies.

TOBACCO

Table listing tobacco companies.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies.

TRUSTS, FINANCE, LAND

Continuation of trusts, finance, and land companies.

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TRUSTS, FINANCE, LAND - Contd

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TRUSTS, FINANCE, LAND

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OIL AND GAS - Contd

Continuation of oil and gas companies.

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MINES - Contd

Continuation of mines companies.

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Continuation of mines companies.

OVERSEAS TRADERS

Table listing overseas traders.

PLANTATIONS

Table listing plantation companies.

MINES

Table listing mines companies.

Far West Rand

Table listing Far West Rand mines.

O.F.S.

Table listing O.F.S. companies.

Diamond and Platinum

Table listing diamond and platinum companies.

Central African

Table listing Central African companies.

FINANCE

Table listing finance companies.

THIRD MARKET

Table listing third market companies.

NOTES

Notes regarding company announcements and share movements.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks.

IRISH

Table listing Irish stocks.

TRADITIONAL OPTIONS

Table listing traditional options.

DIARY DATES

Trade Fairs and Exhibitions: UK

February 29-March 4 International Electrical and Electronic Exhibition - ELECEX (0483 222888) NEC, Birmingham

February 29-March 5 Mechanical Components Exhibition - MECANELEM (01-225 5566) Paris

February 29 Longman Auditing and Accounting of Pension Schemes (01-553 7000) London

February 29 The Economist/NEDO: Post crash strategies for British business (01-553 4111) London

February 29-March 2 Metal Bulletin Conferences: Third Secondary Aluminium Conference (01-830 4311) Tara Hotel, London, W8

March 2 The Urban and Economic Development Group: Training people to manage urban change (01-828 9515) London

March 3 General meeting of the Institution of Mining and Metallurgy (01-580 3802) Burlington House, London W1

March 3 CBI Conferences: Lifting the barriers to Europe (01-370 7400) Centre Point, London W1

March 10-11 VentureCorp: Leveraged buy-outs in Europe (01-734 1343) Dorchester Hotel, London W1

March 12 Wye College: A return to the land? (0253 812401) Ashford, Kent

March 12-14 International Electrical and Electronic Exhibition - ELECEX (0483 222888) NEC, Birmingham

March 13-15 British National Stamp Exhibition (01-930 6455) Horticultural Halls, London

March 13-15 British Footwear Fair (01-739 2071) NEC, Birmingham

March 15-17 London Food Exhibition (01-486 1951) Wembley Conference Centre

March 15-17 International Spring Fair (01-491 8652) Leipzig

March 15-19 International Publishing Exhibition - MIDEX (01-225 5566) Paris

March 15-19 International Publishing Exhibition - MIDEX (01-225 5566) Paris

PARLIAMENTARY

TODAY Commons: Opposition debates on: Suppression of majority rights in South Africa and responsibility of British Government; Need to save British science; Lords amendments to Norfolk and Suffolk Broads Bill; Motions on Scottish education.

TOMORROW Commons: Motions on: Social Security orders and regulations.

Public accounts - Privatisation of Bole-Boyer and British Airports Authority. (Room 16, 4.15 pm)

FINANCIAL East Surrey Water 2.8% Pr. 1.4p Do. 4% Conv. Deb. 1st. 2pc.

FINANCIAL

TODAY COMPANY MEETINGS: Hochtief Eng., Rostky Plann. S.W. 10.30

TOMORROW COMPANY MEETINGS: Apple Trust, Savoy Hotel, Strand, W.C. 1.00

Global Group Jos Hogg Development Fund Klavner Madraser Sintered

THURSDAY MARCH 3 BOARD MEETINGS: BSA Group, Car Service, Car Service

FRIDAY MARCH 4 COMPANY MEETINGS: Mica Leisure Group, Lords Brunting & Conference Centrs, St. Johns Wood

SATURDAY MARCH 5 BOARD MEETINGS: Selsley, Selsley

SUNDAY MARCH 6 DIVIDEND & INTEREST PAYMENTS: Bank of Greece 10% Lt. 2010 5pc.

Dresdner Finance B.V.

Amsterdam U.S.\$ 350,000,000 Floating Rate Notes 1984/1989

Dresdner Finance B.V.

Amsterdam U.S.\$ 250,000,000 Floating Rate Notes 1984/1992 with Warrants

To the Holders of SHEARSON LEHMAN CMO, INC.

Series F, Class F-1 Floating Rate Bonds Due February 20, 2018 Pursuant to the Indenture dated as of February 1, 1985 between Shearson Lehman CMO, Inc. as Issuer and Texas Commerce Bank as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period February 20, 1988 through May 19, 1988 as determined in accordance with the applicable provisions of the Indenture, is 7.5625 Libor per annum.

Rentals

PRUDENTIAL RAVENSCOURT ROAD, W6 50Q pw. Elegant double fronted house in excellent decorative order throughout. 2 mins walk from tube. 5 beds, 3 baths (2 en suite), dble recep, playrm, d. stairs, dble carport, study, kitchen, gdn. Parking space. Available Now, Prudential Property Services, HAMMERSMITH OFFICE: 01-741 2102

Brook Green W14 Charming flat in quiet street. One double-bed, bath, recep, kitchen. £130 p.w. 727-7277

Belaize Park NW3 Pretty, interior-designed flat in pleasant avenue. 2 double beds, one bath, bright recep, fully equipped kit. £232 p.w. 727 7107

Grosvenor Sq W7 Ideal backdrop ad in the heart of May-fair. Stylish one-bed flat in secure block. £300 p.w. 01-493 3354

HAMPSTEAD Furnished or Unfurnished 1 and 2 Bedroom Flats in prestige Modern Block All Amenities Available 4 Mths + From £120 - £250 Per Week

Plaza Estates LONDON GARDENS, W2 Sales weekly due from 10 am. 11 am. 2 bed. 1100 sq ft. Long Let from £200.00 p.w. Tel: 01 734 3100

HENRY & JAMES THE RENTALS SPECIALISTS First class furnished flats with first-rate after-lettings service in Belgrave, Knightsbridge and Chelsea. Contact us now on 01 235 8561

JEAN WILLIAMS LTD RENTING IN LONDON Wide selection of properties available in Central and South London 01-549 2482

STANHOPE MEWS SW7 Newly modernised 2 bedroom, 2 bathroom house. Garage. £75 p.w.

Sturgis BERGRAVA - immaculate 3 floor flat. Ln. Porch, 2 double bedrooms. Large double reception, 2 bedrooms. Fully equipped kitchen/breakfast room. Complete L.S.D. 1980. SOUTH KENSINGTON - Brand new ground floor flat in good new building. 2 bedrooms, double reception, 2 bathrooms. Fully equipped kitchen. L.S.D. 1980. HANOVER - A selection of excellent houses, close to underground and shopping facilities. 2-5 bedrooms. Prices ranging from £250,000 to £550,000 per week. Long Company Ltd. 200 Anderson & Julia Waynes, 94 Old Bond Street, London W1 6LU 01-221 8838

FW GAPP We always require quality properties in central London for waiting applicants. Management service also available. The Property Managers 01-221 8838

ANNOUNCEMENT FROM EREGLI IRON AND STEEL WORKS, INC., TURKEY (ERDEMIR)

ANNOUNCEMENT FOR THE FOLLOWING PROJECT WITHIN THE 'CAPACITY IMPROVEMENT AND MODERNIZATION' PROJECT IN THE INTEGRATED steel plant of Ereğli Demir ve Çelik Fabrikası T.A.Ş. located at Kdz. Ereğli, Turkey. Characteristics and the resume of the project are summarized as follows:

1- The work to be performed by the CONTRACTOR is briefly to improve the productivity, efficiency, quality of steel produced, provide automation required by the modern BCF technology, reduce pollution to comply with Turkish Air Pollution Standards, and at the same time produce an additional 400,000 tonnes of liquid steel over the present annual capacity of 2,000,000 tonnes. The CONTRACTOR shall design, detail, furnish all material and equipment except those specified in ERDEMIR's scope and supervise the erection to be made by ERDEMIR, for a complete operating unit generally consisting of, but not limited to: Three new 115 ton E.L.C.F. vessels complete with drives and electrical controls and equipped for bottom bubbling and slag free tapping facilities; new oxygen lances and vessex gas cleaning systems for each vessel; a substance at each vessel and a computer to realize charge calculations, operate substance and provide records of operations; two new 180 ton tapping cranes; a hot metal desulfurization station; a slag skimming station; hot metal recharging and slag skimmer fume collection and cleaning station; automatic tap hole maintenance machines; a spectrometer, laboratory equipment and a pneumatic tube system, extending vessel operating floors; modifications to vessel operating pulpit; vessel and shop auxiliaries to accommodate both larger heat sizes and the relocation of facilities. All of these improvements will be made in an operating shop in a manner to provide minimal disruption to ongoing operations.

2-Tender documents for the project mentioned above may be obtained from the following address as of 07. March 1988 and after despatching 750,000.- Turkish Liras to ERDEMIR Cashier's Office at Kdz.Eregli-TURKEY indicating the project name. ERDEMIR Vice President Purchasing Foreign Purchases Department (SA.17) Kdz-Eregli, TURKEY

3-Bid closing date is 11 July 1988 and no sealed bids shall be taken into consideration for evaluation if submitted to our above mentioned company address after the said date. 4-Our Company reserves the right to place the order either partially or completely with any bidder or to cancel the tender completely. The receipt of quotations shall in no way be binding upon our company. 5-As the finance source, either SUPPLIER'S CREDIT or any credit in foreign currency to be provided by Erdemir shall be utilized. 6-During the bidder's qualification, following points shall be taken into consideration: (a) Bidders must have adequate experience for the establishment and/or modernization of similar facilities. If the bidder is a trading company, the bids must be submitted together with other fully qualified sub-suppliers) whose qualifications meet the above mentioned requirements. (b) The sub-suppliers) so selected by the bidders must be well experienced companies in their respective fields.

Company Notices

National Westminster Bank PLC (Incorporated in England with limited liability) Issue of U.S.\$ 500,000,000 PRIMARY CAPITAL FRNs (Series 'C') (Floating Rate Notes) In accordance with the provisions of the Notes, notice is hereby given, that for the three months interest period from February 29, 1988 to May 31, 1988 the Notes will carry an interest rate of 6 3/4% per annum. The interest payable on the relevant interest payment date, May 31, 1988 against Coupon No. 10 will amount to U.S.\$177.29 for Notes of U.S.\$100,000 nominal and U.S.\$1772.92 for Notes of U.S.\$1,000,000 nominal. Agent Bank KREDIETBANK S.A. LUXEMBOURGISE

Kingdom of Denmark U.S.\$ 37,500,000 Floating Rate Notes due 1995 In accordance with the terms and conditions of the Notes, notice is hereby given that for the interest period from February 29, 1988 to May 31, 1988, the Notes will carry an interest rate of 7.0375% per annum. The interest payable on the relevant interest payment date, August 30, 1988 against coupon #7 will be U.S.\$35,773.96 for each Note of U.S.\$1,000,000 and U.S.\$17,886.98 for the Note of U.S.\$500,000. Agent Bank KREDIETBANK S.A. LUXEMBOURGISE

ESCOM Electricity Supply Commission ECU 50,000,000 Floating Rate Notes due 1990 In accordance with the terms and conditions of the Notes, notice is hereby given that for the interest period from February 29, 1988 to May 31, 1988 the Notes will carry an interest rate of 6 3/4% per annum. The interest payable on the relevant interest payment date, May 31, 1988 against coupon NP2 will be ECU 1700 per Note. The Agent Bank KREDIETBANK S.A. LUXEMBOURGISE

ESCOM Electricity Supply Commission ECU 50,000,000 Floating Rate Notes due 1990 In accordance with the terms and conditions of the Notes, notice is hereby given that for the interest period from February 29, 1988 to May 31, 1988 the Notes will carry an interest rate of 6 3/4% per annum. The interest payable on the relevant interest payment date, May 31, 1988 against coupon NP2 will be ECU 1700 per Note. The Agent Bank KREDIETBANK S.A. LUXEMBOURGISE

FINANCIAL TIMES CONFERENCE

THE CHALLENGE TO RECOVERY & GROWTH FINDING SOLUTIONS TO AFRICA'S EXTERNAL DEBT London, 18 & 19 April 1988

This Major international conference has been developed jointly by the Financial Times and the African Development Bank (ADB). The objective of the sponsors is to discuss solutions to the difficulties faced by the African President of the ADB, Mr Christopher Patten, MP, Minister for Overseas Development, Mr Moen A-Qureshi, Senior Vice President of the World Bank and Mr Mohamed Salah El-pir Hamed, Egyptian Central Banker and head of the Governors of the ADB. Dr Irving Friedman, a consultant to the African Development Bank and Mr David Saragat of Morgan Grenfell will be two of the finance sector speakers. Mr Bernard Chidzero, Minister of Finance, Zimbabwe, The Honorable Luke Mwanashikhu, MP, of Zambia and Abhai Ahmed of Nigeria are among most impressive set of African ministers and officials who will be coming to London for the conference.

FINANCE FOR GROWTH

London, 5 May 1988 The Financial Times is joining forces with the City CS Club and the National Computing Centre to arrange their fifth Finance for Growth seminar and exhibition. The event provides a unique opportunity for businesses looking for funding, or established management teams seeking financial backing, to meet it advisers and potential investors.

The aim of this one-day seminar is to review the sources for entrepreneurial investment and how to set about raising funding, to examine how much it will cost, how long it will take to raise and effort. A parallel exhibition, sponsored by some of the leading financial institutions and consultants in the UK, will help delegated identify the right type of funding operation.

BUSINESS WITH SPAIN

Madrid, 9 & 10 May 1988 Business with Spain is the subject of a high-level conference to be held by the Financial Times in association with Cipro Dicos in Madrid on 9 & 10 May. Within the two-day programme eminent speakers will consider the economic outlook for Spain and Europe and then go on to assess a number of major issues of interest to the international business community.

Contributors include Sr Luis Carlos Croissier Batista, Minister of Industry & Energy, Sr Marino Rubio Jimex, Governor of the Bank of Spain, Mr Peter Lasie, Deputy Chairman & Managing Director to Barclays Bank, Mr Fouad Khalid Jaffar, Deputy Chairman & General Mnaefer of the Kuwait Investment Office, Sr Guillermo de la Saldana, Secretary of State for Economics and Mr Peter Suderland, Member of the Commission of the European Community.

All enquiries hold be addressed to: The Financial Times Conference Organisation, 2nd Floor, 126 Jermyn Street, London SW1Y 4JU Tel: 01-925 2923 (24-hour answering service) Telex: 27347 FT CONF G Fax: 01-925 2125

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WORLD STOCK MARKETS

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Table of stock market data for Australia, including columns for High, Low, and Price.

Table of stock market data for France, including columns for High, Low, and Price.

Table of stock market data for Italy, including columns for High, Low, and Price.

Table of stock market data for Sweden, including columns for High, Low, and Price.

Table of stock market data for Switzerland, including columns for High, Low, and Price.

Table of stock market data for Germany, including columns for High, Low, and Price.

Table of stock market data for Denmark, including columns for High, Low, and Price.

Table of stock market data for Finland, including columns for High, Low, and Price.

Table of stock market data for Japan, including columns for High, Low, and Price.

Table of stock market data for Canada, including columns for Sales, Stock, High, Low, and Price.

Table titled 'OVER-THE-COUNTER' showing Nasdaq national market closing prices for February 26.

Table of stock market data for various international markets, including columns for High, Low, and Price.

Advertisement for 'Travelling on Business?' featuring Diana Majestic, Duca di Milano, and other travel services.

Table titled 'INDICES' showing various market indices and their values.

Closing prices, February 26

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock name, price, and change.

Continued on Page 33

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